23 NOVEMBER 2020

THAILAND / ASSET MANAGEMENT COMPANIES

CHAYO GROUP CHAYO TB



เล็กแต่ดี

ผู้บริหารให้แนวโน้มเป็นบวกเล็กน้อย

เมื่อวันที่ 19 พ.ย. เราจัดประชุมให้นักลงทุนสถาบันพบกับ 3 ผู้บริหารหลักของ CHAYO ประกอบด้วยคุณสุขสันต์ ยศะสินธุ์ ประธานเจ้าหน้าที่บริหาร คุณกิดดิ ตั้งศรีวงศ์ รองประธาน เจ้าหน้าที่บริหาร และคุณณฐพล ทิพชัชวาลวงศ์ ประธานเจ้าหน้าที่บริหารสายบัญชีการเงิน ผู้บริหารคาดว่าการเก็บชำระหนี้ของบริษัทฯ จะดีขึ้นในปีหน้าจากการขายสินทรัพย์รอการขาย (NPA) และสินเชื่อที่ไม่ก่อให้เกิดรายได้ (NPL) ที่มากขึ้น นอกจากนี้ บริษัทฯ ยังคาดอีกว่าจะ สรุปการลงทุนในกิจการร่วมทุน (JV) ได้ภายในปีนี้

การเก็บชำระหนี้ดีขึ้นจากการขาย NPA และ NPL ที่เพิ่มขึ้นในปี 2021

CHAYO ซื้อ NPAs และ NPLs เป็นจำนวนมากอย่างต่อเนื่องนับตั้งแต่ปี 2018 โดยปกติ
บริษัทฯ ใช้เวลา 2-3 ปีในการขาย NPA/NPL ดังนั้นผู้บริหารจึงคาดว่าการขาย NPA/NPL จะ
เพิ่มขึ้นในปี 2021 นอกจากนี้ผู้บริหารยังคาดอีกว่าพอร์ต NPA/NPL ที่ตัดจำหน่ายแล้วเต็ม
จำนวน ซึ่งปัจจุบันอยู่ที่ 25.7พัน ลบ. จะสร้างรายได้เพิ่มขึ้น โดยอยู่ที่ประมาณ 80 ลบ. ในปี
2021 การขายสินทรัพย์ด้อยคุณภาพที่เพิ่มขึ้น พร้อมกับเงินสดที่ได้จากพอร์ต NPA/NPL ที่ตัด
จำหน่ายแล้วเต็มจำนวนควรมีส่วนช่วยเพิ่มการเก็บชำระหนี้ของบริษัทฯ ในปีหน้า

อาจมี Upside จาก JV

CHAYO มีข้อจำกัดสำคัญในการขยายธุรกิจจากแหล่งเงินทุนที่มีจำกัด แม้ว่าอัตราส่วนหนี้สิน ต่อทุนของบริษัทฯ ในปัจจุบันที่ 0.81x ยังต่ำกว่า Debt Covenant ที่ 1.7x ธนาคารก็ไม่มี แนวโน้มที่จะปล่อยสินเชื่อให้กับ CHAYO เนื่องจากยังเป็นบริษัทขนาดเล็ก ดังนั้น CHAYO จึง ได้จัดตั้ง JV เพื่อปลดล๊อคข้อจำกัดในด้านเงินทุน ซึ่งหุ้นส่วน (ซึ่งยังไม่ระบุจำนวน) จะเป็น ผู้สนับสนุนแหล่งเงินทุน ในทางกลับกัน CHAYO จะให้ประสบการณ์ในด้านการดำเนินงานที่มี มาอย่างยาวนานกับธุรกิจ พร้อมกับพนักงานที่มากประสบการณ์และระบบการเก็บชำระหนี้ที่ เชื่อถือได้ JV ดังกล่าวมีแผนซื้อหนี้ต้อยคุณภาพที่มีหลักประกันอีก 1พัน ลบ. ในปี 2021 เพิ่ม จาก CHAYO ซึ่งก็มีแผนซื้อหนี้ฯ จำนวน 1พัน ลบ. ผู้บริหารมองว่าการลงทุนดังกล่าวจะสรุป ได้กายในที่นี้

