22 JULY 2021

THAILAND / TOURISM & LEISURE

S HOTELS AND RESORTS SHR TB









จุดเปลี่ยนของโรงแรมในอังกฤษและมัลดีฟส์

คาดผลขาดทุนจากการดำเนินงานจำนวน 621 ลบ. ใน 2Q21

ใน 2Q21 เราคาดว่ารายได้จะเพิ่ม 6% q-q จากการควบรวมพอร์ตในสหราชอาณาจักร เราคาด ว่าอัตราการเข้าพักของโรงแรมในมัลดีฟส์จะลดลงเหลือ 45% ใน 2Q21 จาก 67% ใน 1Q21 จากมาตรการห้ามนักท่องเที่ยวจากอินเดียเข้าประเทศเป็นการชั่วคราวตั้งแต่เดือน พ.ค. อัตรา การเข้าพักของโรงแรมในประเทศไทยน่าจะแตะระดับ 40% ในเดือน เม.ย. เนื่องจากเทศกาล สงกรานต์ จากนั้นจะลดลงต่ำกว่า 10% ในช่วง พ.ค. - มิ.ย. จากปัญหาการแพร่ระบาด Covid ในรอบที่ 3 ในด้านดีอัตราการเข้าพักของโรงแรมในสหราชฯ ดีขึ้นเป็นประมาณ 30% ใน 2Q21 จาก 18% ใน 1Q21 จากการผ่อนคลายมาตรการปิดเมือง ในภาพรวมเราคาดว่าบริษัทฯ จะ รายงานผลขาดทุนจากการดำเนินงานจำนวน 621 ลบ. ใน 2Q21 ผลขาดทุนที่สูงขึ้นเมื่อเทียบ กับใน 1Q21 เกิดจากการควบรวมกิจการโรงแรมในสหราชฯ ซึ่งยังคงแบ่งผลขาดทุนมาให้

โรงแรมในมัลดีฟส์และสหราชฯ จะพลิกฟื้นได้ภายใน 2H21

กระแสการพลิกฟื้นของ SHR น่าจะเริ่มต้นได้ใน 3Q21 ประการแรกมัลดีฟส์ได้กลับมาเปิดรับ นักท่องเที่ยวจากอินเดียตั้งแต่วันที่ 15 ก.ค. จากข้อมูลการจองล่วงหน้าของ SHR อัตราการเข้า พักของโรงแรมในมัลดีฟส์น่าจะกระโดดจาก 30% ในครึ่งแรกของเดือน ก.ค. เป็น 50% ในครึ่ง หลัง อัตราการเข้าพักอาจทรงตัวอยู่ที่ 60% ใน 3Q21 และแตะระดับ 70% ใน 4Q21 ประการที่ สองอัตราการเข้าพักของพอร์ตในสหราชฯ ได้ปรับตัวเพิ่มสูงขึ้นเป็น 50-60% ในเดือน ก.ค. และตัวเลขดังกล่าวน่าจะปรับตัวดีขึ้นเป็น 70% ในเดือน ส.ค. หลังการผ่อนคลายข้อจำกัดในขั้น สุดท้ายเมื่อวันที่ 19 ก.ค. พร้อมค่าห้องที่เพิ่มประมาณ 20% ทำให้เราคาดว่าโรงแรมในสหราชฯ และมัลดีฟส์จะเข้าสู่จุดคุ้มทุนได้ภายใน 3Q21 และ 4Q21 ตามลำดับ

จะเปิดตัวโรงแรมในมัลดีฟส์แห่งที่ 3 ในปี 2023

เมื่อไม่นานมานี้ Accor ได้เซ็นสัญญาบริหารโรงแรมแห่งที่ 3 ในมัลดีฟส์ภายใต้ชื่อ "SO/" กับ SHR โรงแรมดังกล่าวประกอบด้วยห้องพักส่วนตัวแบบวิลล่าจำนวน 80 ห้องภายใต้กิจการร่วม ค้าที่ SHR ถือหุ้น 50% ร่วมกับ Wai Eco World Developer ในพม่าโดยมีงบประมาณในการ ลงทุนอยู่ที่ USD50ล้าน โรงแรมดังกล่าวมีกำหนดเริ่มก่อสร้างในเดือน พ.ย. และเปิดดำเนินงาน ภายในปี้ 2023 บริษัทฯ คาดว่าค่าห้องสำหรับโรงแรมดังกล่าวจะอย่ที่ประมาณ USD900 ซึ่งสง กว่า USD400-500 สำหรับโรงแรมสองแห่งแรกอยู่มาก ซึ่งอาจทำให้รายได้ของพอร์ตในมัล ดีฟส์เพิ่มประมาณ 20%

การประเมินมูลค่าอยู่ในระดับต่ำกว่ามูลค่าทางบัญชี

SHR มีการซื้อขายในระดับการประเมินมูลค่าที่ต่ำเพียง 0.9x ของค่า 2022E P/BV ซึ่งต่ำกว่า ค่าเฉลี่ยของกลุ่มฯ ที่ 2.6x การพลิกฟื้นของพอร์ตในมัลดีฟส์และสหราชฯ ซึ่งคิดเป็นประมาณ ครึ่งหนึ่งของรายได้ จะเป็นปัจจัยผลักดันสำคัญให้ราคาหุ้นกลับไปซื้อขายเหนือมูลค่าทางบัญชี

KFY STOCK DATA

| YE Dec (THB m) | 2020 | 2021E | 2022E | 2023E |
|----------------------|---------|---------|--------|-------|
| Revenue | 1,563 | 3,707 | 6,845 | 8,108 |
| Net profit | (2,371) | (1,310) | 70 | 385 |
| EPS (THB) | (0.66) | (0.36) | 0.02 | 0.11 |
| vs Consensus (%) | - | nm | (33.3) | (8.3) |
| EBITDA | (600) | 547 | 2,058 | 2,480 |
| Core net profit | (1,908) | (1,310) | 70 | 385 |
| Core EPS (THB) | (0.53) | (0.36) | 0.02 | 0.11 |
| Chg. In EPS est. (%) | nm | nm | - | - |
| EPS growth (%) | nm | nm | nm | 450.1 |
| Core P/E (x) | (6.4) | (9.3) | 174.6 | 31.7 |
| Dividend yield (%) | - | - | 0.2 | 1.3 |
| EV/EBITDA (x) | (32.2) | 55.2 | 14.3 | 11.3 |
| Price/book (x) | 0.8 | 0.9 | 0.9 | 0.9 |
| Net debt/Equity (%) | 45.4 | 131.8 | 125.1 | 112.7 |
| ROE (%) | (11.4) | (8.9) | 0.5 | 2.8 |



