20 APRIL 2021
THAILAND / HEALTHCARE



## BANGKOK CHAIN HOSPITAL BCH TB



# TARGET PRICE THB23.00 CLOSE THB17.00 UP/DOWNSIDE +35.3% PRIOR TP THB20.00 CHANGE IN TP +15.0% TP vs CONSENSUS +24.8%

## รายได้ที่เกี่ยวข้องกับ COVID เพิ่มสูงขึ้น

#### รายได้ที่เกี่ยวข้องกับ COVID จะช่วยผลักดันกำไร

เราเห็นว่า BCH เป็นหนึ่งในหุ้นที่จะได้ประโยชน์สูงสุดจากการแพร่ระบาด COVID-19 ในรอบที่ 3 เนื่องจากบริษัทฯ มีสัดส่วนรายได้ที่เกี่ยวข้องกับ COVID สูงถึงประมาณ 25-30% ของรายได้ ผู้ป่วยเงินสด เราเชื่อว่าราคาหุ้นยังไม่ได้สะท้อนความสามารถในการปรับตัวของบริษัทฯ ภายใต้การแพร่ระบาดดังกล่าว

#### การตรวจคัดกรอง COVID อาจพุ่งสูงถึง 160,000-200,000 รายใน 2Q21

ตัวเลขการให้บริการตรวจคัดกรอง COVID ของ BCH ได้พุ่งสูงถึงประมาณ 3,000-5,000 ราย ต่อวัน (60,000-70,000 ราย QTD) จากค่าเฉลี่ยที่ประมาณ 1,300 รายต่อวันใน 1Q21 รายได้ ต่อรายควรเพิ่มจาก 2,300 บาทซึ่งเป็นอัตราที่โรงพยาบาลสามารถเบิกได้สำหรับผู้ป่วยที่มี ความเสี่ยงสูงจากกองทุนหลักประกันสุขภาพสำหรับผู้ป่วยฉุกเฉิน เป็น 3,000 บาทซึ่งเป็นอัตรา ที่ลูกค้าจ่ายเองเนื่องจากการตรวจคัดกรองส่วนมากมาจากผู้ป่วยความเสี่ยงต่ำที่ต้องการทราบ ผล ทำให้เราคาดว่าการตรวจคัดกรอง COVID ของ BCH อาจพุ่งสูงถึง 160,000 รายใน 2Q21 (เทียบกับ 120,000 รายใน 1Q21E) และรายได้อาจแตะ 430 ลบ. ใน 2Q21 (เทียบกับ 280 ลบ. ใน 1Q21E) คิดเป็นประมาณ 24% ของรายได้ของ BCH ใน 2Q21

#### รายได้เพิ่มเติมจากการดำเนินกิจการโรงแรมกึ่งโรงพยาบาล (Hospitel)

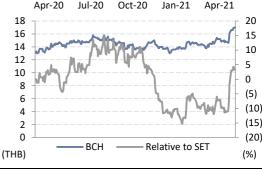
ประมาณ 10% ของจำนวนเตียงรวมของ BCH ถูกใช้เพื่อผู้ป่วย COVID และส่วนมากเต็ม หมดแล้ว บริษัทฯ ได้เข้าเป็นพันธมิตรกับผู้ประกอบกิจการโรงแรมเพื่อแปลงโรงแรมเป็น Hospitel ซึ่งผู้ป่วย COVID ที่มีอาการไม่รุนแรงสามารถเข้าพักได้ BCH คาดวาบริษัทฯ จะเพิ่ม จำนวนเตียงของ Hospitel เป็น 2,200 เตียงภายในอาทิตย์หน้า จนถึงปัจจุบันประมาณ 1,200 เตียงมีผู้เข้าพักแล้ว BCH สามารถเบิกค่ารักษาพยาบาลจากกรมธรรม์ประกันภัยหรือกองทุน เป็นจำนวนอย่างน้อย 1,500 บาทต่อเตียง ซึ่งคิดเป็นรายได้อย่างน้อย 25,000-30,000 บาทต่อ ผู้ป่วย COVID (คิดจากระยะเวลาการพักฟิ้น 14 วันพร้อมบริการตรวจคัดกรอง COVID 2 ครั้ง) ยอดค่ารักษาพยาบาลดังกล่าวสูงพอสมควรเมื่อเทียบกับค่ารักษาพยาบาลปกติที่ 66,000 บาท ต่อรายและอาจเพิ่มขึ้นได้อีกสำหรับผู้ป่วยอาการหนัก เราคาดว่าการดำเนินกิจการดังกล่าวจะ เพิ่มกำไรอีก 70-80 ลบ. ให้แก่ BCH ใน 2Q21 จากอัตราการใช้เตียงที่ 70% และอัตรากำไร สูทธิที่ 30%

#### มีการซื้อขายโดยมีส่วนลด 30% จากค่า P/E เฉลี่ยในอดีต

เราปรับเพิ่มประมาณการกำไรจากการดำเนินงานปี 2021 ขึ้นอีก 3% พร้อมปรับการประเมิน มูลค่าไปในปี 2022 หลังการปรับเราได้ราคาเป้าหมายใหม่ที่ 23 บาท (DCF) BCH มีการซื้อ ขายที่ 27x ของค่า 2022E P/E ซึ่งต่ำกว่าค่าเฉลี่ย 5 ปีย้อนหลังที่ 39x พร้อมมีปัจจัยบวกต่อ ราคาหุ้นประกอบด้วยผลประกอบการที่คาดว่าจะดีใน 1Q-2Q21 โอกาสในการนำเข้าวัคซีน COVID-19 และบริการการฉีดวัคซีนเร่งด่วนสำหรับผู้ป่วยที่ชำระค่าใช้จ่ายเองหรือใช้กรมธรรม์ ประกันภัย

