5 OCTOBER 2020

THAILAND / ASSET MANAGEMENT COMPANIES

JMT NETWORK SERVICES







การเติบโตแบบทวีคูณช่วงใหม่

กำไรเติบโตดี

เราเชื่อว่าราคาหุ้นของ JMT ยังมีโอกาสปรับขึ้นได้อีก เนื่องจากเราคาดว่าบริษัทฯ จะรายงาน กำไรจากการดำเนินงานโตสูงถึง 37% CAGR จากปี 2020 ถึงปี 2022 โดยมีอัตราการเติบโต สูงเป็นพิเศษถึง 45% y-y ในปี 2021E ปัจจัยบวกสำคัญยังคงมาจากรายได้ ประการแรก เรา คาดว่ารายได้จากธุรกิจบริหารหนี้ไม่ก่อให้เกิดรายได้ (80% ของรายได้รวม) จะเพิ่มอย่างมี นัยสำคัญ โดยได้แรงผลักดันจาก 1) การเรียกเก็บหนี้ (cash collection) ได้เป็นจำนวนมาก; 2) การเพิ่มของปริมาณหนี้ที่ตัดจำหน่ายเต็มจำนวน; และ 3) แผนการซื้อหนี้ที่ไม่ก่อให้เกิดรายได้ เชิงรุกในปี 2020-21E ประการที่สอง เราเชื่อว่าธุรกิจประกันภัย (9% ของรายได้รวม) จะ กลับมามีกำไรตั้งแต่ปี 2020 เป็นต้นไป

เก็บหนึ้ (cash collection) ได้เป็นจำนวนมาก

เราคาดว่าการเรียกเก็บหนี้ของ JMT จะโตในระดับสูงเมื่อเทียบกับบริษัทอื่นในกลุ่มที่ 28% CAGR นับจากปี 2020 ถึงปี 2022 ภายใต้แนวโน้มเศรษฐกิจขาลง เราเชื่อว่า JMT มี ความสามารถสูงกว่าในการเรียกเก็บหนี้เนื่องจาก 1) ฐานลูกค้าของบริษัทฯ มีการกระจายตัวสูง กว่า โดยประกอบด้วยลูกค้า 3.5ล้านบัญชี เทียบกับ 300,000 บัญชีสำหรับ CHAYO และ 90,000 บัญชีสำหรับ BAM; 2) ขนาดของหนี้ไม่ก่อให้เกิดรายได้เล็กกว่า ทำให้ลูกค้าสามารถ ชำระหนี้ได้ง่ายกว่า; และ 3) การเพิ่มขึ้นของกองหนี้ตัดจำหน่ายเต็มจำนวนในอัตรา 25% CAGR จากปี 2020 ถึงปี 2022 โดยปริมาณหนี้ตัดจำหน่ายเต็มจำนวนที่เพิ่มขึ้นนอกจากจะทำ ให้รายได้เพิ่มอย่างมีนัยสำคัญแล้ว ยังส่งผลให้ความสามารถในการทำกำไรเพิ่มสูงขึ้นด้วย เนื่องจากบริษัทฯ สามารถบันทึกเงินที่เรียกเก็บจากหนี้ดังกล่าวเป็นรายได้เต็มจำนวน

แผนการซื้อหนี้ไม่ก่อให้เกิดรายได้เชิงรุก พร้อมความเป็นไปได้ในด้านการควบรวม

JMT มีแนวโน้มเพิ่มการซื้อหนี้ไม่ก่อให้เกิดรายได้ใหม่จำนวนมากถึง 6พัน ลบ. และ 1หมื่น ลบ. ในปี 2020-21E จาก 3.4พัน ลบ. ในปี 2019 เราเห็นว่าบริษัทบริหารสินทรัพย์ด้อยคุณภาพที่ไม่ มีหลักประกันจะได้ประโยชน์จากการซื้อหนี้ไม่ก่อให้เกิดรายได้ที่เพิ่มขึ้นอย่างมีนัยสำคัญ มากกว่าบริษัทบริหารสินทรัพย์ที่มีหลักประกันเนื่องจากวงจรเงินสดสั้นกว่า โดยวงจรเงินสดที่ สั้นกว่าย่อมหมายถึงการเพิ่มของรายได้อย่างมีนัยสำคัญและมีรอบการหมุนเวียนของการลงทุน ในหนี้ไม่ก่อให้เกิดรายได้ที่เร็วขึ้น นอกจากนี้ JMT ยังมีแผนควบรวมกิจการผ่านการแลกหุ้นกับ หุ้นส่วนทางยุทธศาสตร์ ซึ่งเรายังไม่ได้รวมไว้ในประมาณการ

เลือก JMT เป็นหุ้นเด่นที่ราคาเป้าหมาย 42 บาท (GGM)

เราเริ่มศึกษา JMT ด้วยคำแนะนำซื้อที่ราคาเป้าหมาย 42 บาท (GGM, Cost of Equity 9.4%, LT growth 7.5%) ราคาเป้าหมายดังกล่าวคิดสามารถคิดย้อนกลับเป็น FY21E P/E ที่ 34.75x เทียบเท่ากับ +0.5 STD ของค่าเฉลี่ยย้อนหลัง 5 ปี เราเชื่อว่า JMT ซื้อขายที่ Valuation ใน ระดับที่สูงกว่าปกติเนื่องจากแนวโน้มการเติบโตของกำไรที่โดดเด่นของบริษัทฯ

KEY STOCK DATA

YE Dec (THB m)	2019	2020E	2021E	2022E
Operating profit	839	1,169	1,674	2,185
Net profit	681	924	1,339	1,748
EPS (THB)	0.77	0.89	1.21	1.45
vs Consensus (%)	-	(12.6)	1.7	(1.6)
Core net profit	681	924	1,339	1,748
Core EPS (THB)	0.77	0.89	1.21	1.45
Chg. In EPS est. (%)	-	-	-	
EPS growth (%)	28.3	15.9	35.4	19.7
Core P/E (x)	45.1	38.9	28.8	24.0
Dividend yield (%)	1.7	1.5	2.2	2.4
Price/book (x)	9.1	5.6	4.7	3.2
ROE (%)	20.1	18.8	18.2	16.3
ROA (%)	7.0	7.1	6.7	5.9



Share price performance	1 Month	3 Month	12 Month
Absolute (%)	6.1	49.1	88.9
Relative to country (%)	12.8	65.6	146.3
Mkt cap (USD m)			980
3m avg. daily turnover (USD m)			13.4
Free float (%)			21
Major shareholder		JMART	Pcl. (53%)
12m high/low (THB)		3	6.00/10.80
Issued shares (m)			0

Sources: Bloomberg consensus; FSSIA estimates



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Investment thesis

JMT has been in the distressed asset management business for more than 14 years, with more than 26 years in the debt collection business. Its longstanding experience and effective working processes have enabled it to maintain its position as the market leader in both businesses.