คงคำแนะนำซื้อที่ราคาเป้าหมาย 9.7 บาท

เราคงคำแนะนำซื้อ CHAYO ที่ราคาเป้าหมาย 9.7 บาท เนื่องจากเราเชื่อว่าบริษัทฯ มีข้อ ได้เปรียบที่เห็นได้ชัดเหนือคู่แข่ง ประกอบด้วย 1) พอร์ตสินทรัพย์ด้อยคุณภาพลูกผสมทั้งที่มี และไม่มีหลักประกัน โดยพอร์ตที่มีความสมดุลย์ดีดังกล่าวควรให้การเติบโตที่ยั่งยืนได้ในระยะ ยาว; และ 2) ขนาดสินทรัพย์ที่เล็กกว่าเพื่อนจะให้ความยืดหยุ่นในการดำเนินงานที่สูงกว่า อย่างไรก็ดี เราเห็นว่าราคาหุ้นของ CHAYO อาจเคลื่อนไหวในระดับที่ต่ำกว่าตลาด เนื่องจาก วัคชีน COVID-19 อาจทำให้ตลาดหันไปชอบหุ้นราคาถูก ซึ่งอาจได้อานิสงส์จากวัคชีน



TARGET PRICE	THB9.70
CLOSE	THB7.75
UP/DOWNSIDE	+25.2%
PRIOR TP	THB9.70
CHANGE IN TP	UNCHANGED
TP vs CONSENSUS	+8.3%

KEY STOCK DATA

YE Dec (THB m)	2019	2020E	2021E	2022E
Operating profit	140	196	277	353
Net profit	111	156	221	282
EPS (THB)	0.18	0.21	0.27	0.30
vs Consensus (%)	-	(7.5)	(10.6)	-
Core net profit	111	156	221	282
Core EPS (THB)	0.18	0.21	0.27	0.30
Chg. In EPS est. (%)	-	-	-	-
EPS growth (%)	15.5	16.7	31.9	12.3
Core P/E (x)	44.0	37.7	28.6	25.4
Dividend yield (%)	0.5	0.0	0.0	0.0
Price/book (x)	4.9	3.7	2.9	2.3
ROE (%)	12.8	12.0	11.7	10.6
ROA (%)	8.4	6.8	6.7	6.3



Share price performance	1 Month	3 Month	12 Month
Absolute (%)	3.3	7.1	62.2
Relative to country (%)	(10.0)	(0.1)	86.5
Mkt cap (USD m)			180
3m avg. daily turnover (USD m)			2.4
Free float (%)			21
Major shareholder		Yasasin Fa	mily (57%)
12m high/low (THB)			8.70/2.80
Issued shares (m)			0

Sources: Bloomberg consensus; FSSIA estimates



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Investment thesis

CHAYO is the smallest AMC, in terms of assets, among the AMCs under our coverage. However, the small asset size doesn't diminish the attractiveness of the company, in our view. In contrast, we believe its small asset size allows CHAYO greater operational agility. Furthermore, its unique and well-balanced hybrid portfolio, that includes unsecured and secured distressed assets, should provide sustainable growth for CHAYO in both the short and long term.

We expect CHAYO to enter a substantial growth phase, beginning with the second highest core profit growth out of the AMCs under coverage of 36% CAGR from 2020 to 2022, with a large increase of 42% y-y in 2021. We, therefore, rank CHAYO as our second preferred stock in the AMC sector.

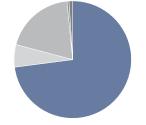
Company profile

CHAYO provides services relating to debt collection, managing non-performing assets from purchases, transferring secured and non-secured non-performing assets from financial institutions and credit facility companies, providing call centre services, loans, and selling goods and/or providing services.

www.chayo555.com

Principal activities (revenue, 2019)

- NPLs management 72.9 %
- NPAs management 6.2 %
- Debt collection 19.3 %
- ■Loan business 0.6 %
- Other income 1.0 %

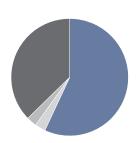


Source: Chayo Group

Major shareholders

- Yasasin Family 57.0 %
- Piboon Sereeviwattana 2.9 %
- Ritthirong Boonmechai 2.8 %
- Others 37.3 %

Source: Chayo Group



Catalyst

Potential catalysts to drive CHAYO's share price include 1) obtaining permission from the Thailand Stock Exchange to move its trading to the SET from the MAI; 2) being rated by TRIS Rating (not listed); and 3) a sale of big value assets in the range of THB100m-150m.

Risk to our call

Downside risks to our GGM-based TP include 1) lower-thanexpected bad debt acquisition; and 2) higher-than-expected operating expenses.