#### **KEY STOCK DATA**

2020	2021E	2022E	2023E
8,928	10,222	11,111	12,100
1,229	1,364	1,580	1,903
0.49	0.55	0.63	0.76
-	4.2	8.1	22.8
2,523	2,858	3,206	3,637
1,229	1,364	1,580	1,903
0.49	0.55	0.63	0.76
nm	2.9	0.6	0.6
7.0	10.9	15.9	20.4
34.5	31.1	26.8	22.3
1.4	1.4	1.7	2.0
19.6	16.8	14.6	12.5
6.2	5.5	5.0	4.4
83.5	58.0	37.6	18.4
18.7	18.7	19.5	21.0
	8,928 1,229 0.49 - 2,523 1,229 0.49 nm 7.0 34.5 1.4 19.6 6.2 83.5	8,928 10,222 1,229 1,364 0.49 0.55 - 4.2 2,523 2,858 1,229 1,364 0.49 0.55 nm 2.9 7.0 10.9 34.5 31.1 1.4 1.4 19.6 16.8 6.2 5.5 83.5 58.0	8,928 10,222 11,111 1,229 1,364 1,580 0.49 0.55 0.63 - 4.2 8.1 2,523 2,858 3,206 1,229 1,364 1,580 0.49 0.55 0.63 nm 2.9 0.6 7.0 10.9 15.9 34.5 31.1 26.8 1.4 1.4 1.7 19.6 16.8 14.6 6.2 5.5 5.0 83.5 58.0 37.6



Share price performance	1 Month	3 Month	12 Month
Absolute (%)	11.8	23.2	29.8
Relative to country (%)	11.1	19.1	2.1
Mkt cap (USD m)			1,359
3m avg. daily turnover (USD m)			8.4
Free float (%)			44
Major shareholder	Chaleri	m Harnpha	nich (33%)
12m high/low (THB)		1	7.30/12.80
Issued shares (m)			2,493.75

Sources: Bloomberg consensus; FSSIA estimates



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#### Investment thesis

BCH is the leading service provider under the Social Security Office (SSO) scheme, with a 5% market share. It will likely be the hospital that benefits the most from COVID-19 screening services, given that all of its hospitals have their own lab tests with total capacity of 11,000 cases/day.

After COVID-19 subsides, the World Medical Hospital (WMC) should continue to capture the rising demand of medical tourists. Currently, 70% of WMC's revenue is derived from international patients, especially Middle Eastern patients. The recovery of that patient segment started in 4Q20 through the Alternative Hospital Quarantine (AHQ) program.

BCH scheduled three new hospitals to open in 2020-21, with two already having opened so far. Although they may drag down BCH's overall performance for two years of operations, we believe they will provide growth in the long term.

### Company profile

The company operates its business as a group, providing healthcare services for both cash patients and patients under the social security scheme.

www.bangkokchainhospital.com

#### Principal activities (revenue, 2020)

Cash patient revenue - 63.7 %

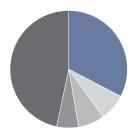


SSO patient revenue - 36.3 %

Source: Bangkok Chain Hospital

#### **Major shareholders**

- Chalerm Harnphanich 32.6 %
- Thai NVDR 7.4 %
- Somporn Harnphanich 7.3 %
- Thailand Social Security Office -
- Others 46.7 %



Source: Bangkok Chain Hospital

### Catalysts

Key growth drivers include 1) more SSO registered members; 2) rising demand for medical tourists; and 3) an improving EBITDA margin led by new hospitals.

#### Risks to our call

Downside risks to our DCF-based target price include 1) a slowdown in international patients due to economic concerns, political protests or floods; 2) regulatory risks from drug prices and medical bill controls; and 3) SSO provision expenses following a limited SSO budget.

#### **Event calendar**

Date	Event
May 2021	1Q21 results announcement

#### Key assumptions

	2021E	2022E	2023E
	(%)	(%)	(%)
SSO volume growth	4	5	3
SSO revenue / patient growth	2	3	3
OPD volume growth	8	6	6
OPD revenue / patient growth	1	3	4
IPD volume growth	34	6	6
IPD revenue / patient growth	0	3	4

Source: FSSIA estimates

#### Earnings sensitivity

- For every 1% increase in patient volume, we project 2021 earnings would rise by 2%, and vice versa, all else being equal.
- For every 1% increase in EBITDA margin, we project 2021 earnings would rise by 6%, and vice versa, all else being equal.

Source: FSSIA estimates

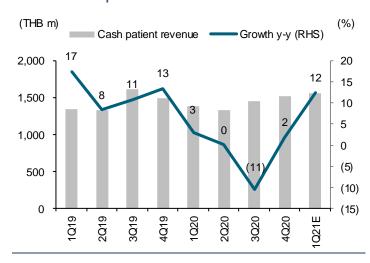
#### 1Q21E earnings preview: expect 16% y-y earnings growth

We expect cash patient revenue to grow by 12% y-y in 1Q21, led by COVID-related revenue. Revenue from COVID screening services could amount to cTHB300m in 1Q21, higher than THB141m in 4Q20 due to the c120k COVID screening cases in 1Q21 (vs 55k cases in 4Q20). Revenue from Alternative State Quarantine (ASQ) and Alternative Hospital Quarantine (AHQ) in 1Q21 should be similar to 4Q20 at around THB110m-120m. Overall, we expect COVID-related revenue to be cTHB400m in 1Q21, accounting for 25-30% of the revenue from cash patients. Note that we estimate organic cash patient revenue to drop by 15% y-y in 1Q21.

SSO revenue could grow by 2% y-y in 1Q21, led by a larger base of registered members (895k in 1Q21E vs 885k in 1Q20). As a result, we expect total revenue to grow by 9% y-y and 2% q-q in 1Q21.

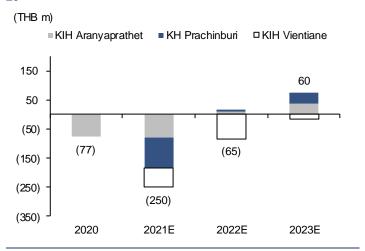
Overall, we forecast core profit to grow by 16% y-y to THB301m in 1Q21, led by the strong performance of COVID-related revenue, which should more than offset the combined loss from two new hospitals (KIH Aranyaprathet and KH Prachinburi) of THB60m.