| Share price performance | 1 Month | 3 Month | 12 Month |
|--------------------------------|-------------|-------------|------------|
| Absolute (%) | (3.4) | 12.6 | 63.5 |
| Relative to country (%) | 0.4 | 15.4 | 46.1 |
| Mkt cap (USD m) | | | 372 |
| 3m avg. daily turnover (USD m) | | | 1.6 |
| Free float (%) | | | 38 |
| Major shareholder | S Hotels an | d Resorts I | nter (49%) |
| 12m high/low (THB) | | | 3.80/1.76 |
| Issued shares (m) | | | 3,593.64 |
| | | | |

Sources: Bloomberg consensus; FSSIA estimates



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PREPARED BY FSS INTERNATIONAL INVESTMENT ADVISORY SECURITIES CO LTD (FSSIA). ANALYST CERTIFICATION AND IMPORTANT DISCLOSURES CAN BE FOUND AT THE END OF THIS REPORT

Investment thesis

SHR raised THB7.5b at THB5.20/shr during its IPO in Nov-19. Its share price has fallen since then, mainly due to operating losses from the two hotels under the Crossroads Maldives project and the impact from the Covid-19 outbreak.

Maldives has reopened its borders to international tourists since 15 Jul-20. SHR's two hotels in Maldives (40% of total revenue as of 2020) should capture the strong tourism recovery. Meanwhile, its other hotels in other countries (Thailand and Fiji) should continue to recover in 2021 along with global tourism.

SHR's share price is attractive as it has been trading at a deep discount to its THB4.1/shr book value as of 1Q21 and has a potential upside from M&A deals, considering that it has a strong balance sheet with only 0.8x D/E as of 1Q21.

Company profile

SHR is the holding company of all of the resorts and hotels under the Singha Estate (S TB, not rated) group.

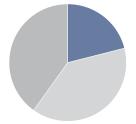
www.shotelsresorts.com

Principal activities (revenue, 2020)

■ Self-managed - 21.0 %

Outrigger - 38.8 %

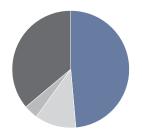
Crossroads Ph1 (Maldives hotels) -40.1 %



Source: S Hotels and Resorts

Major shareholders

- S Hotels and Resorts Inter 48.6 %
- S Hotels and Resorts (SG) 11.4
- Thai NVDR 3.9 %
- Others 36.1 %



Source: S Hotels and Resorts

Catalysts

Key growth drivers include 1) a faster OCC ramp-up rate following a global tourism recovery; 2) the rollout of Covid-19 vaccines; and 3) M&A deals.

Risks to our call

Downside risks to our DCF-based target price include 1) extraordinary events such as political turmoil and natural disasters; 2) a higher hotel room supply, which may result in price competition; and 3) the slower-than-expected recovery of international tourist numbers.

Event calendar

| Date | Event |
|----------|---------------------------|
| Aug 2021 | 2Q21 results announcement |

Key assumptions

| | 2021E | 2022E | 2023E |
|--|--------|-------|-------|
| | (%) | (%) | (%) |
| Self-Managed - Number of rooms (no.) | 657 | 657 | 657 |
| Self-Managed - Occupancy rate (OCC) | 25.0 | 55.0 | 72.9 |
| Self-Managed - RevPAR growth | (47.1) | 242.2 | 40.8 |
| Project Crossroads - Number of rooms (no.) | 376 | 376 | 376 |
| Project Crossroads - Occupancy rate (OCC) | 65.0 | 65.0 | 66.0 |
| Project Crossroads - RevPAR growth | 118.7 | 36.4 | 4.6 |
| UK - Number of rooms (no.) | 3,042 | 3,042 | 3,042 |
| UK - Occupancy rate (OCC) | 48.0 | 63.0 | 68.5 |
| UK - RevPAR growth | 76.7 | 41.8 | 11.2 |

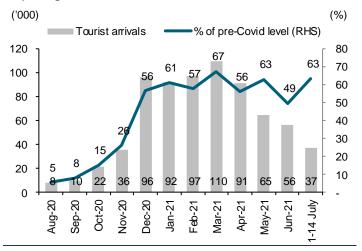
Source: FSSIA estimates

Earnings sensitivity

- For every 5% increase in OCC rate, we project a 2021 loss reduction of 20%, and vice versa, all else being equal.
- For every 1% increase in EBITDA margin, we project a 2021 loss reduction of 3%, and vice versa, all else being equal.

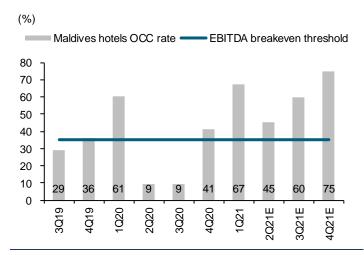
Source: FSSIA estimates

Exhibit 1: Maldives industry – tourist arrivals after border reopening



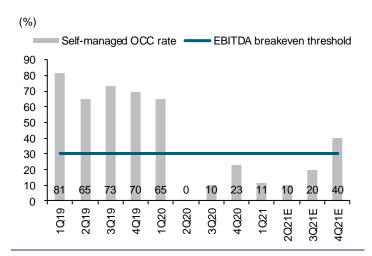
Source: Ministry of Tourism, Republic of Maldives

Exhibit 3: SHR's Crossroads (Maldives) hotels OCC rate



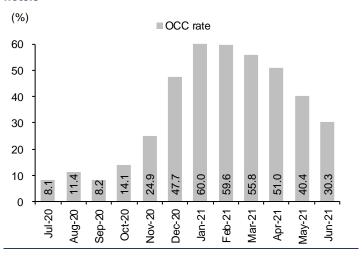
Sources: SHR; FSSIA estimates

Exhibit 5: SHR's self-managed (Thailand) hotels OCC rate



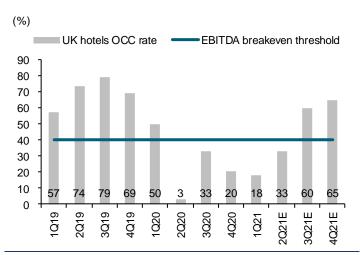
Sources: SHR; FSSIA estimates

Exhibit 2: Maldives industry – average OCC rate of Maldives hotels



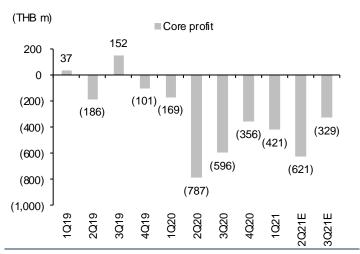
Source: Ministry of Tourism, Republic of Maldives