Event calendar

Date	Event
Mid-Feb 2021	4Q20/2020 results announcement

Key assumptions

	2020E	2021E	2022E
	(THB m)	(THB m)	(THB m)
Norm profit	156	221	282
Norm profit growth (%)	40.9	41.5	27.5
Cash collection	347	453	547
Cash collection ratio (%)	21.3	17.6	14.7
NPL + NPA purchases	917	1,188	1,422
NPL + NPA purchase growth (%)	39.0	29.5	19.7

Source: FSSIA estimates

Earnings sensitivity

			2021E	<u>-</u>
Cash collection ratio	±50bp	17.1	17.57	18.1
% change in net profit		(3.9)	-	3.9
Cost to income	±1ppt	33.2	34.2	35.2
% change in net profit		(3.0)	-	3.0

Source: FSSIA estimates

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Exhibit 1: Interest bearing debt to equity ratio (IBD/E ratio)

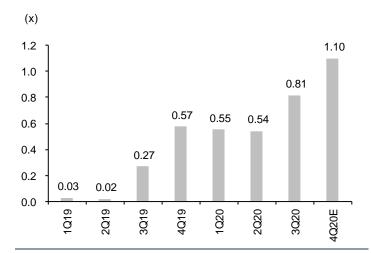
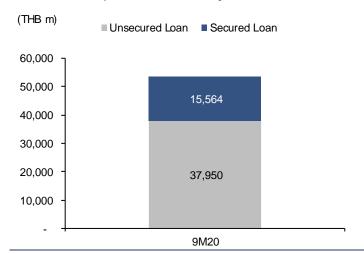


Exhibit 2: 9M20 portfolio structure by claim value



Sources: CHAYO; FSSIA estimates

Sources: CHAYO; FSSIA's compilation

Financial Statements

Chayo Group

Profit and Loss (THB m) Year Ending Dec	2018	2019	2020E	2021E	2022E
Interest Income	213	234	441	564	720
Interest expense	(3)	(9)	(47)	(72)	(95)
Net interest income	210	225	394	492	625
Net fees & commission	-	-	-	-	-
Foreign exchange trading income	-	-	-	-	
Securities trading income	-	-	-	-	
Dividend income	0	0	0	0	0
Other income	52	84	64	79	87
Non interest income	52	84	64	79	87
Total income	262	309	458	571	712
Staff costs	=	-	-	-	
Other operating costs	(152)	(169)	(177)	(195)	(214)
Operating costs	(152)	(169)	(177)	(195)	(214)
Pre provision operating profit	109	140	281	376	497
Provision for bad and doubtful debt	0	0	(85)	(99)	(144)
Other provisions	-	-	-	-	
Dperating profit	109	140	196	277	353
Recurring non operating income	0	0	0	0	C
Associates	-	- -	- -	- -	
Goodwill amortization	-	-	-	-	
Non recurring items	0	0	0	0	(
Profit before tax	109	140	196	277	353
Fax	(24)	(29)	(39)	(55)	(71)
Profit after tax	85	111	156	221	282
Minority interests	0	0	0	0	(
Preferred dividends	-	-	-	-	
Other items	_	_	_	_	
Reported net profit	85	111	156	221	282
Non recurring items & goodwill (net)	-		0	0	202
Recurring net profit	85	111	156	221	282
Per share (THB)			130	221	202
Recurring EPS *	0.15	0.18	0.21	0.27	0.30
Reported EPS	0.15	0.18	0.21	0.27	0.30
DPS	0.13	0.04	0.00	0.00	0.00
Growth	0.11	0.04	0.00	0.00	0.00
	20.0	0.0	75.5	24.0	07.0
Net interest income (%)	30.6	6.9	75.5	24.9	27.0
Non interest income (%)	16.1	62.9	(23.9)	23.0	10.0
Pre provision operating profit (%)	25.9	28.1	100.6	33.8	32.3
Operating profit (%)	25.9	28.1	39.7	41.5	27.5
Reported net profit (%)	46.7	30.0	40.9	41.5	27.5
Recurring EPS (%)	10.0	15.5	16.7	31.9	12.3
Reported EPS (%)	10.0	15.5	16.7	31.9	12.3
ncome Breakdown					
Net interest income (%)	80.2	72.7	86.0	86.2	87.8
Net fees & commission (%)	-	-	-	-	
Foreign exchange trading income (%)	-	-	-	-	
Securities trading income (%)	-	-	-	-	
Dividend income (%)	-	-	-	-	
Other income (%)	19.8	27.3	14.0	13.8	12.2
Operating performance					
Gross interest yield (%)	-	-	-	-	
Cost of funds (%)	6.97	3.01	6.30	6.25	6.25
Net interest spread (%)	(6.97)	(3.01)	(6.30)	(6.25)	(6.25
Net interest margin (%)	· · ·		-	-	
Cost/income(%)	58.2	54.7	38.7	34.2	30.1
Cost/assets(%)	24.5	12.7	7.7	5.9	4.8
Effective tax rate (%)	21.8	20.7	20.0	20.0	20.0
Dividend payout on recurring profit (%)	72.1	21.6	1.1	0.7	0.6
ROE (%)	15.8	12.8	12.0	11.7	10.6
ROE - COE (%)	5.0	2.0	1.2	0.9	(0.2)
ROA (%)	13.7	8.4	6.8	6.7	6.3
RORWA (%)	10.7	0.4	0.0	0.1	0.0