**Exhibit 1: Cash patient revenue** 



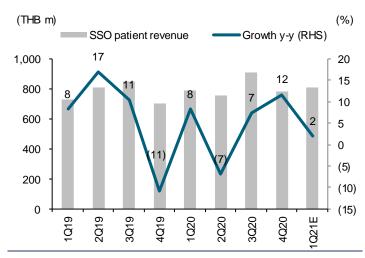
Sources: BCH; FSSIA estimates

Exhibit 3: Three new hospitals should turn around by 2022-23



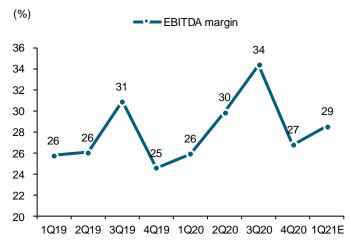
Sources: BCH; FSSIA estimates

Exhibit 2: SSO revenue



Sources: BCH; FSSIA estimates

Exhibit 4: EBITDA margin



Sources: BCH; FSSIA estimates

Exhibit 5: 1Q21E results preview

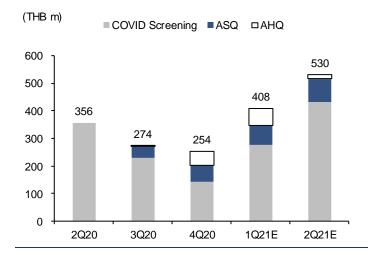
	1Q20	2Q20	3Q20	4Q20	1Q21E	Cha	nge	2021E
	(THB m)	(THB m)	(THB m)	(THB m)	(THB m)	(q-q %)	(y-y %)	(THB m
Sales	2,178	2,083	2,359	2,308	2,366	2	9	10,22
COGS (incl. depreciation)	(1,515)	(1,392)	(1,496)	(1,571)	(1,614)	3	6	(6,934
Gross profit	663	691	863	737	752	2	13	3,28
SG&A	(293)	(280)	(276)	(363)	(325)	(11)	11	(1,378
Operating profit	370	411	587	374	427	14	16	1,909
Net other income	19	21	19	35	23	(34)	24	103
Interest expense	(30)	(32)	(35)	(35)	(38)	9	27	(153
Pretax profit	358	399	571	373	412	10	15	1,85
Income Tax	(63)	(75)	(107)	(68)	(82)	22	30	(372
Associates	1	1	1	1	1	21	13	
Minority interest	(37)	(46)	(52)	(28)	(30)	7	(19)	(125
Core profit	259	279	413	279	301	8	16	1,36
Extraordinaries, GW & FX	0	0	0	0	0			
Reported net profit	259	279	413	279	301	8	16	1,36
Outstanding shares (m)	2,494	2,494	2,494	2,494	2,494	0	0	2,49
<u> </u>								
Core EPS (THB)	0.10	0.11	0.17	0.11	0.12	8	16	0.5
EPS (THB)	0.10	0.11	0.17	0.11	0.12	8	16	0.5
COGS (excl. depreciation)	1,338	1,201	1,291	1,362	1,389	2	4	5,98
Depreciation	177	191	205	210	225	7	27	94
EBITDA	565	622	811	618	675	9	20	2,96
								,
Key ratios	(%)	(%)	(%)	(%)	(%)	(ppt)	(ppt)	(%
Gross margin	30	33	37	32	32	(0)	1	3:
SG&A/Revenue	13	13	12	16	14	(2)	0	1:
EBITDA margin	26	30	34	27	29	2	3	2
Net profit margin	12	13	18	12	13	1	1	1:
Operating stats	(y-y %)	(y-y %)	(y-y %)	(y-y %)	(y-y %)			
Cash-OPD revenue growth	2	30	20	23	n/a			
Cash-OPD volume growth	(5)	21	8	16	n/a			
Cash-OPD revenue per head growth	8	8	11	6	n/a			
Cash-IPD revenue growth	4	(29)	(38)	(17)	n/a			
Cash-IPD volume growth	(10)	(39)	(38)	(22)	n/a			
Cash-IPD revenue per head growth	15	17	1	6	n/a			
			•	<u> </u>	.,,3			
SSO revenue growth	8	(7)	7	12	2			
g. J			884	881	n/a			
SSO registered member ('000)	885	70/						
SSO registered member ('000) SSO registered member growth	885	887	2	0	n/a			

Sources: BCH; FSSIA estimates

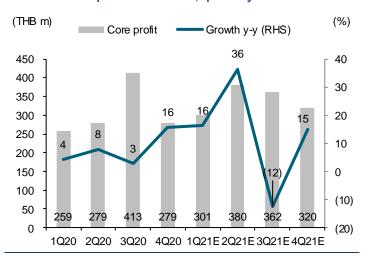
#### Stronger earnings momentum to continue in 2Q21

We expect 2Q21 earnings to be stronger than they were in 1Q21, given that the COVID screening service numbers have the potential to reach 160k-200k cases in 2Q21 (vs 120k cases in 1Q21E), based on the current rate of c3,000-5,000 screening cases per day. In addition, we expect IPD revenue to significantly increase from COVID infected patients. IPD revenue would come from severe patients who need to stay in hospitals and non-severe patients who stay in the new hospitels. We roughly estimate 2Q21 earnings to grow to THB380m (+36% y-y and +26% q-q).

Exhibit 6: COVID-related revenue, quarterly



**Exhibit 7: Core profit momentum, quarterly** 



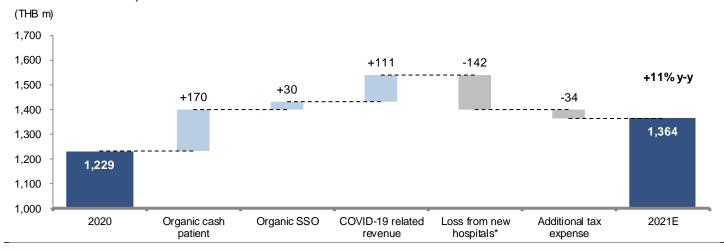
Sources: BCH; FSSIA estimates

Sources: BCH; FSSIA estimates

#### **Forecast and TP revisions**

We slightly raise our 2021E earnings by 3% to reflect the higher COVID-related revenue, especially COVID screening service cases which we expect to rise to 370k cases from 260k cases previously. However, we slightly lower our organic revenue from cash patient assumption, as the COVID-19 outbreak may slow the Thai patient volume down and delay the country's reopening for international tourists. We also roll forward our DCF-based valuation to 2022 and derive a new TP of THB23/shr. Our TP implies 36x 2022E P/E, still lower than its 5-yr average of 39x.