Exhibit 4: SHR's UK hotels OCC rate



Sources: SHR; FSSIA estimates

Exhibit 6: Core profit recovery trend, quarterly



Sources: SHR; FSSIA estimates

Exhibit 7: 2Q21E results preview

| | 2Q20 | 3Q20 | 4Q20 | 1Q21 | | 2Q21E | | 1H20 | 1H2 | 1E | 2021E |
|-----------------------------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|
| | (THB m) | (q-q %) | (y-y %) | (THB m) | (THB m) | (y-y %) | (THB m) |
| Sales | 7 | 114 | 297 | 544 | 577 | 6 | 8,535 | 1,152 | 1,121 | (0) | 3,707 |
| - Self-Managed Hotels | 0 | 31 | 35 | 24 | 22 | (6) | 22,293 | 263 | 46 | | |
| - Outrigger Hotels | 2 | 29 | 52 | 34 | 14 | (60) | 809 | 526 | 47 | | |
| - Project Crossroads Hotels | 5 | 54 | 210 | 398 | 244 | (39) | 4,773 | 363 | 642 | | |
| - UK | | | | 88 | 297 | | | 0 | 385 | | |
| COGS (Incl. depreciation) | (266) | (382) | (501) | (566) | (669) | 18 | 151 | (1,031) | (1,235) | 20 | (2,900) |
| Gross Profit | (260) | (268) | (204) | (22) | (92) | 314 | (64) | 121 | (115) | (195) | 807 |
| SG&A | (428) | (279) | (111) | (306) | (420) | 37 | (2) | (845) | (726) | (14) | (1,658) |
| Operating Profit | (687) | (547) | (315) | (329) | (512) | 56 | (25) | (724) | (841) | 16 | (851) |
| Other income | 58 | 46 | 75 | 46 | 24 | (48) | (59) | 102 | 70 | (32) | 81 |
| - Interest income from JV | 28 | 34 | 36 | 25 | 0 | (100) | (100) | 63 | 25 | | C |
| - Other income | 30 | 13 | 38 | 21 | 24 | 16 | (20) | 46 | 45 | | 81 |
| Interest expense | (96) | (91) | (90) | (131) | (159) | 21 | 65 | (197) | (290) | 47 | (620) |
| Pretax profit | (725) | (591) | (330) | (414) | (647) | 56 | (11) | (819) | (1,061) | 30 | (1,390) |
| Income Tax | (14) | (7) | (11) | (1) | 32 | (3,999) | (328) | 22 | 32 | 45 | 100 |
| Associates | (48) | 1 | (15) | (6) | (6) | 0 | (87) | (159) | (12) | (92) | (20) |
| Minority interest | 0 | 0 | 0 | 0 | . , | | ` ′ | , , | , , | , , | C |
| Core profit | (787) | (596) | (356) | (421) | (621) | 48 | (21) | (956) | (1,042) | 9 | (1,310) |
| Extraordinaries, GW & FX | (24) | (3) | (840) | 110 | , | | , , | , | () / | n/a | 0 |
| Net unrealized loss on FX | (24) | (3) | (16) | 7 | | | | | | n/a | |
| Non-recurring items | , , | , | (824) | 103 | | | | | | n/a | |
| Reported net profit | (811) | (600) | (1,195) | (311) | (621) | 100 | (23) | (576) | (932) | 62 | (1,310) |
| | , , | , , | , , , | , , | , | | (-7 | , | ` , | - | , , , |
| Shares out (end Q, m) | 3,594 | 3,594 | 3,594 | 3,594 | 3,594 | 0 | 0 | 3,594 | 3,594 | 0 | 3,594 |
| Core EPS | (0.22) | (0.17) | (0.10) | (0.12) | (0.17) | 48 | (21) | (0) | (0) | nm | (0.36) |
| EPS | (0.23) | (0.17) | (0.33) | (0.09) | (0.17) | 100 | (23) | (0) | (0) | nm | (0.36) |
| | () | (0) | (4.44) | (0.00) | (0111) | | () | (-) | (-) | | (3.33) |
| COGS (Excl. depreciation) | (21) | (147) | (233) | (319) | (362) | 14 | 1,631 | (548) | (680) | 24 | (1,502) |
| Depreciation | (246) | (235) | (268) | (247) | (307) | 24 | 25 | (483) | (555) | 15 | (1,398) |
| EBITDA | (461) | (277) | (25) | (62) | (211) | 239 | (54) | (338) | (273) | (19) | (825) |
| Key ratios | (%) | (%) | (%) | (%) | (%) | (ppt) | (ppt) | (%) | (%) | (ppt) | (%) |
| Gross margin | n/a | (235) | (69) | (4) | (16) | (12) | na | 10 | (10) | nm | 22 |
| SG&A/Revenue | n/a | 244 | 37 | 56 | 73 | 19 | na | 73 | 65 | nm | 45 |
| EBITDA margin | n/a | (243) | (8) | (11) | (37) | (3) | na | (27) | (23) | nm | (22) |
| Net profit margin | n/a | (526) | (402) | (57) | (108) | 345 | na | (50) | (83) | nm | (35) |
| Operating stats | 7,70 | (020) | (102) | (0.) | (100) | 0.10 | 770 | (00) | (00) | | (00) |
| Self-Managed Hotels | | | | | | | | | | | |
| OCC (%) | 0.5 | 9.9 | 22.7 | 11.1 | 10.0 | | | | | | |
| ADR (THB) | 2,706 | 3,940 | 4,048 | 2,705 | 2,705 | | | | | | |
| RevPAR (THB) | 12 | 390 | 921 | 301 | 2,703 | | | | | | |
| Outrigger Hotels | 12 | 390 | 321 | 301 | 2/1 | | | | | | |
| OCC (%) | 0.2 | 8.2 | 13.7 | 9.9 | 7.0 | | | | | | |
| ADR (THB) | 7,524 | 1,684 | | | 2,284 | | | | | | |
| RevPAR (THB) | 17,524 | | 2,181 | 2,284 | | | | | | | |
| | 17 | 138 | 298 | 225 | 160 | | | | | | |
| Project Crossroads Hotels | 0.2 | 0.4 | 44.9 | 67.4 | 45.0 | | | | | | |
| OCC (%) | 9.3 | 9.4 | 41.3 | 67.1 | 45.0 | | | | | | |
| ADR (THB) | 7,704 | 7,704 | 7,149 | 8,287 | 8,000 | | | | | | |
| RevPAR (THB) | 716 | 727 | 3,018 | 5,564 | 3,600 | | | | | | |
| UK Hotels | | | | | | | | | | | |
| OCC (%) | 3.2 | 33.2 | 20.4 | 18.1 | 33.3 | | | | | | |
| ADR (THB) | 23,582 | 2,273 | 2,248 | 2,173 | 2,300 | | | | | | |
| RevPAR (THB) | 755 | 755 | 458 | 394 | 767 | | | | | | |