Sources: Chayo Group; FSSIA estimates

Financial Statements

Chayo Group

Balance Sheet (THB m) Year Ending Dec	2018	2019	2020E	2021E	2022E
Gross customer loans	603	1,131	1,962	2,996	4,225
otal provisions	(9)	(9)	(95)	(194)	(338)
nterest in suspense	0	0	157	240	338
let customer loans	594	1,122	2,025	3,042	4,225
Bank loans	-	-	-	-	
Government securities	-	-	-	-	
rading securities	-	-	-	-	
nvestment securities	0	101	101	101	101
Cash & equivalents	149	360	368	334	344
Other interesting assets	14	145	178	205	235
angible fixed assets	34	31	32	34	36
Associates	-	-	-	-	
Goodwill	-	-	-	-	
Other intangible assets	-	-	-	-	
Other assets	38	66	98	135	179
otal assets	829	1,825	2,802	3,851	5,120
Customer deposits	-	-	-	-	
Bank deposits	-	-	-	-	
Other interest bearing liabilities	31	575	921	1,381	1,657
Non interest bearing liabilities	34	247	272	299	329
Hybrid Capital	-	-	-	-	
otal liabilities	66	823	1,193	1,680	1,986
Share capital	280	315	469	496	55′
Reserves	468	672	1,141	1,674	2,582
otal equity	748	987	1,609	2,170	3,133
finority interests	15	15	0	0	(
otal liabilities & equity	829	1,825	2,802	3,851	5,120
Supplementary items					
Risk weighted assets (RWA)	n/a	n/a	n/a	n/a	n/a
Average interest earning assets	n/a	n/a	n/a	n/a	n/a
Average interest bearing liabilities	41	303	748	1,151	1,519
ier 1 capital	n/a	n/a	n/a	n/a	n/a
otal capital	0	0	0	0	(
Gross non performing loans (NPL) Per share (THB)	n/a	n/a	n/a	n/a	n/a
Book value per share	1.34	1.57	2.12	2.66	3.38
angible book value per share	1.34	1.57	2.12	2.66	3.38
Growth					
Gross customer loans	114.0	87.5	73.5	52.7	41.0
Average interest earning assets	-	-	-		
otal asset (%)	99.4	120.2	53.6	37.4	33.0
Risk weighted assets (%)	-	-	-	-	00.0
Customer deposits (%)	-	_	_	_	
everage & capital measures					
Customer loan/deposits (%)	_	_	_	_	
Equity/assets (%)	90.3	- 54.1	- 57.4	56.4	61.2
rquity/assets (%) rangible equity/assets (%)	90.3	54.1	57.4 57.4	56.4	61.2
angible equity/assets (%) RWA/assets (%)	50.3	J4. I -	57. 4	50.4	01.2
	-	-	-	-	
ier 1 CAR (%) otal CAR (%)	-	-	-	-	
Asset Quality	<u>-</u>	-	-	-	
•					
Change in NPL (%)	-	-	-	-	
IPL/gross loans (%)	-		- 4.0		
otal provisions/gross loans (%)	1.5	0.8	4.8	4.6	8.0
otal provisions/NPL (%)	-	-	<u> </u>	-	
aluation and a second s	2018	2019	2020E	2021E	20221
			37.7	28.6	25.4
	50.8	44 ()			
Recurring P/E (x) *	50.8 63.6	44.0 55.0			
Recurring P/E (x) * Recurring P/E @ target price (x) *	63.6	55.0	47.2	35.8	31.8
Recurring P/E (x) * Recurring P/E @ target price (x) * Reported P/E (x)	63.6 50.8	55.0 44.0	47.2 37.7	35.8 28.6	31.8 25.4
Recurring P/E (x) * Recurring P/E @ target price (x) * Reported P/E (x) Dividend yield (%)	63.6 50.8 1.4	55.0 44.0 0.5	47.2 37.7 0.0	35.8 28.6 0.0	31.8 25.4 0.0
Recurring P/E (x) * Recurring P/E @ target price (x) * Reported P/E (x) Dividend yield (%) Price/book (x)	63.6 50.8 1.4 5.8	55.0 44.0 0.5 4.9	47.2 37.7 0.0 3.7	35.8 28.6 0.0 2.9	31.8 25.4 0.0 2.3
Recurring P/E (x) * Recurring P/E @ target price (x) * Reported P/E (x) Dividend yield (%)	63.6 50.8 1.4	55.0 44.0 0.5	47.2 37.7 0.0	35.8 28.6 0.0	31.8 25.4 0.0 2.3 2.3 2.9