#### Exhibit 8: 2021E core profit breakdown



Note: \*Loss from new hospitals deducted by minority interests

Source: FSSIA estimates

#### Exhibit 9: DCF-derived TP

Cost of equity assumptions	(%)		Cost of debt assumptions	(%)
Risk-free rate	3.0		Pre-tax cost of debt	4.0
Market risk premium	8.0		Marginal tax rate	20.0
Stock beta	1.0			
Cost of equity, Ke	10.6		Net cost of debt, Kd	3.2
Weight applied	70.0		Weight applied	30.0
WACC	8.4			
DCF valuation estimate	(THB b)	(THB/share)	Comments	
NPV	22.7	9.1	WACC 8.4%, Risk-free rate 3%, Risk premium 8%	·
Terminal value	39.1	15.7	Terminal growth 3%	
Cash & liquid assets	2.6	1.0	At end-2022E	
Investments	0.0	0.0	At end-2022E	
Debt	(6.1)	(2.5)	At end-2022E	
Minorities	(0.9)	(0.3)	At end-2022E	
Residual ordinary equity	57.5	23.0		

Source: FSSIA estimates

**Exhibit 10: Forecast revisions** 

	915 957 3,737 3,849 3 3,296 3,494 3				Previous		% Change			
	2021E	2022E	2023E	2021E	2022E	2023E	2021E	2022E	2023E	
SSO registered members ('000)	915	957	987	928	956	985	(1.4)	0.1	0.2	
SSO revenue per head (THB)	3,737	3,849	3,965	3,774	3,887	4,004	(1.0)	(1.0)	(1.0)	
Cash-OPD visit number per day (no.)	3,296	3,494	3,703	3,204	3,461	3,668	2.9	1.0	1.0	
Cash-OPD revenue per head (THB)	2,979	3,068	3,191	2,949	3,067	3,190	1.0	0.0	0.0	
Cash-IPD admission number per day (no.)	119	127	134	115	124	132	3.9	2.0	2.0	
Cash-IPD revenue per head (THB)	73,827	76,042	79,084	73,827	76,781	79,852	0.0	(1.0)	(1.0)	
Revenue (THB m)	10,222	11,111	12,100	10,052	11,072	12,051	1.7	0.4	0.4	
EBITDA margin (%)	28.0	28.9	30.1	28.0	28.9	30.1	0.0	0.0	0.0	
Core Profit (THB m)	1,364	1,580	1,903	1,326	1,571	1,892	2.9	0.6	0.6	

Source: FSSIA estimates

Exhibit 11: Rolling one-year forward P/E band



Sources: Bloomberg; FSSIA estimates

Exhibit 12: Rolling one-year forward P/BV band



Sources: Bloomberg; FSSIA estimates

Exhibit 13: Peer comparisons as of 19 Apr 2021

Year to Dec	BBG	Rec	Share	price	Upside	Market	F	PE	RC	DE	EV/EB	ITDA
Company			Current	Target	(down)	Сар	21E	22E	21E	22E	21E	22E
			(LcI)	(LcI)	(%)	(USD m)	(x)	(x)	(%)	(%)	(x)	(x)
Thailand												
Bangkok Dusit Med Services	BDMS TB	BUY	22.00	27.00	22.7	11,206	49.2	33.1	8.3	12.1	21.8	16.8
Bumrungrad Hospital Pcl	вн тв	BUY	138.50	150.00	8.3	3,527	53.7	31.1	11.2	18.4	28.4	18.2
Bangkok Chain Hospital	BCH TB	BUY	17.00	23.00	35.3	1,359	31.1	26.8	18.7	19.5	16.8	14.6
Chularat Hospital Pcl	CHG TB	BUY	2.96	3.50	18.2	1,044	32.8	28.7	23.4	24.0	20.2	17.8
Praram 9 Hospital Pcl	PR9 TB	BUY	9.85	12.00	21.8	248	27.6	22.2	6.7	7.9	11.2	9.6
Thonburi Healthcare Group	THG TB	HOLD	25.75	24.50	(4.9)	696	76.0	52.5	3.6	5.2	23.3	21.0
Vibhavadi Medical Center	VIBHA TB	HOLD	2.12	1.85	(12.7)	922	50.5	40.3	7.5	7.6	29.6	25.1
Rajthanee Hospital*	RJH TB	n/a	29.25	n/a	n/a	284	22.8	21.5	26.2	25.4	14.7	13.8
Ekachai Medical Care*	EKH TB	n/a	6.15	n/a	n/a	118	31.0	26.1	13.0	15.2	16.3	13.8
Thailand average						19,404	41.6	31.4	13.2	15.0	20.3	16.7
Regional												
Ramsay Health Care*	RHC AU	n/a	67.08	n/a	n/a	11,929	31.9	25.2	11.5	12.9	11.5	10.4
IHH Healthcare Bhd*	IHH SP	n/a	1.75	n/a	n/a	11,450	44.7	37.0	4.2	5.2	17.2	15.4
Ryman Healthcare*	RYM NZ	n/a	14.35	n/a	n/a	5,193	30.4	22.8	10.3	11.1	33.7	26.4
Apollo Hospitals Enterprise*	APHS IN	n/a	3,157.40	n/a	n/a	6,223	459.6	66.7	2.6	15.1	43.3	24.9
Kpj Healthcare Berhad*	KPJ MK	n/a	1.03	n/a	n/a	1,071	27.8	22.9	7.6	9.2	12.2	10.9
Raffles Medical Group*	RFMD SP	n/a	1.15	n/a	n/a	1,619	37.1	32.9	6.4	7.2	18.9	17.0
Mitra Keluarga Karyasehat*	MIKA IJ	n/a	2,590.00	n/a	n/a	2,536	35.5	35.8	19.3	17.6	23.0	23.4
Aier Eye Hospital*	300015 CH	n/a	61.27	n/a	n/a	39,022	107.1	81.2	24.2	26.3	61.9	48.7
Regional average						79,043	96.8	40.6	10.8	13.1	27.7	22.1
Overall average						98,447	67.6	35.7	12.0	14.1	23.8	19.3