¹⁾ Gross profit calculated by revenue – COGS including depreciation; 2) EBITDA calculated by operating profit + operating income + depreciation Sources: SHR; FSSIA estimates

Financial Statements

S Hotels and Resorts

| Profit and Loss (THB m) Year Ending Dec | 2019 | 2020 | 2021E | 2022E | 2023E |
|---|---------|---------|---------|--------------|---------|
| Revenue | 3,818 | 1,563 | 3,707 | 6,845 | 8,108 |
| Cost of goods sold | (1,815) | (683) | (1,502) | (2,748) | (3,243) |
| Gross profit | 2,004 | 880 | 2,205 | 4,097 | 4,865 |
| Other operating income | - | - | - | - | _ |
| Operating costs | (1,082) | (1,480) | (1,658) | (2,039) | (2,386) |
| Operating EBITDA | 922 | (600) | 547 | 2,058 | 2,480 |
| Depreciation | (676) | (986) | (1,398) | (1,421) | (1,435) |
| Goodwill amortisation | - | - | - | - | - |
| Operating EBIT | 246 | (1,586) | (851) | 636 | 1,044 |
| Net financing costs | (425) | (377) | (620) | (618) | (582) |
| Associates | 20 | (172) | (20) | (11) | (43) |
| Recurring non-operating income | 220 | 51 | 61 | 73 | 43 |
| Non-recurring items | (369) | (462) | 0 | 0 | 0 |
| Profit before tax | (327) | (2,374) | (1,410) | 90 | 506 |
| Tax | (140) | 4 | 100 | (20) | (121) |
| Profit after tax | (467) | (2,371) | (1,310) | 70 | 385 |
| Minority interests | 0 | 0 | 0 | 0 | 0 |
| Preferred dividends | - | - | - | - | - |
| Other items | - | - | - | - | - |
| Reported net profit | (467) | (2,371) | (1,310) | 70 | 385 |
| Non-recurring items & goodwill (net) | 369 | 462 | 0 | 0 | 0 |
| Recurring net profit | (98) | (1,908) | (1,310) | 70 | 385 |
| Per share (THB) | | | | | |
| Recurring EPS * | (0.03) | (0.53) | (0.36) | 0.02 | 0.11 |
| Reported EPS | (0.13) | (0.66) | (0.36) | 0.02 | 0.11 |
| DPS | 0.00 | 0.00 | 0.00 | 0.01 | 0.04 |
| Diluted shares (used to calculate per share data) | 3,594 | 3,594 | 3,594 | 3,594 | 3,594 |
| Growth | | | | | |
| Revenue (%) | 48.2 | (59.1) | 137.2 | 84.7 | 18.5 |
| Operating EBITDA (%) | 33.5 | nm | nm | 275.9 | 20.5 |
| Operating EBIT (%) | (20.2) | nm | nm | nm | 64.2 |
| Recurring EPS (%) | nm | nm | nm | nm | 450.1 |
| Reported EPS (%) | nm | nm | nm | nm | 450.1 |
| Operating performance | | | | | |
| Gross margin inc. depreciation (%) | 34.8 | (6.7) | 21.8 | 39.1 | 42.3 |
| Gross margin inc. deprediction (78) Gross margin of key business (%) | 34.8 | (6.7) | 21.8 | 39.1 | 42.3 |
| Operating EBITDA margin (%) | 24.1 | (38.4) | 14.8 | 30.1 | 30.6 |
| Operating EBIT DA margin (%) | 6.4 | (101.5) | (23.0) | 9.3 | 12.9 |
| Net margin (%) | (2.6) | (122.1) | (35.3) | 1.0 | 4.7 |
| Effective tax rate (%) | 658.2 | 0.2 | 20.0 | 20.0 | 22.0 |
| Dividend payout on recurring profit (%) | - | 0.2 | 20.0 | 40.0 | 40.0 |
| Interest cover (X) | 1.1 | (4.1) | (1.3) | 1.1 | 1.9 |
| nventory days | 44.7 | 127.9 | 68.4 | 72.7 | 86.8 |
| Debtor days | 24.6 | 39.7 | 8.8 | 6.7 | 5.7 |
| Creditor days | 239.5 | 615.3 | 228.4 | 242.8 | 290.1 |
| Operating ROIC (%) | (7.3) | (7.9) | (2.7) | 242.6 1.7 | 290.1 |
| | | (6.6) | (2.7) | 1.7 | 2.0 |
| ROIC (%) ROE (%) | (11.9) | | | 0.5 | 2.7 |
| • • | (0.7) | (11.4) | (8.9) | | 2.6 |
| ROA (%) * Pre-exceptional, pre-goodwill and fully diluted | (9.2) | (5.4) | (2.6) | 1.6 | 2.4 |
| | -0040 | 2000 | 20045 | 20005 | 2000 |
| Revenue by Division (THB m) | 2019 | 2020 | 2021E | 2022E | 2023E |
| Self-managed | 995 | 329 | 385 | 1,329 | 1,895 |
| Outrigger | 2,444 | 607 | 207 | 862 | 1,257 |
| Crossroads Ph1 (Maldives hotels) | 379 | 627 | 1,503 | 1,888 | 1,975 |
| UK | 0 | 0 | 1,611 | 2,765 | 2,981 |