Sources: Chayo Group; FSSIA estimates

Corporate Governance report of Thai listed companies 2019

EXCELLE	NT LEVEL										
AAV	ADVANC	AIRA	AKP	AKR	AMA	AMATA	AMATAV	ANAN	AOT	AP	
ARROW	BAFS	BANPU	BAY	BCP	BCPG	BOL	BRR	BTS	BTW	BWG	
CFRESH	CHEWA	CHO	CK	CKP	CM	CNT	COL	COMAN	CPALL	CPF	
	CPN			DEMCO			DTC			ECF	
CPI		CSS	DELTA		DRT	DTAC		EA	EASTW		
GCO	GBX	GC	GCAP	GEL	GFPT	GGC	GOLD	GPSC	GRAMMY	GUNKUL	
ANA	HARN	HMPRO	ICC	ICHI	III	ILINK	INTUCH	IRPC	IVL	JKN	
ISP	K	KBANK	KCE	KKP	KSL	KTB	KTC	KTIS	LH	LHFG	
.IT	LPN	MAKRO	MALEE	MBK	MBKET	MC	MCOT	MFEC	MINT	MONO*	
/ITC	NCH	NCL	NKI	NSI	NVD	NYT	OISHI	ОТО	PAP	PCSGH	
PDJ	PG	PHOL	PJW	PLANB	PLANET	PORT	PPS	PR9	PREB	PRG	
PRM	PSH	PSL	PTG	PTT	PTTEP	PTTGC	PYLON	Q-CON	QH	QTC	
RATCH	ROBINS**	RS	S	S&J	SABINA	SAMART	SAMTEL	SAT	SC	SCB	
SCC	SCCC	SCN	SDC	SEAFCO	SEAOIL	SE-ED	SELIC	SENA	SIS	SITHAI	
SNC	SORKON	SPALI	SPI	SPRC	SSSC	STA	STEC	SVI	SYNTEC	TASCO	
CAP	THAI	THANA	THANI	THCOM	THIP	THREL	TIP	TISCO	TK	TKT	
MB	TMILL	TNDT	TOA	TOP	TRC	TRU	TRUE	TSC	TSR	TSTH	
TA	TTCL	TTW	TU	TVD	TVO	U	UAC	UV	VGI	VIH	
VACOAL	WAVE	WHA	WHAUP	WICE	WINNER						
	OD LEVEL	VVID	WILKOI	WIGE	WINTER						
		ADD	AF	4.05	A.I.I.	4110	A 1.T	A11.A	A1.T		
S	ABM	ADB		AGE	AH	AHC	AIT	ALLA	ALT	AMANAH	
MARIN	APCO	APCS	AQUA	ARIP	ASAP	ASIA	ASIAN	ASIMAR	ASK	ASN	
ASP	ATP30	AUCT	AYUD	В	BA	BBL	BDMS	BEC	BEM	BFIT	
3GC	BGRIM	BIZ	BJC	BJCHI	BLA	BPP	BROOK	CBG	CEN	CENTEL	
CGH	CHG	CHOTI	CHOW	CI	CIMBT	CNS	COLOR	COM7	COTTO	CRD	
CSC	CSP	DCC	DCON	DDD	DOD	EASON	ECL	EE	EPG	ERW	
ESTAR	ETE	FLOYD	FN	FNS	FORTH	FPI	FPT	FSMART	FSS	FVC	
GENCO	GJS	GL	GLOBAL	GLOW**	GULF	HPT	HTC		ICN	IFS	
								HYDRO			
NET	INSURE	IRC	IRCP	IT	ITD***	ITEL	J	JAS*	JCK	JCKH	
JMART	JMT	JWD	KBS	KCAR	KGI	KIAT	KOOL	KWC	KWM	L&E	
.ALIN	LANNA	LDC	LHK	LOXLEY	LRH	LST	M	MACO	MAJOR	MBAX	
ИEGA	METCO	MFC	MK	MODERN	MOONG	MPG	MSC	MTI	NEP	NETBAY	
NEX	NINE	NOBLE	NOK	NTV	NWR	OCC	OGC	ORI	OSP	PATO	
PB	PDG	PDI	PL	PLAT	PM	PPP	PRECHA	PRIN	PRINC	PSTC	
PT	QLT	RCL	RICHY	RML	RWI	S11	SAAM	SALEE	SAMCO	SANKO	
	SAWAD	SCG	SCI	SCP	SE	SFP	SIAM	SINGER	SIRI	SKE	