Sources: \*Bloomberg consensus; FSSIA estimates

#### **Financial Statements**

Bangkok Chain Hospital

Profit and Loss (THB m) Year Ending Dec	2019	2020	2021E	2022E	2023E
Revenue	8,880	8,928	10,222	11,111	12,100
Cost of goods sold	(5,373)	(5,193)	(5,986)	(6,429)	(6,904)
Gross profit	3,507	3,735	4,236	4,682	5,196
Other operating income	-	-	-	-	-
Operating costs	(1,228)	(1,213)	(1,378)	(1,476)	(1,559)
Operating EBITDA	2,279	2,523	2,858	3,206	3,637
Depreciation	(665)	(782)	(948)	(992)	(1,031)
Goodwill amortisation	-	-	-	-	-
Operating EBIT	1,615	1,741	1,909	2,214	2,606
Net financing costs	(126)	(125)	(146)	(153)	(128)
Associates	2	3	2	2	2
Recurring non-operating income	113	89	97	102	107
Non-recurring items	(14)	0	0	0	0
Profit before tax	1,588	1,705	1,861	2,162	2,584
Гах	(290)	(313)	(372)	(432)	(516)
Profit after tax	1,298	1,392	1,489	1,730	2,068
Minority interests	(163)	(163)	(125)	(150)	(165)
Preferred dividends	-	-	-	-	-
Other items	-	-	-	-	-
Reported net profit	1,135	1,229	1,364	1,580	1,903
Non-recurring items & goodwill (net)	14	0	0	0	0
Recurring net profit	1,149	1,229	1,364	1,580	1,903
Per share (THB)					
Recurring EPS *	0.46	0.49	0.55	0.63	0.76
Reported EPS	0.46	0.49	0.55	0.63	0.76
DPS	0.22	0.23	0.23	0.29	0.34
Diluted shares (used to calculate per share data)	2,494	2,494	2,494	2,494	2,494
Growth					
Revenue (%)	10.0	0.5	14.5	8.7	8.9
Operating EBITDA (%)	7.4	10.7	13.3	12.2	13.4
Operating EBIT (%)	4.4	7.8	9.7	15.9	17.7
Recurring EPS (%)	5.5	7.0	10.9	15.9	20.4
Reported EPS (%)	4.2	8.3	10.9	15.9	20.4
Operating performance					
Gross margin inc. depreciation (%)	32.0	33.1	32.2	33.2	34.4
Gross margin of key business (%)	32.0	33.1	32.2	33.2	34.4
Operating EBITDA margin (%)	25.7	28.3	28.0	28.9	30.1
Operating EBIT margin (%)	18.2	19.5	18.7	19.9	21.5
Net margin (%)	12.9	13.8	13.3	14.2	15.7
Effective tax rate (%)	18.1	18.4	20.0	20.0	20.0
Dividend payout on recurring profit (%)	47.7	46.7	42.1	45.7	44.0
Interest cover (X)	13.7	14.6	13.8	15.1	21.2
Inventory days	15.9	16.9	16.4	16.9	16.9
Debtor days	68.4	67.5	46.3	36.4	33.4
Creditor days	48.0	52.7	51.4	53.2	53.2
Operating ROIC (%)	12.5	11.4	11.5	13.9	16.9
ROIC (%)	12.7	11.5	11.5	13.9	16.8
ROE (%)	19.2	18.7	18.7	19.5	21.0
ROA (%)	10.6	9.8	9.5	10.7	12.3
* Pre-exceptional, pre-goodwill and fully diluted					
Revenue by Division (THB m)	2019	2020	2021E	2022E	2023E
Cash patient revenue	5,790	5,688	6,802	7,426	8,187
SSO patient revenue	3,090	3,240	3,420	3,685	3,913
NHSO patient revenue	0	0	0	0	0

Sources: Bangkok Chain Hospital; FSSIA estimates

#### **Financial Statements**

Bangkok Chain Hospital

Cash Flow (THB m) Year Ending Dec	2019	2020	2021E	2022E	2023E
Recurring net profit	1,149	1,229	1,364	1,580	1,903
Depreciation	665	782	948	992	1,031
Associates & minorities	-	- -	-	-	-
Other non-cash items	187	94	93	150	165
Change in working capital	(211)	(593)	422	20	20
Cash flow from operations	1,789	1,512	2,828	2,742	3,119
Capex - maintenance	(1,721)	(2,546)	(735)	(556)	(605)
Capex - new investment Net acquisitions & disposals	2	5	0	0	0
Other investments (net)	_	-	-	-	
Cash flow from investing	(1,719)	(2,541)	(735)	(556)	(605)
Dividends paid	(549)	(574)	(574)	(723)	(837)
Equity finance	0	0	0	0	(007)
Debt finance	778	1,837	(400)	(800)	(800)
Other financing cash flows	(166)	(168)	(66)	(80)	(87
Cash flow from financing	63	1,096	(1,040)	(1,602)	(1,725
Non-recurring cash flows	-	-	-	-	•
Other adjustments	0	0	0	0	(
Net other adjustments	0	0	0	0	(
Movement in cash	133	67	1,053	584	789
Free cash flow to firm (FCFF)	200.99	(896.48)	2,245.90	2,355.85	2,662.51
Free cash flow to equity (FCFE)	682.04	640.69	1,626.36	1,306.96	1,626.47
Per share (THB)					
FCFF per share	0.08	(0.36)	0.90	0.94	1.07
FCFE per share	0.27	0.26	0.65	0.52	0.65
Recurring cash flow per share	0.80	0.84	0.96	1.09	1.24
Salance Sheet (THB m) Year Ending Dec	2019	2020	2021E	2022E	2023E
Tangible fixed assets (gross)	16,288	18,773	19,540	20,095	20,700
Less: Accumulated depreciation	(5,705)	(6,369)	(7,317)	(8,309)	(9,340
Fangible fixed assets (net)	10,584	12,404	12,223	11,786	11,360
ntangible fixed assets (net)	451	522	522	522	52:
Long-term financial assets nvest. in associates & subsidiaries	37	33	33	33	3:
Cash & equivalents	879	946	1,999	2,583	3,372
A/C receivable	1,817	1,487	1,108	1,108	1,108
nventories	231	250	288	309	332
Other current assets	40	856	980	1,066	1,16
Current assets	2,967	3,538	4,375	5,066	5,972
Other assets	77	30	30	30	30
Total assets	14,116	16,527	17,183	17,436	17,917
Common equity	6,248	6,885	7,675	8,532	9,598
Minorities etc.	730	742	801	871	94
Total shareholders' equity	6,978	7,626	8,475	9,403	10,54
ong term debt	4,759	5,150	5,150	4,350	3,55
Other long-term liabilities	192	207	207	207	20
ong-term liabilities	4,952	5,357	5,357	4,557	3,75
A/C payable	715	784	904	970	1,04
Short term debt	718	2,165	1,765	1,765	1,76
Other current liabilities	752	595	681	740	80
Current liabilities	2,186	3,544	3,350	3,476	3,61
Total liabilities and shareholders' equity	14,116	16,527	17,183	17,436	17,91
Net working capital	621	1,214	792	772	75
nvested capital	11,769	14,203	13,599	13,143	12,69
Includes convertibles and preferred stock which is bei	ny ireateu as debt				
Per share (THB)					
Book value per share	2.51	2.76	3.08	3.42	3.8
angible book value per share	2.32	2.55	2.87	3.21	3.6
inancial strength					
Net debt/equity (%)	65.9	83.5	58.0	37.6	18.
Net debt/total assets (%)	32.6	38.5	28.6	20.3	10.
Current ratio (x)	1.4	1.0	1.3	1.5	1.
CF interest cover (x)	6.4	6.1	12.2	9.5	13.7
/aluation	2019	2020	2021E	2022E	20231
Recurring P/E (x) *	36.9	34.5	31.1	26.8	22.
Recurring P/E @ target price (x) *	49.9	46.7	42.1	36.3	30.
Reported P/E (x)	37.4	34.5	31.1	26.8	22.
Dividend yield (%)	1.3	1.4	1.4	1.7	2.
Price/book (x)	6.8	6.2	5.5	5.0	4.
Price/tangible book (x)	7.3	6.7	5.9	5.3	4.
EV/EBITDA (x) **	20.9	19.6	16.8	14.6	12.
EV/EBITDA @ target price (x) **	27.5	25.6	22.1	19.3	16.
• ,	4.1	3.5	3.5	3.6	3.0
EV/invested capital (x)	4.1				