Sources: S Hotels and Resorts; FSSIA estimates

Financial Statements

S Hotels and Resorts

| Cash Flow (THB m) Year Ending Dec | 2019 | 2020 | 2021E | 2022E | 20231 |
|--|-------------------------------|---------------------------|-----------------------|----------------------|--------------------|
| Recurring net profit | (98) | (1,908) | (1,310) | 70 | 38 |
| Depreciation | 676 | 986 | 1,398 | 1,421 | 1,43 |
| Associates & minorities | (040) | (407) | - (420) | - | |
| Other non-cash items | (219) 644 | (497) | (438) | 0 (394) | (163 |
| Change in working capital Cash flow from operations | 1,003 | (1,357) (2,776) | (363) (712) | 1, 098 | 1,65 |
| Capex - maintenance | (3,441) | (116) | (11,342) | (274) | (324 |
| Capex - new investment | - | - | - | | (|
| Net acquisitions & disposals | 49 | (186) | 1,863 | 0 | |
| Other investments (net) | - | - | - | - | |
| Cash flow from investing | (3,393) | (302) | (9,479) | (274) | (324 |
| Dividends paid | 0 | 0 | 0 | 0 | (28 |
| Equity finance | 7,271 | 26 | (31) | 0 | |
| Debt finance | (2,183) | 1,769 | 8,500 | (900) | (1,200 |
| Other financing cash flows Cash flow from financing | (905) 4,184 | 29 1,824 | (668) 7,801 | 0 (900) | (1,228 |
| lon-recurring cash flows | 4,104 | 1,024 | 7,001 | (900) | (1,220 |
| Other adjustments | 0 | 0 | 0 | 0 | |
| let other adjustments | 0 | 0 | 0 | 0 | |
| Novement in cash | 1,794 | (1,255) | (2,390) | (76) | 10 |
| ree cash flow to firm (FCFF) | (1,965.51) | (2,701.00) | (9,570.94) | 1,442.34 | 1,914.7 |
| ree cash flow to equity (FCFE) | (5,477.52) | (1,280.72) | (2,359.16) | (75.99) | 133.1 |
| er share (THB) | | | | | |
| CFF per share | (0.55) | (0.75) | (2.66) | 0.40 | 0.5 |
| CFE per share | (1.52) | (0.36) | (0.66) | (0.02) | 0.0 |
| Recurring cash flow per share | 0.10 | (0.39) | (0.10) | 0.42 | 0.5 |
| Salance Sheet (THB m) Year Ending Dec | 2019 | 2020 | 2021E | 2022E | 2023 |
| angible fixed assets (gross) | 23,204 | 25,004 | 36,350 | 36,623 | 36,94 |
| ess: Accumulated depreciation | (2,247) | (4,910) | (6,309) | (7,730) | (9,166 |
| angible fixed assets (net) | 20,957 | 20,093 | 30,041 | 28,893 | 27,78 |
| ntangible fixed assets (net) | 1,112 | 1,023 | 1,457 | 1,457 | 1,45 |
| ong-term financial assets | - | - | - | - | |
| vest. in associates & subsidiaries | 1,796 | 1,982 | 119 | 119 | 11 |
| ash & equivalents | 3,747 | 2,493 | 103 | 27 | 13 |
| /C receivable | 288 | 52 | 126 | 126 | 12 |
| nventories | 303 | 176 | 387 | 708 | 83 |
| Other current assets | 789 | 918 | 2,177 | 4,019 | 4,76 |
| current assets | 5,127 | 3,638 | 2,792 | 4,880 | 5,85 |
| Other assets Total assets | 171 29,162 | 381 27,117 | 381 34,790 | 381 35,730 | 38 35,59 |
| Common equity | 17,923 | 15,676 | 13,667 | 13,737 | 14,09 |
| Minorities etc. | 0 | 0 | 0 | 0 | 14,00 |
| otal shareholders' equity | 17,923 | 15,676 | 13,667 | 13,737 | 14,09 |
| ong term debt | 7,848 | 9,487 | 17,987 | 17,087 | 15,88 |
| Other long-term liabilities | 866 | 890 | 890 | 890 | 89 |
| ong-term liabilities | 8,714 | 10,377 | 18,877 | 17,977 | 16,77 |
| √C payable | 1,714 | 587 | 1,292 | 2,364 | 2,79 |
| Short term debt | 0 | 130 | 130 | 130 | 13 |
| Other current liabilities | 811 | 347 | 824 | 1,521 | 1,80 |
| Current liabilities | 2,525 | 1,064 | 2,245 | 4,015 | 4,72 |
| otal liabilities and shareholders' equity | 29,162 | 27,117 | 34,790 | 35,730 | 35,59 |
| let working capital | (1,146) | 211 | 574 | 967 | 1,13 |
| ivested capital Includes convertibles and preferred stock which is be | 22,889 ing treated as debt | 23,690 | 32,571 | 31,817 | 30,86 |
| · | g | | | | |
| er share (THB) sook value per share | 4.00 | 4.26 | 2.00 | 2.02 | 2.0 |
| angible book value per share | 4.99 4.68 | 4.36 4.08 | 3.80 3.40 | 3.82 3.42 | 3.9 3.5 |
| inancial strength | 4.00 | 4.00 | 3.40 | 5.72 | 0.0 |
| let debt/equity (%) | 22.9 | 45.4 | 131.8 | 125.1 | 112 |
| let debt/total assets (%) | 14.1 | 26.3 | 51.8 | 48.1 | 44 |
| Current ratio (x) | 2.0 | 3.4 | 1.2 | 1.2 | 1 |
| F interest cover (x) | (11.9) | (2.4) | (2.8) | 0.9 | 1 |
| aluation | 2019 | 2020 | 2021E | 2022E | 2023 |
| ecurring P/E (x) * | (124.2) | (6.4) | (9.3) | 174.6 | 31. |
| ecurring P/E @ target price (x) * | (153.5) | (7.9) | (11.5) | 215.7 | 39 |
| Reported P/E (x) | (26.2) | (5.2) | (9.3) | 174.6 | 31 |
| Dividend yield (%) | | - | - | 0.2 | 1 |
| Price/book (x) | 0.7 | 0.8 | 0.9 | 0.9 | 0 |
| Price/tangible book (x) | 0.7 | 0.8 | 1.0 | 1.0 | 1 |
| V/EBITDA (x) ** | 17.7 | (32.2) | 55.2 | 14.3 | 11 |
| 1//EDITD (@ +===+ ==i== () ** | 20.8 | (37.0) | 60.5 | 15.7 | 12. |
| EV/EBITDA @ target price (x) ** | 0.7 | 0.8 | 0.9 | | |