SAPPE											
SKR	SKY	SMIT	SMK	SMPC	SMT	SNP	SONIC	SPA	SPC	SPCG	
SPVI	SR	SRICHA	SSC	SSF	SST	STANLY	STPI	SUC	SUN	SUSCO	
SUTHA	SWC	SYMC	SYNEX	T	TACC	TAE	TAKUNI	TBSP	TCC	TCMC	
TEAM	TEAMG	TFG	TFMAMA	THG	THRE	TIPCO	TITLE	TIW	TKN	TKS	
ГΜ	TMC	TMD	TMI	TMT	TNITY	TNL	TNP	TNR	TOG	TPA	
TPAC	TPBI	TPCORP	TPOLY	TRITN	TRT	TSE	TSTE	TVI	TVT	TWP	
TWPC	UBIS	UEC	UMI	UOBKH	UP	UPF	UPOIC	UT	UWC	VNT	
VIIK	XO	YUASA	ZEN	ZMICO	Oi	011	01 010	01	OVVC	VINI	
GOOD LE		TUASA	ZEN	ZIVIICO							
4	ABICO	ACAP***	AEC	AEONTS	AJ	ALUCON	AMC	APURE	AS	ASEFA	
ΑU	B52	BCH	BEAUTY	BGT	ВН	BIG	BLAND	BM	BR	BROCK	
BSBM	BSM	BTNC	CCET	CCP	CGD	CHARAN	CHAYO	CITY	CMAN	CMC	
CMO	CMR	CPL	CPT	CSR	CTW	CWT	D	DIMET	EKH	EMC	
PCO	ESSO	FE	FTE	GIFT	GLAND	GLOCON	GPI	GREEN	GTB	GYT	
HTECH	HUMAN	IHL	INGRS	INOX	JTS	JUBILE	KASET	KCM	KKC	KWG	
(YE	LEE	LPH	MATCH		M-CHAI	MCS	MDX		MGT	MJD	
				MATI				META			
ИМ	MVP	NC	NDR	NER	NNCL	NPK	NUSA	OCEAN	PAF	PF	
PICO	PIMO	PK	PLE	PMTA	POST	PPM	PROUD	PTL	RCI	RJH	
ROJNA	RPC	RPH	SF	SGF	SGP	SKN	SLP	SMART	SOLAR	SPG	
SQ.	SSP	STI	SUPER	SVOA	TCCC	THE	THMUI	TIC	TIGER	TNH	
ГОРР	TPCH	TPIPP	TPLAS	TQM	TTI	TYCN	UTP	VCOM	VIBHA	VPO	
VIN	WORK	WP	WPH	ZIGA							
**			*****		dumbar of L				Description		
	Score I 90-1				Number of Lo				Description Excellent		
	80-								Very Good		
	70-							Good			
	60-0	9					Satisfactory				
				*androuse *androuse				Pass			
	50-: Less th				No logo give				Pass		

Disclaimer:

The disclosure of the survey results of the Thai Institute of Directors Association ('IOD") regarding corporate governance is made pursuant to the policy of the Office of the Securities and Exchange Commission. The survey of the IOD is based on the information of a company listed on the Stock Exchange of Thailand and the Market for Alternative Investment disclosed to the public and able to be accessed by a general public investor. The result, therefore, is from the perspective of a third party. It is not an evaluation of operation and is not based on inside information.