Sources: Bangkok Chain Hospital; FSSIA estimates

#### Corporate Governance report of Thai listed companies 2020

EXCELLE	NT I EVEL	·								
AAV	ADVANC	AF	AIRA	AKP	AKR	ALT	AMA	AMATA	AMATAV	ANAN
AOT	AP	ARIP	ARROW	ASP	BAFS	BANPU	BAY	BCP	BCPG	BDMS
	BEM	BGRIM		BKI			BPP			BWG
BEC			BIZ		BLA	BOL		BRR	BTS	
CENTEL	CFRESH	CHEWA	CHO	CIMBT	CK	CKP	CM	CNT	COL	COMAN
COTTO	CPALL	CPF	CPI	CPN	CSS	DELTA	DEMCO	DRT	DTAC	DTC
DV8	EA	EASTW	ECF	ECL	EGCO	EPG	ETE	FNS	FPI	FPT
FSMART	GBX	GC	GCAP	GEL	GFPT	GGC	GPSC	GRAMMY	GUNKUL	HANA
HARN	HMPRO	ICC	ICHI	III	ILINK	INTUCH	IRPC	IVL	JKN	JSP
JWD	K	KBANK	KCE	KKP	KSL	KTB	KTC	LANNA	LH	LHFG
LIT	LPN	MAKRO	MALEE	MBK	MBKET	MC	MCOT	METCO	MFEC	MINT
MONO	MOONG	MSC	MTC	NCH	NCL	NEP	NKI	NOBLE	NSI	NVD
NYT	OISHI	ORI	OTO	PAP	PCSGH	PDJ	PG	PHOL	PLANB	PLANET
PLAT	PORT	PPS	PR9	PREB	PRG	PRM	PSH	PSL	PTG	PTT
PTTEP	PTTGC	PYLON	Q-CON	QH	QTC	RATCH	RS	S	S&J	SAAM
					SCB				SCN	
SABINA	SAMART	SAMTEL	SAT	SC		SCC	SCCC	SCG		SDC
SEAFCO	SEAOIL	SE-ED	SELIC	SENA	SIRI	SIS	SITHAI	SMK	SMPC	SNC
SONIC	SORKON	SPALI	SPI	SPRC	SPVI	SSSC	SST	STA	SUSCO	SUTHA
SVI	SYMC	SYNTEC	TACC	TASCO	TCAP	TFMAMA	THANA	THANI	THCOM	THG
THIP	THRE	THREL	TIP	TIPCO	TISCO	TK	TKT	TMB	TMILL	TNDT
TNL	TOA	TOP	TPBI	TQM	TRC	TSC	TSR	TSTE	TSTH	TTA
TTCL	TTW	TU	TVD	TVI	TVO	TWPC	U	UAC	UBIS	UV
VGI	VIH	WACOAL	WAVE	WHA	WHAUP	WICE	WINNER	TRUE		-
ERY GO	OD LEVEL									
2S	ABM	ACE	ACG	ADB	AEC	AEONTS	AGE	AH	AHC	AIT
ALLA	AMANAH	AMARIN	APCO	APCS	APURE	AQUA	ASAP	ASEFA	ASIA	ASIAN
SIMAR	ASK	ASN	ATP30	AUCT	AWC	AYUD	В	BA	BAM	BBL
BFIT	BGC	BJC	BJCHI	BROOK	BTW	CBG	CEN	CGH	CHARAN	CHAYO
		CHOW				COLOR	COM7	CPL		CRD
CHG	CHOTI		CI	CIG	CMC				CRC	
CSC	CSP	CWT	DCC	DCON	DDD	DOD	DOHOME	EASON	EE	ERW
STAR	FE	FLOYD	FN	FORTH	FSS	FTE	FVC	GENCO	GJS	GL
GLAND	GLOBAL	GLOCON	GPI	GULF	GYT	HPT	HTC	ICN	IFS	ILM
MH	INET	INSURE	IRC	IRCP	IT	ITD	ITEL	J	JAS	JCK
JCKH	JMART	JMT	KBS	KCAR	KGI	KIAT	KOOL	KTIS	KWC	KWM
L&E	LALIN	LDC	LHK	LOXLEY	LPH	LRH	LST	М	MACO	MAJOR
MBAX	MEGA	META	MFC	MGT	MILL	MITSIB	MK	MODERN	MTI	MVP
NETBAY	NEX	NINE	NTV	NWR	OCC	OGC	OSP	PATO	PB	PDG
PDI	PICO	PIMO	PJW	PL	PM	PPP	PRIN	PRINC	PSTC	PT
	RCL									SAPPE
QLT		RICHY	RML	RPC	RWI	S11	SALEE	SAMCO	SANKO	
SAWAD	SCI	SCP	SE	SEG	SFP	SGF	SHR	SIAM	SINGER	SKE
SKR	SKY	SMIT	SMT	SNP	SPA	SPC	SPCG	SR	SRICHA	SSC
SSF	STANLY	STI	STPI	SUC	SUN	SYNEX	T	TAE	TAKUNI	TBSP
ГСС	TCMC	TEAM	TEAMG	TFG	TIGER	TITLE	TKN	TKS	TM	TMC
ΓMD	TMI	TMT	TNITY	TNP	TNR	TOG	TPA	TPAC	TPCORP	TPOLY
PS	TRITN	TRT	TRU	TSE	TVT	TWP	UEC	UMI	UOBKH	UP
JPF	UPOIC	UT	UTP	UWC	VL	VNT	VPO	WIIK	WP	XO
UASA	ZEN	ZIGA	ZMICO	00	V.	****	*. •	******	***	,
OOD LE		ABIGS			A1 1/2 2::	1116	4.00	450	40	
UP	A	ABICO	AJ	ALL	ALUCON	AMC	APP	ARIN	AS	AU
52	BC	BCH	BEAUTY	BGT	ВН	BIG	BKD	BLAND	BM	BR
ROCK	BSBM	BSM	BTNC	CAZ	CCP	CGD	CITY	CMAN	CMO	CMR
PT	CPW	CRANE	CSR	D	EKH	EP	ESSO	FMT	GIFT	GREEN
SSC	GTB	HTECH	HUMAN	IHL	INOX	INSET	IP	JTS	JUBILE	KASET
CM	KKC	KUMWEL	KUN	KWG	KYE	LEE	MATCH	MATI	M-CHAI	MCS
1DX	MJD	MM	MORE	NC	NDR	NER	NFC	NNCL	NPK	NUSA
CEAN	PAF	PF	PK	PLE	PMTA	POST	PPM	PRAKIT	PRECHA	PRIME
	PTL	RBF	RCI	RJH	ROJNA	RP	RPH	RSP	SF	SFLEX
	FIL	SKN								
	CICD	->NN	SLP	SMART	SOLAR	SPG	SQ	SSP	STARK	STC
GP	SISB		T000		TIW	TNH	TOPP	TPCH	TPIPP	TPLAS
GP SUPER	SVOA	TC	TCCC	THMUI		WIN	WORK	WDL		
GP SUPER		TC UKEM	TCCC UMS	VCOM	VRANDA	WIN	WORK	WPH Score R	ange	
PROUD GGP GUPER TI	SVOA	TC UKEM <b>Description</b>				WIN	WORK	Score R		
GP SUPER	SVOA	TC UKEM <b>Description</b> Excellent				WIN	WORK	<b>Score R</b> 90-1	00	
GP SUPER	SVOA	TC UKEM <b>Description</b>				WIN	WORK	Score R	9	