Under the economic downturn, we believe JMT is a good hedge against recession, as 1) we expect it to deliver stronger cash collection growth due to its diversified portfolio and small NPL ticket sizes; and 2) we think it will be the prime beneficiary of a an NPL surge in 2021E. These factors should lead JMT to have remarkable core profit growth of 37% CAGR from 2020 to 2022 – with an especially large increase of 45% y-y in 2021E. We, therefore, choose JMT as our top pick.

Company profile

The company provides three main types of services: 1) bad debt collection; 2) bad debt management – the company manages and collects bad debt purchased from financial institutions and corporations; and 3) an insurance business – the company provides both insurance brokerage services and non-life insurance services.

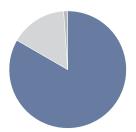
www.jmtnetwork.co.th

Principal activities (revenue, 2019)

■ NPL management - 83.3 %

■ Debt collection - 15.5 %

Other income - 1.1 %



Source: JMT Network Services

Major shareholders

JMART Pcl. - 52.7 %

Piboon Sereewattana - 2.6 %

Sompong Silsomboon - 2.2 %

■ Others - 42.5 %

Source: JMT Network Services

Catalyst

Potential catalysts to drive JMT's share price include 1) the announcement of M&A deals; and 2) an increase in its fully-amortised portfolio volume.

Risk to our call

Downside risks to our GGM-based TP include 1) lower cash collection from its fully amortised portfolio; and 2) the lower-than-expected acquisition of new bad debt.

Event calendar

Date	Event
Mid-of Nov 2020	3Q20 results announcement

Key assumptions

	2020E	2021E	2022E
	(THB m)	(THB m)	(THB m)
Norm profit	924	1,339	1,748
Norm profit growth (%)	35.6	45.0	30.5
Cash collection	3,872	5,176	6,743
Cash collection ratio (%)	36.8	30.8	26.7
NPL + NPA purchases	6,063	9,398	11,278
NPL + NPA purchase growth (%)	80.0	55.0	20.0

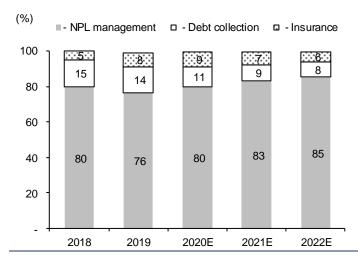
Source: FSSIA estimates

Earnings sensitivity

		;	2021E	
Cash collection ratio	±50bp	30.3	30.8	31.3
% change in net profit		(3.5)	-	3.5
Cost to income	±1ppt	42.8	43.8	44.8
% change in net profit		(2.3)	-	2.3

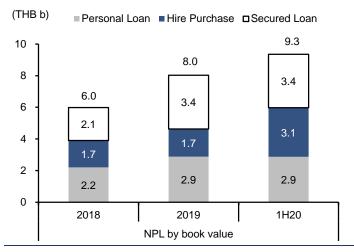
Source: FSSIA estimates

Exhibit 1: Revenue breakdown



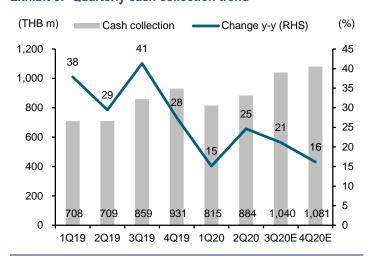
Sources: JMT; FSSIA estimates

Exhibit 3: NPLs outstanding by book value



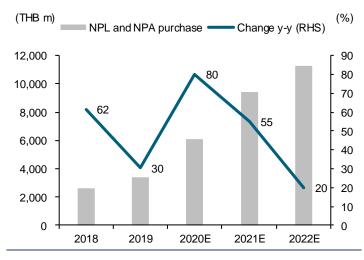
Sources: JMT; FSSIA's compilation

Exhibit 5: Quarterly cash collection trend



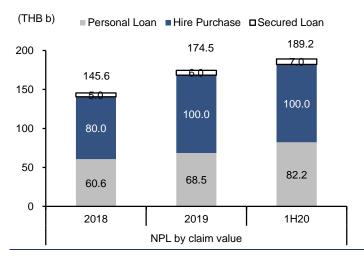
Sources: JMT; FSSIA estimates

Exhibit 2: JMT could increase its NPL purchases noticeably



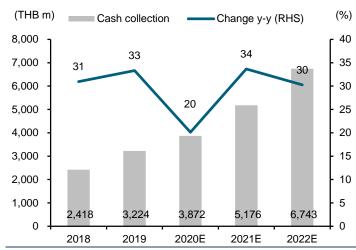
Sources: JMT; FSSIA estimates

Exhibit 4: NPLs outstanding by claim value



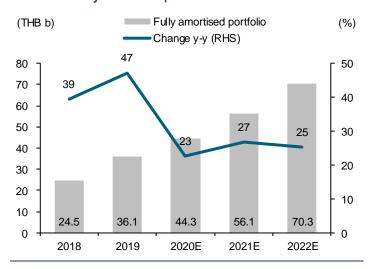
Sources: JMT; FSSIA's compilation

Exhibit 6: Yearly cash collection trend



Sources: JMT; FSSIA estimates

Exhibit 7: Fully amortised portfolio

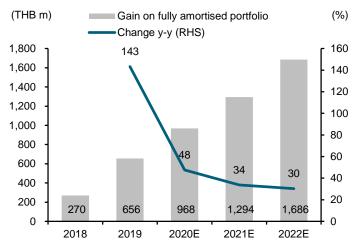


Sources: JMT; FSSIA estimates

Exhibit 9: Outstanding warrants

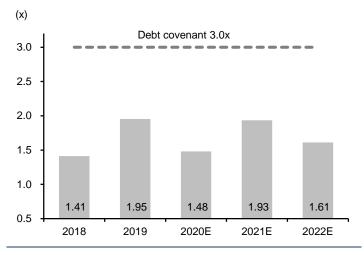
Warrant	Outstanding units	Exercise price	Expiration	Cash proceeds from warrant
	(m)	(THB)	Date	(THB m)
JMT-W2	220	18.2	Aug-21	4,004
JMT-W3	100	42.0	2Q22	4,200
Total				8,204