The survey result is as of the date appearing in the Corporate Governance Report of Thai Listed Companies. As a result, the survey results may be changed after that date.

Source: Thai Institute of Directors Association (IOD); FSSIA's compilation

FSS International Investment Advisory Company Limited does not confirm nor certify the accuracy of such survey results.

* CGR scoring should be considered with news regarding wrong doing of the company or director or executive of the company such unfair practice on securities trading, fraud, and corruption SEC imposed a civil sanction against insider trading of director and executive; ** delisted

Anti-corruption Progress Indicator

CERTIFIED										
ADVANC	AIE	AKP	AMANAH	AP	APCS	AQUA	ARROW	ASK	ASP	AYUD
BAFS	BANPU	BAY	BBL	всн	BCP	BCPG	BGRIM	BJCHI	BKI	BLA
BROOK	BRR	BSBM	BTS	BWG	CEN	CENTEL	CFRESH	CGH	CHEWA	CIG
CIMBT	CM	COM7	CPALL	CPF	CPI	CPN	CSC	DCC	DEMCO	DIMET
DRT	DTAC	DTC	EASTW	ECL	EGCO	FE	FNS	FSS	GBX	GC
GCAP	GEL	GFPT	GGC	GJS	GOLD	GPSC	GSTEEL	GUNKUL	HANA	HARN
HMPRO	HTC	ICC	IFS	INET	INSURE	INTUCH	IRPC	IVL	K	KASET
KBANK	KBS	KCAR	KCE	KGI	KKP	KSL	KTB	KTC	KWC	L&E
LANNA	LHK	LPN	LRH	М	MAKRO	MALEE	MBAX	MBK	MBKET	MC
MCOT	MFC	MINT	MONO	MOONG	MSC	MTI	NBC	NINE	NKI	NMG
NNCL	NSI	OCC	OCEAN	OGC	PAP	PATO	PB	PCSGH	PDG	PDI
PDJ	PE	PG	PHOL	PL	PLANB	PLANET	PLAT	PM	PPP	PPS
PREB	PRG	PRINC	PSH	PSTC	PT	PTG	PTT	PTTEP	PTTGC	PYLON
Q-CON	QH	QLT	QTC	RATCH	RML	S & J	SABINA	SAT	SC	SCB
SCC	SCCC	SCG	SCN	SE-ED	SELIC	SENA	SGP	SIRI	SIS	SITHAI
SMIT	SMK	SMPC	SNC	SNP	SORKON	SPACK	SPC	SPI	SPRC	SRICHA
SSF	SSI	SSSC	SST	STA	SUSCO	SVI	SYNTEC	TASCO	TCAP	TFG
TFI	TFMAMA	THANI	THCOM	THIP	THRE	THREL	TIP	TIPCO	TISCO	TKT
TMB	TMD	TMILL	TMT	TNITY	TNL	TNP	TNR	TOG	TOP	TPA
TPCORP	TRU	TRUE	TSC	TSTH	TTCL	TU	TVD	TVI	TWPC	U
UBIS	UEC	UKEM	UOBKH	VGI	VIH	VNT	WACOAL	WHA	WICE	WIIK
DECLARED										
2S	ABICO	AF	Al	AIRA	ALT	AMA	AMARIN	AMATA	ANAN	В
ВМ	BPP	BUI	CHG	CHO	CHOTI	CHOW	CI	CMC	COL	DDD
DELTA	EFORL	EPCO	ESTAR	ETE	FPI	FTE	ICHI	INOX	IRC	ITEL
JAS	JSP	JTS	KWG	LDC	LIT	META	MFEC	MPG	NEP	NOK
NWR	ORI	PRM	PSL	ROJNA	RWI	SAAM	SAPPE	SCI	SEAOIL	SHANG
SKR	SPALI	STANLY	SYNEX	TAE	TAKUNI	TMC	TOPP	TPP	TRITN	TVO
UV	UWC	WHAUP	XO	YUASA	ZEN					

Level

Certified

This level indicates practical participation with thoroughly examination in relation to the recommended procedures from the audit committee or the SEC's certified auditor, being a certified member of Thailand's Private Sector Collective Action Coalition Against Corruption programme (Thai CAC) or already passed examination to ensure independence from external parties.