The disclosure of the survey results of the Thai Institute of Directors Association ('IOD") regarding corporate governance is made pursuant to the policy of the Office of the Securities and Exchange Commission. The survey of the IOD is based on the information of a company listed on the Stock Exchange of Thailand and the Market for Alternative Investment disclosed to the public and able to be accessed by a general public investor. The result, therefore, is from the perspective of a third party. It is not an evaluation of operation and is not based on inside information.

The survey result is as of the date appearing in the Corporate Governance Report of Thai Listed Companies. As a result, the survey results may be changed after that date.

Source: Thai Institute of Directors Association (IOD); FSSIA's compilation

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\* CGR scoring should be considered with news regarding wrong doing of the company or director or executive of the company such unfair practice on securities trading, fraud, and corruption SEC imposed a civil sanction against insider trading of director and executive; \*\* delisted

#### **Anti-corruption Progress Indicator 2020**

CERTIFIED										
2S	ADVANC	Al	AIE	AIRA	AKP	AMA	AMANAH	AP	AQUA	ARROW
ASK	ASP	AYUD	В	BAFS	BANPU	BAY	BBL	BCH	ВСР	BCPG
BGC	BGRIM	BJCHI	BKI	BLA	BPP	BROOK	BRR	BSBM	BTS	BWG
CEN	CENTEL	CFRESH	CGH	CHEWA	CHOTI	CHOW	CIG	CIMBT	СМ	CMC
COL	COM7	CPALL	CPF	CPI	CPN	CSC	DCC	DELTA	DEMCO	DIMET
DRT	DTAC	DTC	EASTW	ECL	EGCO	FE	FNS	FPI	FPT	FSS
FTE	GBX	GC	GCAP	GEL	GFPT	GGC	GJS	GPSC	GSTEEL	GUNKUL
HANA	HARN	HMPRO	HTC	ICC	ICHI	IFS	INET	INSURE	INTUCH	IRPC
ITEL	IVL	K	KASET	KBANK	KBS	KCAR	KCE	KGI	KKP	KSL
KTB	KTC	KWC	L&E	LANNA	LHFG	LHK	LPN	LRH	М	MAKRO
MALEE	MBAX	MBK	MBKET	MC	MCOT	MFC	MFEC	MINT	MONO	MOONG
MPG	MSC	MTC	MTI	NBC	NEP	NINE	NKI	NMG	NNCL	NSI
NWR	occ	OCEAN	OGC	ORI	PAP	PATO	PB	PCSGH	PDG	PDI
PDJ	PE	PG	PHOL	PL	PLANB	PLANET	PLAT	PM	PPP	PPPM
PPS	PREB	PRG	PRINC	PRM	PSH	PSL	PSTC	PT	PTG	PTT
PTTEP	PTTGC	PYLON	Q-CON	QH	QLT	QTC	RATCH	RML	RWI	S & J
SABINA	SAT	SC	SCB	SCC	sccc	SCG	SCN	SEAOIL	SE-ED	SELIC
SENA	SGP	SIRI	SITHAI	SMIT	SMK	SMPC	SNC	SNP	SORKON	SPACK
SPC	SPI	SPRC	SRICHA	SSF	SSSC	SST	STA	SUSCO	SVI	SYNTEC
TAE	TAKUNI	TASCO	TBSP	TCAP	TCMC	TFG	TFI	TFMAMA	THANI	THCOM
THIP	THRE	THREL	TIP	TIPCO	TISCO	TKT	TMB	TMD	TMILL	TMT
TNITY	TNL	TNP	TNR	TOG	TOP	TPA	TPCORP	TPP	TRU	TSC
TSTH	TTCL	TU	TVD	TVI	TVO	TWPC	U	UBIS	UEC	UKEM
UOBKH	UWC	VGI	VIH	VNT	WACOAL	WHA	WHAUP	WICE	WIIK	ХО
ZEN	TRUE									
DECLARE	D									
7UP	ABICO	AF	ALT	AMARIN	AMATA	AMATAV	ANAN	APURE	B52	BKD
ВМ	BROCK	BUI	СНО	CI	сотто	DDD	EA	EFORL	EP	ERW
ESTAR	ETE	EVER	FSMART	GPI	ILINK	IRC	J	JKN	JMART	JMT
JSP	JTS	KWG	LDC	MAJOR	META	NCL	NOBLE	NOK	PK	PLE
ROJNA	SAAM	SAPPE	SCI	SE	SHANG	SINGER	SKR	SPALI	SSP	STANLY
SUPER	SYNEX	THAI	TKS	TOPP	TRITN	TTA	UPF	UV	WIN	ZIGA