Sources: S Hotels and Resorts; FSSIA estimates

Corporate Governance report of Thai listed companies 2020

| AV | ADVANC | AF | AIRA | AKP | AKR | ALT | AMA | AMATA | AMATAV | ANAN |
|-----------|--------------|-------------|--------|--------|--------|--------------|------------|---------|--------|--------|
| AV AOT | ADVANC AP | AF ARIP | ARROW | ASP | BAFS | ALT BANPU | AMA BAY | BCP | BCPG | BDMS |
| | | | | | BLA | | BPP | | BTS | |
| BEC | BEM | BGRIM | BIZ | BKI | | BOL | | BRR | | BWG |
| CENTEL | CFRESH | CHEWA | CHO | CIMBT | CK | CKP | CM | CNT | COL | COMAN |
| COTTO | CPALL | CPF | CPI | CPN | CSS | DELTA | DEMCO | DRT | DTAC | DTC |
| OV8 | EA | EASTW | ECF | ECL | EGCO | EPG | ETE | FNS | FPI | FPT |
| FSMART | GBX | GC | GCAP | GEL | GFPT | GGC | GPSC | GRAMMY | GUNKUL | HANA |
| HARN | HMPRO | ICC | ICHI | III | ILINK | INTUCH | IRPC | IVL | JKN | JSP |
| JWD | K | KBANK | KCE | KKP | KSL | KTB | KTC | LANNA | LH | LHFG |
| _IT | LPN | MAKRO | MALEE | MBK | MBKET | MC | MCOT | METCO | MFEC | MINT |
| MONO | MOONG | MSC | MTC | NCH | NCL | NEP | NKI | NOBLE | NSI | NVD |
| NYT | OISHI | ORI | ОТО | PAP | PCSGH | PDJ | PG | PHOL | PLANB | PLANET |
| PLAT | | PPS | | | | PRM | | | PTG | |
| | PORT | | PR9 | PREB | PRG | | PSH | PSL | | PTT |
| PTTEP | PTTGC | PYLON | Q-CON | QH | QTC | RATCH | RS | S | S&J | SAAM |
| SABINA | SAMART | SAMTEL | SAT | SC | SCB | SCC | SCCC | SCG | SCN | SDC |
| SEAFCO | SEAOIL | SE-ED | SELIC | SENA | SIRI | SIS | SITHAI | SMK | SMPC | SNC |
| SONIC | SORKON | SPALI | SPI | SPRC | SPVI | SSSC | SST | STA | SUSCO | SUTHA |
| SVI | SYMC | SYNTEC | TACC | TASCO | TCAP | TFMAMA | THANA | THANI | THCOM | THG |
| ГНІР | THRE | THREL | TIP | TIPCO | TISCO | TK | TKT | TMB | TMILL | TNDT |
| ΓNL | TOA | TOP | TPBI | TQM | TRC | TSC | TSR | TSTE | TSTH | TTA |
| TTCL | TTW | TU | TVD | TVI | TVO | TWPC | U | UAC | UBIS | UV |
| | | | | | | | | | UDIO | υv |
| /GI | VIH | WACOAL | WAVE | WHA | WHAUP | WICE | WINNER | TRUE | | |
| ERY GO | OD LEVEL | | | | | | | | | |
| S | ABM | ACE | ACG | ADB | AEC | AEONTS | AGE | AH | AHC | AIT |
| ALLA | AMANAH | AMARIN | APCO | APCS | APURE | AQUA | ASAP | ASEFA | ASIA | ASIAN |
| ASIMAR | ASK | ASN | ATP30 | AUCT | AWC | AYUD | В | BA | BAM | BBL |
| | | | | | | | | | | |
| BFIT | BGC | BJC | BJCHI | BROOK | BTW | CBG | CEN | CGH | CHARAN | CHAYO |
| CHG | CHOTI | CHOW | CI | CIG | CMC | COLOR | COM7 | CPL | CRC | CRD |
| CSC | CSP | CWT | DCC | DCON | DDD | DOD | DOHOME | EASON | EE | ERW |
| ESTAR | FE | FLOYD | FN | FORTH | FSS | FTE | FVC | GENCO | GJS | GL |
| GLAND | GLOBAL | GLOCON | GPI | GULF | GYT | HPT | HTC | ICN | IFS | ILM |
| MH | INET | INSURE | IRC | IRCP | IT | ITD | ITEL | J | JAS | JCK |
| ICKH | JMART | JMT | KBS | KCAR | KGI | KIAT | KOOL | KTIS | KWC | KWM |
| _&E | LALIN | LDC | LHK | LOXLEY | LPH | LRH | LST | M | MACO | MAJOR |
| | | | | | | | | | | |
| MBAX | MEGA | META | MFC | MGT | MILL | MITSIB | MK | MODERN | MTI | MVP |
| NETBAY | NEX | NINE | NTV | NWR | OCC | OGC | OSP | PATO | PB | PDG |
| PDI | PICO | PIMO | PJW | PL | PM | PPP | PRIN | PRINC | PSTC | PT |
| QLT | RCL | RICHY | RML | RPC | RWI | S11 | SALEE | SAMCO | SANKO | SAPPE |
| SAWAD | SCI | SCP | SE | SEG | SFP | SGF | SHR | SIAM | SINGER | SKE |
| SKR | SKY | SMIT | SMT | SNP | SPA | SPC | SPCG | SR | SRICHA | SSC |
| SSF | STANLY | STI | STPI | SUC | SUN | SYNEX | T | TAE | TAKUNI | TBSP |
| | | | | | | | | | | |
| CC | TCMC | TEAM | TEAMG | TFG | TIGER | TITLE | TKN | TKS | TM | TMC |
| ΓMD | TMI | TMT | TNITY | TNP | TNR | TOG | TPA | TPAC | TPCORP | TPOLY |
| rps | TRITN | TRT | TRU | TSE | TVT | TWP | UEC | UMI | UOBKH | UP |
| JPF | UPOIC | UT | UTP | UWC | VL | VNT | VPO | WIIK | WP | XO |
| /UASA | ZEN | ZIGA | ZMICO | | | | | | | |
| OOD LE | VFI | | | | | | | | | |
| UP | A | ABICO | AJ | ALL | ALUCON | AMC | APP | ARIN | AS | AU |
| | | | | | | | | | | |
| 352 | BC | BCH | BEAUTY | BGT | BH | BIG | BKD | BLAND | BM | BR |
| BROCK | BSBM | BSM | BTNC | CAZ | CCP | CGD | CITY | CMAN | CMO | CMR |
| CPT | CPW | CRANE | CSR | D | EKH | EP | ESSO | FMT | GIFT | GREEN |
| SSC | GTB | HTECH | HUMAN | IHL | INOX | INSET | IP | JTS | JUBILE | KASET |
| KCM | KKC | KUMWEL | KUN | KWG | KYE | LEE | MATCH | MATI | M-CHAI | MCS |
| ИDX | MJD | MM | MORE | NC | NDR | NER | NFC | NNCL | NPK | NUSA |
| CEAN | PAF | PF | PK | PLE | PMTA | POST | PPM | PRAKIT | PRECHA | PRIME |
| | | | | | | | | | | |
| PROUD | PTL | RBF | RCI | RJH | ROJNA | RP | RPH | RSP | SF | SFLEX |
| SGP | SISB | SKN | SLP | SMART | SOLAR | SPG | SQ | SSP | STARK | STC |
| SUPER | SVOA | TC | TCCC | THMUI | TIW | TNH | TOPP | TPCH | TPIPP | TPLAS |
| TI | TYCN | UKEM | UMS | VCOM | VRANDA | WIN | WORK | WPH | | |
| | | Description | | | | | | Score R | _ | |
| | | Excellent | | | | | | 90-1 | 00 | |
| | | Very Good | | | | | | 80-8 | 39 | |
| | | very cood | | | | | | | | |