Declared This level indicates determination to participate in the Thailand's Private Sector Collective Action Coalition Against Corruption programme (Thai CAC)

Disclaimer:

The disclosure of the Anti-Corruption Progress Indicators of a listed company on the Stock Exchange of Thailand, which is assessed by Thaipat Institute, is made in order to comply with the policy and sustainable development plan for the listed companies of the Office of the Securities and Exchange Commission. Thaipat Institute made this assessment based on the information received from the listed company, as stipulated in the form for the assessment of Anti-corruption which refers to the Annual Registration Statement (Form 56-1), Annual Report (Form 56-2), or other relevant documents or reports of such listed company. The assessment result is therefore made from the perspective of Thaipat Institute that is a third party. It is not an assessment of operation and is not based on any inside information. Since this assessment is only the assessment result as of the date appearing in the assessment result, it may be changed after that date or when there is any change to the relevant information. Nevertheless, FSS International Investment Advisory Company Limited does not confirm, verify, or certify the accuracy and completeness of the assessment results.

Note: Companies participating in Thailand's Private Sector Collective Action Coalition Against Corruption programme (Thai CAC) under Thai Institute of Directors (as of June 24, 2019) are categorised into: 1) companies that have declared their intention to join CAC, and; 2) companies certified by CAC.

Source: The Securities and Exchange Commission, Thailand; * FSSIA's compilation

Chayo Group Yuvanart Suwanumphai **CHAYO TB**

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ANALYST(S) CERTIFICATION

Yuvanart Suwanumphai FSS International Investment Advisory Securities Co., Ltd

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History of change in investment rating and/or target price



Yuvanart Suwanumphai Started covering this stock from 05-Oct-2020

Price and TP are in local currency

Source: FSSIA estimates

Company	Ticker	Price	Rating	Valuation & Risks
Chayo Group	СНАҮО ТВ	THB 7.75	BUY	Downside risks to our GGM-based TP include 1) lower-than-expected bad debt acquisition; and 2) higher-than-expected operating expenses.

Source: FSSIA estimates

Additional Disclosures

Target price history, stock price charts, valuation and risk details, and equity rating histories applicable to each company rated in this report is available in our most recently published reports. You can contact the analyst named on the front of this note or your representative at Finansia Syrus Securities

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All share prices are as at market close on 20-Nov-2020 unless otherwise stated.

RECOMMENDATION STRUCTURE

Stock ratings

Stock ratings are based on absolute upside or downside, which we define as (target price* - current price) / current price.

BUY (B). The upside is 10% or more.

HOLD (H). The upside or downside is less than 10%.

REDUCE (R). The downside is 10% or more.

Unless otherwise specified, these recommendations are set with a 12-month horizon. Thus, it is possible that future price volatility may cause a temporary mismatch between upside/downside for a stock based on market price and the formal recommendation.

* In most cases, the target price will equal the analyst's assessment of the current fair value of the stock. However, if the analyst doesn't think the market will reassess the stock over the specified time horizon due to a lack of events or catalysts, then the target price may differ from fair value. In most cases, therefore, our recommendation is an assessment of the mismatch between current market price and our assessment of current fair value.

Industry Recommendations

Overweight. The analyst expects the fundamental conditions of the sector to be positive over the next 12 months.

Neutral. The analyst expects the fundamental conditions of the sector to be maintained over the next 12 months.

Underweight. The analyst expects the fundamental conditions of the sector to be negative over the next 12 months.

Country (Strategy) Recommendations

Overweight (O). Over the next 12 months, the analyst expects the market to score positively on two or more of the criteria used to determine market recommendations: index returns relative to the regional benchmark, index sharpe ratio relative to the regional benchmark and index returns relative to the market cost of equity.

Neutral (N). Over the next 12 months, the analyst expects the market to score positively on one of the criteria used to determine market recommendations: index returns relative to the regional benchmark, index sharpe ratio relative to the regional benchmark and index returns relative to the market cost of equity.

Underweight (U). Over the next 12 months, the analyst does not expect the market to score positively on any of the criteria used to determine market recommendations: index returns relative to the regional benchmark, index sharpe ratio relative to the regional benchmark and index returns relative to the market cost of equity.