Exhibit 8: Gain on fully amortised portfolio



Sources: JMT; FSSIA estimates

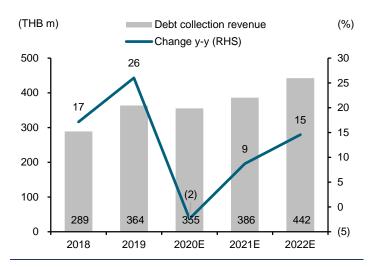
Exhibit 10: D/E ratio remains below its debt covenant



Sources: JMT; FSSIA estimates

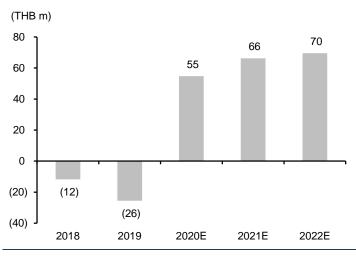
Exhibit 11: Debt collection revenue

Source: JMT



Sources: JMT; FSSIA estimates

Exhibit 12: Net insurance premium turnaround from 2020E onward



Sources: JMT; FSSIA estimates

Exhibit 13: Quarterly norm profit

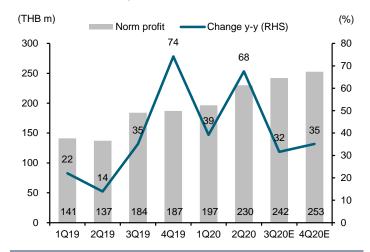
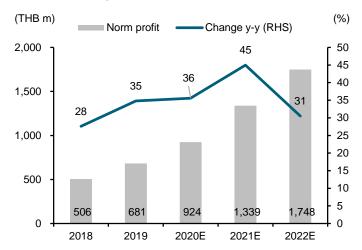


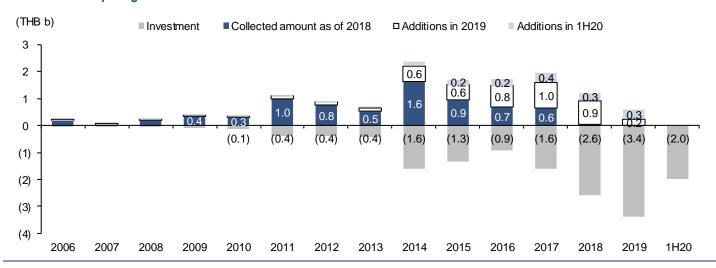
Exhibit 14: Yearly norm profit



Sources: JMT, FSSIA estimates

Sources: JMT, FSSIA estimates

Exhibit 15: Comparing investment vs collected amount from 2006 to 1H20 for each annual investment



Source: JMT; FSSIA's compilation

Exhibit 16: JMT – GGM-derived target price

Target price	THB 42
Recommendation	BUY
Risk-free rate (%)	3.0
Market risk premium (%)	8.0
Cost to equity (%)	9.4
Terminal growth (%)	7.5
ROE target (%)	17.8
Target PBV (x)	5.6
Implied PE (x)	34.75
Implied PEG (x)	1.0
Risk to TP	Downside risks to our GGM-based TP include 1) lower cash collection from its fully amortised portfolio; and 2) the lower-than-expected acquisition of new bad debt.