The disclosure of the survey results of the Thai Institute of Directors Association ('IOD") regarding corporate governance is made pursuant to the policy of the Office of the Securities and Exchange Commission. The survey of the IOD is based on the information of a company listed on the Stock Exchange of Thailand and the Market for Alternative Investment disclosed to the public and able to be accessed by a general public investor. The result, therefore, is from the perspective of a third party. It is not an evaluation of operation and is not based on inside information.

The survey result is as of the date appearing in the Corporate Governance Report of Thai Listed Companies. As a result, the survey results may be changed after that date.

Source: Thai Institute of Directors Association (IOD); FSSIA's compilation

FSS International Investment Advisory Company Limited does not confirm nor certify the accuracy of such survey results.

* CGR scoring should be considered with news regarding wrong doing of the company or director or executive of the company such unfair practice on securities trading, fraud, and corruption SEC imposed a civil sanction against insider trading of director and executive; ** delisted

Anti-corruption Progress Indicator 2020

| CERTIFIED | | | ALE | AUD A | ALCE | A.N.C. | A. A | A.D. | 101:0 | 4550:: |
|-----------|--------|--------|--------|--------|--------|--------|--|--------|--------|--------|
| 2S | ADVANC | AI | AIE | AIRA | AKP | AMA | AMANAH | AP | AQUA | ARROW |
| ASK | ASP | AYUD | В | BAFS | BANPU | BAY | BBL | BCH | BCP | BCPG |
| BGC | BGRIM | BJCHI | BKI | BLA | BPP | BROOK | BRR | BSBM | BTS | BWG |
| CEN | CENTEL | CFRESH | CGH | CHEWA | CHOTI | CHOW | CIG | CIMBT | СМ | CMC |
| COL | COM7 | CPALL | CPF | CPI | CPN | CSC | DCC | DELTA | DEMCO | DIMET |
| DRT | DTAC | DTC | EASTW | ECL | EGCO | FE | FNS | FPI | FPT | FSS |
| FTE | GBX | GC | GCAP | GEL | GFPT | GGC | GJS | GPSC | GSTEEL | GUNKU |
| HANA | HARN | HMPRO | HTC | ICC | ICHI | IFS | INET | INSURE | INTUCH | IRPC |
| ITEL | IVL | K | KASET | KBANK | KBS | KCAR | KCE | KGI | KKP | KSL |
| KTB | KTC | KWC | L&E | LANNA | LHFG | LHK | LPN | LRH | M | MAKRO |
| MALEE | MBAX | MBK | MBKET | MC | MCOT | MFC | MFEC | MINT | MONO | MOONG |
| MPG | MSC | MTC | MTI | NBC | NEP | NINE | NKI | NMG | NNCL | NSI |
| NWR | OCC | OCEAN | OGC | ORI | PAP | PATO | PB | PCSGH | PDG | PDI |
| PDJ | PE | PG | PHOL | PL | PLANB | PLANET | PLAT | PM | PPP | PPPM |
| PPS | PREB | PRG | PRINC | PRM | PSH | PSL | PSTC | PT | PTG | PTT |
| PTTEP | PTTGC | PYLON | Q-CON | QH | QLT | QTC | RATCH | RML | RWI | S & J |
| SABINA | SAT | SC | SCB | SCC | SCCC | SCG | SCN | SEAOIL | SE-ED | SELIC |
| SENA | SGP | SIRI | SITHAI | SMIT | SMK | SMPC | SNC | SNP | SORKON | SPACK |
| SPC | SPI | SPRC | SRICHA | SSF | SSSC | SST | STA | SUSCO | SVI | SYNTE |
| TAE | TAKUNI | TASCO | TBSP | TCAP | TCMC | TFG | TFI | TFMAMA | THANI | THCOM |
| THIP | THRE | THREL | TIP | TIPCO | TISCO | TKT | TMB | TMD | TMILL | TMT |
| TNITY | TNL | TNP | TNR | TOG | TOP | TPA | TPCORP | TPP | TRU | TSC |
| TSTH | TTCL | TU | TVD | TVI | TVO | TWPC | U | UBIS | UEC | UKEM |
| UOBKH | UWC | VGI | VIH | VNT | WACOAL | WHA | WHAUP | WICE | WIIK | XO |
| ZEN | TRUE | | | | | | | | | |
| DECLARE | D | | | | | | | | | |
| 7UP | ABICO | AF | ALT | AMARIN | AMATA | AMATAV | ANAN | APURE | B52 | BKD |
| ВМ | BROCK | BUI | СНО | CI | сотто | DDD | EA | EFORL | EP | ERW |
| ESTAR | ETE | EVER | FSMART | GPI | ILINK | IRC | J | JKN | JMART | JMT |
| JSP | JTS | KWG | LDC | MAJOR | META | NCL | NOBLE | NOK | PK | PLE |
| ROJNA | SAAM | SAPPE | SCI | SE | SHANG | SINGER | SKR | SPALI | SSP | STANL |
| SUPER | SYNEX | THAI | TKS | TOPP | TRITN | TTA | UPF | UV | WIN | ZIGA |