#### Level

Certified

This level indicates practical participation with thoroughly examination in relation to the recommended procedures from the audit committee or the SEC's certified auditor, being a certified member of Thailand's Private Sector Collective Action Coalition Against Corruption programme (Thai CAC) or already passed examination to ensure independence from external parties.

Declared This level indicates determination to participate in the Thailand's Private Sector Collective Action Coalition Against Corruption programme (Thai CAC)

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Note: Companies participating in Thailand's Private Sector Collective Action Coalition Against Corruption programme (Thai CAC) under Thai Institute of Directors (as of June 24, 2019) are categorised into: 1) companies that have declared their intention to join CAC, and; 2) companies certified by CAC.

Source: The Securities and Exchange Commission, Thailand; \* FSSIA's compilation

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#### ANALYST(S) CERTIFICATION

#### Teerapol Udomvej, CFA FSS International Investment Advisory Securities Co., Ltd

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Company	Ticker	Price	Rating	Valuation & Risks
Bangkok Chain Hospital	ВСН ТВ	THB 17.00	BUY	Downside risks to our DCF-based target price include 1) a slowdown in international patients due to economic concerns, political protests or floods; 2) regulatory risks from drug prices and medical bill controls; and 3) SSO provision expenses following a limited SSO budget.
Bangkok Dusit Medical Services	BDMS TB	THB 22.00	BUY	Downside risks to our DCF-based target price include 1) a slowdown in international patients due to economic concerns, political protests or floods; 2) regulatory risks from drug price and medical bill controls; and 3) higher-than-expected capex and opex for CoE projects.
Bumrungrad Hospital	ВН ТВ	THB 138.50	BUY	Downside risks to our DCF-based target price include 1) a slowdown in international patients due to economic concerns, political protests or floods; 2) regulatory risks from drug prices and medical bill controls; and 3) higher medical fee discount promotions, leading to a weaker EBITDA margin.
Chularat Hospital	CHG TB	THB 2.96	BUY	Downside risks to our DCF-based target price include 1) a slowdown in Thai patient volume due to economic concerns; 2) regulatory risks from drug price and medical bill controls; and 3) SSO provision expenses following limited budgets from the SSO.
Praram 9 Hospital	PR9 TB	THB 9.85	BUY	Downside risks to our DCF-based target price include 1) weak patient volumes following the economic slowdown; 2) regulatory risks from drug price and medical bill controls; and 3) higher-than-expected expenses from its new building.
Thonburi Healthcare Group	THG TB	THB 25.75	HOLD	Downside risks to our DCF-based target price include 1) weak patient volume following the economic slowdown; 2) regulatory risks from drug prices and medical bill controls; and 3) higher-than-expected expenses from new hospitals. Upside risk is big-lot sales of Jin Wellbeing County units.
Vibhavadi Medical Center	VIBHA TB	THB 2.12	HOLD	Downside risks to our DCF-based target price include 1) a slowdown in Thai patient volume due to economic concerns; 2) regulatory risks from drug prices and medical bill controls; and 3) SSO provision expenses following limited budgets from the SSO. Upside risks include 1) a faster-than-expected patient recovery, especially for Chinese patients which are the main international patients of CMR; and 2) a restructuring of the shareholding structure.

Source: FSSIA estimates

#### **Additional Disclosures**

Target price history, stock price charts, valuation and risk details, and equity rating histories applicable to each company rated in this report is available in our most recently published reports. You can contact the analyst named on the front of this note or your representative at Finansia Syrus Securities Public Company Limited

FSSIA may incorporate the recommendations and target prices of companies currently covered by FSS Research into equity research reports, denoted by an 'FSS' before the recommendation. FSS Research is part of Finansia Syrus Securities Public Company Limited, which is the parent company of FSSIA.

All share prices are as at market close on 19-Apr-2021 unless otherwise stated.

#### RECOMMENDATION STRUCTURE

#### Stock ratings

Stock ratings are based on absolute upside or downside, which we define as (target price\* - current price) / current price.

BUY (B). The upside is 10% or more.

HOLD (H). The upside or downside is less than 10%.

REDUCE (R). The downside is 10% or more.

Unless otherwise specified, these recommendations are set with a 12-month horizon. Thus, it is possible that future price volatility may cause a temporary mismatch between upside/downside for a stock based on market price and the formal recommendation.

\* In most cases, the target price will equal the analyst's assessment of the current fair value of the stock. However, if the analyst doesn't think the market will reassess the stock over the specified time horizon due to a lack of events or catalysts, then the target price may differ from fair value. In most cases, therefore, our recommendation is an assessment of the mismatch between current market price and our assessment of current fair value.

#### **Industry Recommendations**

Overweight. The analyst expects the fundamental conditions of the sector to be positive over the next 12 months.

Neutral. The analyst expects the fundamental conditions of the sector to be maintained over the next 12 months.

Underweight. The analyst expects the fundamental conditions of the sector to be negative over the next 12 months.

#### **Country (Strategy) Recommendations**

**Overweight (O).** Over the next 12 months, the analyst expects the market to score positively on two or more of the criteria used to determine market recommendations: index returns relative to the regional benchmark, index sharpe ratio relative to the regional benchmark and index returns relative to the market cost of equity.

**Neutral (N).** Over the next 12 months, the analyst expects the market to score positively on one of the criteria used to determine market recommendations: index returns relative to the regional benchmark, index sharpe ratio relative to the regional benchmark and index returns relative to the market cost of equity.

**Underweight (U).** Over the next 12 months, the analyst does not expect the market to score positively on any of the criteria used to determine market recommendations: index returns relative to the regional benchmark, index sharpe ratio relative to the regional benchmark and index returns relative to the market cost of equity.