Source: FSSIA estimates

Exhibit 17: JMT – one-year prospective P/BV



Sources: Bloomberg; FSSIA estimates

Exhibit 18: JMT – one-year prospective P/E



Sources: Bloomberg; FSSIA estimates

Exhibit 19: JMT's financial statement

Year to Dec	2018	2019	2020E	2021E	2022E
Profit and loss statement	(THB m)	(THB m)	(THB m)	(THB m)	(THB m)
Interest income					
- Interest income from NPLs	1,228	1,295	1,597	2,135	2,782
- Gain on NPLs (fully amortized)	270	656	968	1,294	1,686
- Instalment sale	0	0	0	0	C
- Interest income from loan	0	0	0	0	0
- Other interest income	(5)	14	7	8	8
Total interest income	1,492	1,965	2,573	3,437	4,476
Interest expense	134	206	301	482	722
Net interest income	1,359	1,758	2,272	2,955	3,754
Non-interest income					
- Gain on sale of properties for sale	0	0	0	0	C
- Gain on instalment sale	0	0	0	0	C
- Service income from debt collection services	289	364	355	386	442
- Net insurance premium	(12)	(26)	55	66	70
- Others	5	12	13	14	16
Total non-interest income	282	350	423	467	527
Total operating income	1,640	2,108	2,694	3,421	4,282
Operating expenses	975	1,270	1,270	1,498	1,723
Pre provision operating profit	665	839	1,425	1,923	2,559
Expected credit loss	0	0	256	249	374
Operating profit	665	839	1,169	1,674	2,185
Income tax expenses	186	189	246	335	437
Profit before minority interest	480	649	924	1,339	1,748
Minority	(26)	(32)	0	0	C
Normalised profit	506	681	924	1,339	1,748
Extra items	0	0	0	0	C
Net profit	506	681	924	1,339	1,748
Balance sheet					
Assets					
Cash and cash equivalents	692	317	736	393	432
Gross NPLs	5,983	8,028	12,784	20,435	29,437
Add Accrued interest	0	0	0	0	C
Less Allowance for doubtful accounts	(94)	(107)	(337)		
		(107)	(337)	(546)	(861)
NPLs, net	5,889	7,921	12,447	(546) 19,890	
NPLs, net Gross NPAs		, ,	· ,	` '	(861) 28,576 409
·	5,889	7,921	12,447	19,890	28,576
Gross NPAs Less/add revaluation of properties for sale/ Deferred gross profit of instalment	5,889 74	7,921	12,447 160	19,890 256	28,576
Gross NPAs Less/add revaluation of properties for sale/ Deferred gross profit of instalment sale receivables/ accrued interest	5,889 74 0	7,921 99 0	12,447 160 0	19,890 256 0	28,576 409 (12)
Gross NPAs Less/add revaluation of properties for sale/ Deferred gross profit of instalment sale receivables/ accrued interest Less Allowance for doubtful accounts	5,889 74 0	7,921 99 0	12,447 160 0 (5)	19,890 256 0	28,576 409 (12) 397
Gross NPAs Less/add revaluation of properties for sale/ Deferred gross profit of instalment sale receivables/ accrued interest Less Allowance for doubtful accounts NPAs, net	5,889 74 0 0	7,921 99 0 (3) 97	12,447 160 0 (5) 155	19,890 256 0 (8) 248	28,576 409 (12) 397
Gross NPAs Less/add revaluation of properties for sale/ Deferred gross profit of instalment sale receivables/ accrued interest Less Allowance for doubtful accounts NPAs, net Gross loan	5,889 74 0 0 75	7,921 99 0 (3) 97	12,447 160 0 (5) 155	19,890 256 0 (8) 248	28,576 409 (12) 397
Gross NPAs Less/add revaluation of properties for sale/ Deferred gross profit of instalment sale receivables/ accrued interest Less Allowance for doubtful accounts NPAs, net Gross loan Add Accrued interest	5,889 74 0 0 75 0	7,921 99 0 (3) 97 0	12,447 160 0 (5) 155 0	19,890 256 0 (8) 248 0	28,576 409 (12) 397 (
Gross NPAs Less/add revaluation of properties for sale/ Deferred gross profit of instalment sale receivables/ accrued interest Less Allowance for doubtful accounts NPAs, net Gross loan Add Accrued interest Less Allowance for doubtful accounts	5,889 74 0 0 75 0 0	7,921 99 0 (3) 97 0 0	12,447 160 0 (5) 155 0 0	19,890 256 0 (8) 248 0 0	28,576 409 (12) 397 (
Gross NPAs Less/add revaluation of properties for sale/ Deferred gross profit of instalment sale receivables/ accrued interest Less Allowance for doubtful accounts NPAs, net Gross loan Add Accrued interest Less Allowance for doubtful accounts Loan, net	5,889 74 0 0 75 0 0 0	7,921 99 0 (3) 97 0 0 0	12,447 160 0 (5) 155 0 0 0	19,890 256 0 (8) 248 0 0 0	28,576 409 (12) 397 (10) (10) (10) (10) (11)
Gross NPAs Less/add revaluation of properties for sale/ Deferred gross profit of instalment sale receivables/ accrued interest Less Allowance for doubtful accounts NPAs, net Gross loan Add Accrued interest Less Allowance for doubtful accounts Loan, net Others	5,889 74 0 0 75 0 0 0 1,707	7,921 99 0 (3) 97 0 0 0 0 1,807	12,447 160 0 (5) 155 0 0 0 0 2,634	19,890 256 0 (8) 248 0 0 0 0 3,741	28,576 409 (12) 397 (10) (10) (10) (10) (11)
Gross NPAs Less/add revaluation of properties for sale/ Deferred gross profit of instalment sale receivables/ accrued interest Less Allowance for doubtful accounts NPAs, net Gross loan Add Accrued interest Less Allowance for doubtful accounts Loan, net Others Total assets	5,889 74 0 0 75 0 0 0 1,707	7,921 99 0 (3) 97 0 0 0 0 1,807	12,447 160 0 (5) 155 0 0 0 0 2,634	19,890 256 0 (8) 248 0 0 0 0 3,741	28,576 409 (12) 397 (0) (0) (10) 5,100 34,505
Gross NPAs Less/add revaluation of properties for sale/ Deferred gross profit of instalment sale receivables/ accrued interest Less Allowance for doubtful accounts NPAs, net Gross loan Add Accrued interest Less Allowance for doubtful accounts Loan, net Others Total assets Liabilities and Equity	5,889 74 0 0 75 0 0 0 1,707 8,363	7,921 99 0 (3) 97 0 0 0 1,807 10,142	12,447 160 0 (5) 155 0 0 0 2,634 15,971	19,890 256 0 (8) 248 0 0 0 3,741 24,271	28,576 409 (12) 397 (0) (10) (10) 5,100 34,505
Gross NPAs Less/add revaluation of properties for sale/ Deferred gross profit of instalment sale receivables/ accrued interest Less Allowance for doubtful accounts NPAs, net Gross loan Add Accrued interest Less Allowance for doubtful accounts Loan, net Others Total assets Liabilities and Equity Interest bearing debt	5,889 74 0 0 75 0 0 1,707 8,363	7,921 99 0 (3) 97 0 0 0 1,807 10,142	12,447 160 0 (5) 155 0 0 0 2,634 15,971 8,558	19,890 256 0 (8) 248 0 0 0 0 3,741 24,271	28,576 409 (12) 397 (0) (10) 5,100 34,505 20,219 1,072
Gross NPAs Less/add revaluation of properties for sale/ Deferred gross profit of instalment sale receivables/ accrued interest Less Allowance for doubtful accounts NPAs, net Gross loan Add Accrued interest Less Allowance for doubtful accounts Loan, net Others Total assets Liabilities and Equity Interest bearing debt Other	5,889 74 0 0 75 0 0 0 1,707 8,363 3,966 931	7,921 99 0 (3) 97 0 0 0 1,807 10,142 5,783 926	12,447 160 0 (5) 155 0 0 0 2,634 15,971 8,558 972	19,890 256 0 (8) 248 0 0 0 3,741 24,271 14,977 1,021	28,576 409 (12) 397 (0) (10) 5,100 34,505 20,219 1,072 21,291
Gross NPAs Less/add revaluation of properties for sale/ Deferred gross profit of instalment sale receivables/ accrued interest Less Allowance for doubtful accounts NPAs, net Gross loan Add Accrued interest Less Allowance for doubtful accounts Loan, net Others Total assets Liabilities and Equity Interest bearing debt Other Total liabilities	5,889 74 0 0 75 0 0 0 1,707 8,363 3,966 931 4,897	7,921 99 0 (3) 97 0 0 0 1,807 10,142 5,783 926 6,708	12,447 160 0 (5) 155 0 0 0 2,634 15,971 8,558 972 9,530	19,890 256 0 (8) 248 0 0 0 3,741 24,271 14,977 1,021 15,998	28,576 409 (12 397 (10 (10 (10 5,100 34,505 20,219 1,072 21,291 609
Gross NPAs Less/add revaluation of properties for sale/ Deferred gross profit of instalment sale receivables/ accrued interest Less Allowance for doubtful accounts NPAs, net Gross loan Add Accrued interest Less Allowance for doubtful accounts Loan, net Others Total assets Liabilities and Equity Interest bearing debt Other Total liabilities Registered share	5,889 74 0 0 75 0 0 1,707 8,363 3,966 931 4,897 444	7,921 99 0 (3) 97 0 0 0 1,807 10,142 5,783 926 6,708 444	12,447 160 0 (5) 155 0 0 0 2,634 15,971 8,558 972 9,530 517	19,890 256 0 (8) 248 0 0 0 3,741 24,271 14,977 1,021 15,998 554	28,574 409 (12 397 (0 (12 397 (0 (10 34,509 20,219 1,072 21,297 609 10,399
Gross NPAs Less/add revaluation of properties for sale/ Deferred gross profit of instalment sale receivables/ accrued interest Less Allowance for doubtful accounts NPAs, net Gross loan Add Accrued interest Less Allowance for doubtful accounts Loan, net Others Total assets Liabilities and Equity Interest bearing debt Other Total liabilities Registered share Share premium Other	5,889 74 0 0 75 0 0 0 1,707 8,363 3,966 931 4,897 444 2,334	7,921 99 0 (3) 97 0 0 0 1,807 10,142 5,783 926 6,708 444 2,335 7	12,447 160 0 (5) 155 0 0 0 2,634 15,971 8,558 972 9,530 517 4,938 7	19,890 256 0 (8) 248 0 0 0 3,741 24,271 14,977 1,021 15,998 554 6,240 7	28,574 408 (12 397 (0 (12 397 (0 (0 (0 5,100 34,509 10,390 10,390
Gross NPAs Less/add revaluation of properties for sale/ Deferred gross profit of instalment sale receivables/ accrued interest Less Allowance for doubtful accounts NPAs, net Gross loan Add Accrued interest Less Allowance for doubtful accounts Loan, net Others Total assets Liabilities and Equity Interest bearing debt Other Total liabilities Registered share Share premium Other Retained earnings	5,889 74 0 0 75 0 0 1,707 8,363 3,966 931 4,897 444 2,334 (13) 630	7,921 99 0 (3) 97 0 0 0 1,807 10,142 5,783 926 6,708 444 2,335 7 610	12,447 160 0 (5) 155 0 0 0 2,634 15,971 8,558 972 9,530 517 4,938 7 979	19,890 256 0 (8) 248 0 0 0 3,741 24,271 14,977 1,021 15,998 554 6,240 7 1,473	28,576 409 (12 397 (12 397 (10 (10 (10 (10 (10 (10 (10 (10 (10 (10
Gross NPAs Less/add revaluation of properties for sale/ Deferred gross profit of instalment sale receivables/ accrued interest Less Allowance for doubtful accounts NPAs, net Gross loan Add Accrued interest Less Allowance for doubtful accounts Loan, net Others Total assets Liabilities and Equity Interest bearing debt Other Total liabilities Registered share Share premium Other Retained earnings Total shareholder equity	5,889 74 0 0 75 0 0 1,707 8,363 3,966 931 4,897 444 2,334 (13) 630 3,396	7,921 99 0 (3) 97 0 0 0 1,807 10,142 5,783 926 6,708 444 2,335 7 610 3,396	12,447 160 0 (5) 155 0 0 0 2,634 15,971 8,558 972 9,530 517 4,938 7 979 6,441	19,890 256 0 (8) 248 0 0 0 3,741 24,271 14,977 1,021 15,998 554 6,240 7 1,473 8,273	28,576 409 (12 397 (12 397 (10 5,100 34,505 20,219 1,072 21,291 609 10,390 7 2,209 13,214
Gross NPAs Less/add revaluation of properties for sale/ Deferred gross profit of instalment sale receivables/ accrued interest Less Allowance for doubtful accounts NPAs, net Gross loan Add Accrued interest Less Allowance for doubtful accounts Loan, net Others Total assets Liabilities and Equity Interest bearing debt Other Total liabilities Registered share Share premium Other Retained earnings	5,889 74 0 0 75 0 0 1,707 8,363 3,966 931 4,897 444 2,334 (13) 630	7,921 99 0 (3) 97 0 0 0 1,807 10,142 5,783 926 6,708 444 2,335 7 610	12,447 160 0 (5) 155 0 0 0 2,634 15,971 8,558 972 9,530 517 4,938 7 979	19,890 256 0 (8) 248 0 0 0 3,741 24,271 14,977 1,021 15,998 554 6,240 7 1,473	28,576 409 (12) 397 (0) (0) (10) 5,100 34,505