Level

Certified

This level indicates practical participation with thoroughly examination in relation to the recommended procedures from the audit committee or the SEC's certified auditor, being a certified member of Thailand's Private Sector Collective Action Coalition Against Corruption programme (Thai CAC) or already passed examination to ensure independence from external parties.

Declared This level indicates determination to participate in the Thailand's Private Sector Collective Action Coalition Against Corruption programme (Thai CAC)

Disclaimer:

The disclosure of the Anti-Corruption Progress Indicators of a listed company on the Stock Exchange of Thailand, which is assessed by Thaipat Institute, is made in order to comply with the policy and sustainable development plan for the listed companies of the Office of the Securities and Exchange Commission. Thaipat Institute made this assessment based on the information received from the listed company, as stipulated in the form for the assessment of Anti-corruption which refers to the Annual Registration Statement (Form 56-1), Annual Report (Form 56-2), or other relevant documents or reports of such listed company. The assessment result is therefore made from the perspective of Thaipat Institute that is a third party. It is not an assessment of operation and is not based on any inside information. Since this assessment is only the assessment result as of the date appearing in the assessment result, it may be changed after that date or when there is any change to the relevant information. Nevertheless, FSS International Investment Advisory Company Limited does not confirm, verify, or certify the accuracy and completeness of the assessment results.

Note: Companies participating in Thailand's Private Sector Collective Action Coalition Against Corruption programme (Thai CAC) under Thai Institute of Directors (as of June 24, 2019) are categorised into: 1) companies that have declared their intention to join CAC, and; 2) companies certified by CAC.

Source: The Securities and Exchange Commission, Thailand; * FSSIA's compilation

GENERAL DISCLAIMER

ANALYST(S) CERTIFICATION

Teerapol Udomvej, CFA FSS International Investment Advisory Securities Co., Ltd

The individual(s) identified above certify(ies) that (i) all views expressed in this report accurately reflect the personal view of the analyst(s) with regard to any and all of the subject securities, companies or issuers mentioned in this report; and (ii) no part of the compensation of the analyst(s) was, is, or will be, directly or indirectly, related to the specific recommendations or views expressed herein.

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History of change in investment rating and/or target price



| Date | Rating | Target price | Date | Rating | Target price | Date | Rating | Target price |
|----------------------------|-------------|--------------|----------------------------|------------|--------------|------|--------|--------------|
| 03-Nov-2020 01-Dec-2020 | HOLD BUY | 1.90 3.40 | 11-Mar-2021 28-May-2021 | BUY BUY | 4.40 4.20 | - | - | - |

Teerapol Udomvej, CFA started covering this stock from 03-Nov-2020

Price and TP are in local currency

Source: FSSIA estimates

| Company | Ticker | Price | Rating | Valuation & Risks |
|----------------------|--------|----------|--------|--|
| S Hotels and Resorts | SHR TB | THB 3.40 | BUY | Downside risks to our DCF-based target price include 1) extraordinary events such as political turmoil and natural disasters; 2) a higher hotel room supply, which may result in price competition; and 3) the slower-than-expected recovery of international tourist numbers. |

Source: FSSIA estimates

Additional Disclosures

Target price history, stock price charts, valuation and risk details, and equity rating histories applicable to each company rated in this report is available in our most recently published reports. You can contact the analyst named on the front of this note or your representative at Finansia Syrus Securities Public Company Limited

FSSIA may incorporate the recommendations and target prices of companies currently covered by FSS Research into equity research reports, denoted by an 'FSS' before the recommendation. FSS Research is part of Finansia Syrus Securities Public Company Limited, which is the parent company of FSSIA.

All share prices are as at market close on 21-Jul-2021 unless otherwise stated.

RECOMMENDATION STRUCTURE

Stock ratings

Stock ratings are based on absolute upside or downside, which we define as (target price* - current price) / current price.

BUY (B). The upside is 10% or more.

HOLD (H). The upside or downside is less than 10%.

REDUCE (R). The downside is 10% or more.

Unless otherwise specified, these recommendations are set with a 12-month horizon. Thus, it is possible that future price volatility may cause a temporary mismatch between upside/downside for a stock based on market price and the formal recommendation.

* In most cases, the target price will equal the analyst's assessment of the current fair value of the stock. However, if the analyst doesn't think the market will reassess the stock over the specified time horizon due to a lack of events or catalysts, then the target price may differ from fair value. In most cases, therefore, our recommendation is an assessment of the mismatch between current market price and our assessment of current fair value.

Industry Recommendations

Overweight. The analyst expects the fundamental conditions of the sector to be positive over the next 12 months.

Neutral. The analyst expects the fundamental conditions of the sector to be maintained over the next 12 months.

Underweight. The analyst expects the fundamental conditions of the sector to be negative over the next 12 months.

Country (Strategy) Recommendations

Overweight (O). Over the next 12 months, the analyst expects the market to score positively on two or more of the criteria used to determine market recommendations: index returns relative to the regional benchmark, index sharpe ratio relative to the regional benchmark and index returns relative to the market cost of equity.

Neutral (N). Over the next 12 months, the analyst expects the market to score positively on one of the criteria used to determine market recommendations: index returns relative to the regional benchmark, index sharpe ratio relative to the regional benchmark and index returns relative to the market cost of equity.

Underweight (U). Over the next 12 months, the analyst does not expect the market to score positively on any of the criteria used to determine market recommendations: index returns relative to the regional benchmark, index sharpe ratio relative to the regional benchmark and index returns relative to the market cost of equity.