Sources: JMT; FSSIA estimates

Exhibit 20: Key financial highlights

Year to Dec	2018	2019	2020E	2021E	2022E
	(THB m)				
NPL and NPA purchase	2,583	3,368	6,063	9,398	11,278
NPL and NPA cash collection	2,418	3,224	3,872	5,176	6,743
Cash collection to gross NPLs and NPAs (%)	46	45	37	31	27
Key financial ratio	(%)	(%)	(%)	(%)	(%)
Liabilities / equity (x)	1.4	2.0	1.5	1.9	1.6
Interest-bearing debt / equity (x)	1.1	1.7	1.3	1.8	1.5
ROA	7.4	7.4	7.1	6.7	5.9
ROE	17.7	20.1	18.8	18.2	16.3
Cost of funds	3.9	4.2	4.2	4.1	4.1
Cost to income	59.4	60.2	47.1	43.8	40.2
Change y-y	(%)	(%)	(%)	(%)	(%)
NPL	35.6	34.2	59.2	59.8	44.1
NPA	n/a	34.2	61.3	60.2	59.9
Net profit	27.6	34.8	35.6	45.0	30.5
NPL and NPA purchase	61.6	30.4	80.0	55.0	20.0
NPL and NPA cash collection	31.0	33.3	20.1	33.7	30.3

Sources: JMT; FSSIA estimates

Exhibit 21: Peers comparison as of 2 Oct 2020

Company	BBG	Rec	Share p	orice	Up	-EPS g	rowth-	F	PE	Div	Yld	RC)E	PE	3V
			Current	Target	side	20E	21E	20E	21E	20E	21E	20E	21E	20E	21E
			(THB)	(THB)	(%)	(%)	(%)	(x)	(x)	(%)	(%)	(%)	(%)	(x)	(x)
Bangkok Commercial AM.	BAM TB	BUY	20.60	24.00	17	(66.6)	30.7	28.4	21.7	4.9	4.8	6.4	8.1	1.8	1.7
Chayo Group	CHAYO TB	BUY	8.15	9.70	19	16.7	31.9	39.6	30.0	0.0	0.0	12.0	11.7	3.9	3.1
JMT Network Services	JMT TB	BUY	34.75	42.00	21	15.9	35.4	38.9	28.8	1.5	2.2	18.8	18.2	5.6	4.7
Coverage of AMC						14.5	23.8	21.8	17.7	0.7	0.8	26.9	26.5	5.3	4.2

Sources: Bloomberg; FSSIA estimates

Corporate Governance

Board structure

Number of Independent Directors (ID)	3/7
Percentage of IDs on the board	43%
ID participation/attendance at board meetings	100%
ID participation in audit/remuneration committees	2 audits and 1 remuneration committees
ID terms (years of service, re-election/replacement procedures)	After every annual general meeting of the Board of Directors, one-third of the Board of Directors (1/3) must vacate their offices. Members who hold their offices for the longest must vacate their offices first. Members who already vacate their office can be re-nominated and re-elected.

Source: JMT

Additional comments: None

Audit Practices

Auditor	EY Office Limited
Length of service	Since 2015
Reporting incidents	None
Fee track record	THB5.17m for 2019 and THB3m for 2018
Policy on change of audit firm	None

Source: JMT

Additional comments: None

Compensation and remuneration

Directors' remuneration vs. earnings/ROE/share performance	THB7.59m for 2019 or 1.11% of net profits
Changes/stability in senior management	Stable
Incidents of termination of senior management	Most are in position for more than five years
Track record on insider sales	From 2019 to date, management traded 1.65m shares, 0.19% of outstanding shares (buy 1.0.8m shares and sell 0.575m shares)

Source: JMT

Additional comments: None

Shareholders' rights

Communication - shareholder participation in AGMs/EGMs	AGM once yearly
Related party transactions	None
Voting issues - policies, incidents of rejected proposals	None

Source: JMT

Additional comments: None

Financial Statements

JMT Network Services

Profit and Loss (THB m) Year Ending Dec	2018	2019	2020E	2021E	2022E
nterest Income	1,492	1,965	2,573	3,437	4,476
nterest expense	(134)	(206)	(301)	(482)	(722)
Net interest income	1,359	1,758	2,272	2,955	3,754
Net fees & commission	-	-	-	-	-
Foreign exchange trading income	-	-	-	-	-
Securities trading income	-	-	-	-	-
Dividend income	0	0	0	0	0
Other income	282	350	423	467	527
Non interest income	282	350	423	467	527
Total income	1,640	2,108	2,694	3,421	4,282
Staff costs	-	-	-	-	-
Other operating costs	(975)	(1,270)	(1,270)	(1,498)	(1,723)
Operating costs	(975)	(1,270)	(1,270)	(1,498)	(1,723)
Pre provision operating profit	665	839	1,425	1,923	2,559
Provision for bad and doubtful debt	0	0	(256)	(249)	(374)
Other provisions	-	-	-	-	
Departing profit	665	839	1,169	1,674	2,185
Recurring non operating income	0	0	0	0	C
Associates	- -	- -	- -	- -	
Goodwill amortization	-	-	_	_	
Non recurring items	0	0	0	0	C
Profit before tax	665	839	1,169	1,674	2,185
Fax	(186)	(189)	(246)	(335)	(437)
Profit after tax	480	649	924	1,339	1,748
Minority interests	26	32	0	0	.,
Preferred dividends	-	-	-	-	
Other items	_	_	_	_	
Reported net profit	506	681	924	1,339	1,748
Non recurring items & goodwill (net)	-	-	0	0	1,7-10
Recurring net profit	506	681	924	1,339	1,748
Per share (THB)			02.	1,000	.,,
Recurring EPS *	0.60	0.77	0.89	1.21	1.45
Reported EPS	0.60	0.77	0.89	1.21	1.45
DPS	0.74	0.77	0.54	0.76	0.84
Growth	0.74	0.30	0.54	0.70	0.04
	24.5	20.4	20.0	20.4	07.4
Net interest income (%)	31.5	29.4	29.2	30.1	27.1
Non interest income (%)	11.8	24.3	20.8	10.3	13.1
Pre provision operating profit (%)	33.2	26.1	69.9	35.0	33.1
Operating profit (%)	33.2	26.1	39.4	43.2	30.5
Reported net profit (%)	27.6	34.8	35.6	45.0	30.5
Recurring EPS (%)	13.2	28.3	15.9	35.4	19.7
Reported EPS (%)	13.2	28.3	15.9	35.4	19.7
ncome Breakdown					
Net interest income (%)	82.8	83.4	84.3	86.4	87.7
Net fees & commission (%)	-	-	-	-	
Foreign exchange trading income (%)	-	-	-	-	
Securities trading income (%)	-	-	-	-	
Dividend income (%)	-	-	-	-	
Other income (%)	17.2	16.6	15.7	13.6	12.3
Operating performance					
Gross interest yield (%)	-	-	-	-	
Cost of funds (%)	3.94	4.23	4.20	4.10	4.10
let interest spread (%)	(3.94)	(4.23)	(4.20)	(4.10)	(4.10)
let interest margin (%)	-	-	-	-	
Cost/income(%)	59.4	60.2	47.1	43.8	40.2
Cost/assets(%)	14.3	13.7	9.7	7.4	5.9
Effective tax rate (%)	27.9	22.6	21.0	20.0	20.0
Dividend payout on recurring profit (%)	123.3	75.3	60.1	63.1	57.9
ROE (%)	17.7	20.1	18.8	18.2	16.3
ROE - COE (%)	6.9	9.3	8.0	7.4	5.5
ROA (%)	7.0	7.0	7.1	6.7	5.9
RORWA (%)	7.0	7.0	7.1	-	0.0

Sources: JMT Network Services; FSSIA estimates

Financial Statements

JMT Network Services

Balance Sheet (THB m) Year Ending Dec	2018	2019	2020E	2021E	2022E
Gross customer loans	5,983	8,028	12,784	20,435	29,437
Total provisions	(94)	(107)	(337)	(546)	(861)
nterest in suspense	0	0	0	0	0
Net customer loans	5,889	7,921	12,447	19,890	28,576
Bank loans	-	-	-	-	-
Government securities	-	-	-	-	-
Trading securities	-	-	-	-	400
nvestment securities Cash & equivalents	360	363	381	400	420 432
Other interesting assets	692 79	317 101	736 160	393 254	432
Tangible fixed assets	147	163	171	180	189
Associates	-	-		-	-
Goodwill	-	-	-	-	-
Other intangible assets	=	-	-	-	-
Other assets	1,196	1,277	2,076	3,155	4,486
Total assets	8,363	10,142	15,971	24,271	34,505
Customer deposits	-	-	-	-	-
Bank deposits	-	-	-	-	-
Other interest bearing liabilities	3,966	5,783	8,558	14,977	20,219
Non interest bearing liabilities	931	926	972	1,021	1,072
Hybrid Capital	-	-	-	-	-
Total liabilities	4,897	6,708	9,530	15,998	21,291
Share capital	444	444	517	554	609
Reserves	2,952	2,952	5,924	7,719	12,605
Total equity	3,396	3,396	6,441	8,273	13,214
Minority interests	71	38	0	0	0
Fotal liabilities & equity	8,363	10,142	15,971	24,271	34,505
Supplementary items	. /-	- 1-	- 1-	- 1-	- 1-
Risk weighted assets (RWA)	n/a n/a	n/a n/a	n/a	n/a n/a	n/a
Average interest earning assets Average interest bearing liabilities	3,393	1va 4,874	n/a 7,171	11,768	n/a 17,598
Fier 1 capital	0,595 n/a	n/a	n/a	n/a	n/a
Fotal capital	0	0	0	0	0
Gross non performing loans (NPL)	n/a	n/a	n/a	n/a	n/a
Per share (THB)					
Book value per share	3.82	3.82	6.23	7.47	10.94
Tangible book value per share	3.82	3.82	6.23	7.47	10.94
Growth					
Gross customer loans	35.6	34.2	59.2	59.8	44.1
Average interest earning assets	=	-	-	-	-
Fotal asset (%)	59.4	21.3	57.5	52.0	42.2
Risk weighted assets (%)	-	-	-	-	-
Customer deposits (%)	-	-	-	-	-
Leverage & capital measures					
Customer loan/deposits (%)	-	-	-	-	-
Equity/assets (%)	40.6	33.5	40.3	34.1	38.3
Tangible equity/assets (%)	40.6	33.5	40.3	34.1	38.3
RWA/assets (%)	-	-	-	-	-
Γier 1 CAR (%)	-	-	-	-	-
Total CAR (%)	-	-	-	-	-
Asset Quality					
Change in NPL (%)	-	-	-	-	
NPL/gross loans (%)	-	-	-	-	-
Fotal provisions/gross loans (%)	1.6	1.3	2.6	1.9	2.9
Total provisions/NPL (%)	-	-	-	-	
/aluation	2018	2019	2020E	2021E	2022E
Recurring P/E (x) *	57.9	45.1	38.9	28.8	24.0
Recurring P/E (x) * Recurring P/E (2) target price (x) *	57.9 70.0	45.1 54.5	38.9 47.0	28.8 34.7	24.0
Reported P/E (x)	57.9	45.1	38.9	28.8	24.0
Dividend yield (%)	123.3	75.3	60.1	63.1	57.9
Price/book (x)	9.1	9.1	5.6	4.7	3.2
Price/tangible book (x)	9.1	9.1	5.6	4.7	3.2
	0.1				
Price/tangible book @ target price (x)	11.0	11.0	6.7	5.6	3.8

Sources: JMT Network Services; FSSIA estimates

Corporate Governance report of Thai listed companies 2019

EXCELLENT LEVEL									
AAV ADVANC	AIRA	AKP	AKR	AMA	AMATA	AMATAV	ANAN	AOT	AP
ARROW BAFS	BANPU	BAY	BCP	BCPG	BOL	BRR	BTS	BTW	BWG
CFRESH CHEWA	CHO	CK	CKP	CM	CNT	COL	COMAN	CPALL	CPF
CPI CPN	CSS	DELTA	DEMCO	DRT	DTAC	DTC	EA	EASTW	ECF
EGCO GBX	GC	GCAP	GEL	GFPT	GGC	GOLD	GPSC	GRAMMY	GUNKUL
HANA HARN	HMPRO	ICC	ICHI	III	ILINK	INTUCH	IRPC	IVL	JKN
JSP K	KBANK	KCE	KKP	KSL	KTB	KTC	KTIS	LH	LHFG
LIT LPN	MAKRO	MALEE	MBK	MBKET	MC	MCOT	MFEC	MINT	MONO*
MTC NCH	NCL	NKI	NSI	NVD	NYT	OISHI	OTO	PAP	PCSGH
PDJ PG	PHOL	PJW	PLANB	PLANET	PORT	PPS	PR9	PREB	PRG
PRM PSH	PSL	PTG	PTT	PTTEP	PTTGC	PYLON	Q-CON	QH	QTC
RATCH ROBINS**	RS	S	S&J	SABINA	SAMART	SAMTEL	SAT	SC	SCB
SCC SCCC	SCN	SDC	SEAFCO	SEAOIL	SE-ED	SELIC	SENA	SIS	SITHAI
SNC SORKON	SPALI	SPI	SPRC	SSSC	STA	STEC	SVI	SYNTEC	TASCO
TCAP THAI	THANA	THANI	THCOM	THIP	THREL	TIP	TISCO	TK	TKT
TMB TMILL	TNDT	TOA	TOP	TRC	TRU	TRUE	TSC	TSR	TSTH
TTA TTCL	TTW	TU	TVD	TVO	U	UAC	UV	VGI	VIH
WACOAL WAVE	WHA	WHAUP	WICE	WINNER	U	UAC	UV	VGI	VIII
VERY GOOD LEVEL	WHA	WHAUP	WICE	WINNER					
2S ABM	ADB	AF	AGE	AH	AHC	AIT	ALLA	ALT	AMANAH
AMARIN APCO	APCS	AQUA	ARIP	ASAP	ASIA	ASIAN	ASIMAR	ASK	ASN
ASP ATP30	AUCT	AYUD	B	BA	BBL	BDMS	BEC	BEM	BFIT
BGC BGRIM	BIZ	BJC	BJCHI	BLA	BPP	BROOK	CBG	CEN	CENTEL
CGH CHG	CHOTI	CHOW	CI	CIMBT	CNS	COLOR	COM7	COTTO	CRD
CSC CSP	DCC	DCON	DDD	DOD	EASON	ECL	EE	EPG	ERW
ESTAR ETE	FLOYD	FN	FNS	FORTH	FPI	FPT	FSMART	FSS	FVC
GENCO GJS	GL	GLOBAL	GLOW**	GULF	HPT	HTC	HYDRO	ICN	IFS
NET INSURE	IRC	IRCP	IT	ITD***	ITEL	J	JAS*	JCK	JCKH
JMART JMT	JWD	KBS	KCAR	KGI	KIAT	KOOL	KWC	KWM	L&E
LALIN LANNA	LDC	LHK	LOXLEY	LRH	LST	M	MACO	MAJOR	MBAX
MEGA METCO	MFC	MK	MODERN	MOONG	MPG	MSC	MTI	NEP	NETBAY
NEX NINE	NOBLE	NOK	NTV	NWR	OCC	OGC	ORI	OSP	PATO
PB PDG	PDI	PL	PLAT	PM	PPP	PRECHA	PRIN	PRINC	PSTC
PT QLT	RCL	RICHY	RML	RWI	S11	SAAM	SALEE	SAMCO	SANKO
SAPPE SAWAD	SCG	SCI	SCP	SE	SFP	SIAM	SINGER	SIRI	SKE
SKR SKY	SMIT	SMK	SMPC	SMT	SNP	SONIC	SPA	SPC	SPCG
SPVI SR	SRICHA	SSC	SSF	SST	STANLY	STPI	SUC	SUN	SUSCO
SUTHA SWC	SYMC	SYNEX	T	TACC	TAE	TAKUNI	TBSP	TCC	TCMC
TEAM TEAMG	TFG	TFMAMA	THG	THRE	TIPCO	TITLE	TIW	TKN	TKS
TM TMC	TMD	TMI	TMT	TNITY	TNL	TNP	TNR	TOG	TPA
TPAC TPBI	TPCORP	TPOLY	TRITN	TRT	TSE	TSTE	TVI	TVT	TWP
TWPC UBIS	UEC	UMI	UOBKH	UP	UPF	UPOIC	UT	UWC	VNT
WIIK XO	YUASA	ZEN	ZMICO						
GOOD LEVEL A ABICO	ACAP***	AEC	AEONTS	AJ	ALUCON	AMC	APURE	AS	ASEFA
A ABICO AU B52	BCH	BEAUTY	BGT	BH	BIG	BLAND	BM	BR	BROCK
A ABICO AU B52 BSBM BSM	BCH BTNC	BEAUTY CCET	BGT CCP	BH CGD	BIG CHARAN	BLAND CHAYO	BM CITY	BR CMAN	BROCK CMC
A ABICO AU B52 BSBM BSM CMO CMR	BCH BTNC CPL	BEAUTY CCET CPT	BGT CCP CSR	BH CGD CTW	BIG CHARAN CWT	BLAND CHAYO D	BM CITY DIMET	BR CMAN EKH	BROCK CMC EMC
A ABICO AU B52 BSBM BSM CMO CMR EPCO ESSO	BCH BTNC CPL FE	BEAUTY CCET CPT FTE	BGT CCP CSR GIFT	BH CGD CTW GLAND	BIG CHARAN CWT GLOCON	BLAND CHAYO D GPI	BM CITY DIMET GREEN	BR CMAN EKH GTB	BROCK CMC EMC GYT
A ABICO AU B52 BSBM BSM CMO CMR EPCO ESSO HTECH HUMAN	BCH BTNC CPL FE IHL	BEAUTY CCET CPT FTE INGRS	BGT CCP CSR GIFT INOX	BH CGD CTW GLAND JTS	BIG CHARAN CWT GLOCON JUBILE	BLAND CHAYO D GPI KASET	BM CITY DIMET GREEN KCM	BR CMAN EKH GTB KKC	BROCK CMC EMC GYT KWG
A ABICO AU B52 BSBM BSM CMO CMR EPCO ESSO HTECH HUMAN KYE LEE	BCH BTNC CPL FE	BEAUTY CCET CPT FTE INGRS MATCH	BGT CCP CSR GIFT INOX MATI	BH CGD CTW GLAND JTS M-CHAI	BIG CHARAN CWT GLOCON JUBILE MCS	BLAND CHAYO D GPI KASET MDX	BM CITY DIMET GREEN KCM META	BR CMAN EKH GTB KKC MGT	BROCK CMC EMC GYT KWG MJD
A ABICO AU B52 BSBM BSM CMO CMR EPCO ESSO HTECH HUMAN KYE LEE	BCH BTNC CPL FE IHL	BEAUTY CCET CPT FTE INGRS	BGT CCP CSR GIFT INOX	BH CGD CTW GLAND JTS	BIG CHARAN CWT GLOCON JUBILE	BLAND CHAYO D GPI KASET	BM CITY DIMET GREEN KCM	BR CMAN EKH GTB KKC	BROCK CMC EMC GYT KWG
A ABICO AU B52 BSBM BSM CMO CMR EPCO ESSO HTECH HUMAN KYE LEE MM MVP	BCH BTNC CPL FE IHL LPH	BEAUTY CCET CPT FTE INGRS MATCH	BGT CCP CSR GIFT INOX MATI	BH CGD CTW GLAND JTS M-CHAI	BIG CHARAN CWT GLOCON JUBILE MCS	BLAND CHAYO D GPI KASET MDX	BM CITY DIMET GREEN KCM META	BR CMAN EKH GTB KKC MGT	BROCK CMC EMC GYT KWG MJD
A ABICO AU B52 BSBM BSM CMO CMR EPCO ESSO HTTECH HUMAN KYE LEE MM MVP PICO PIMO	BCH BTNC CPL FE IHL LPH NC	BEAUTY CCET CPT FTE INGRS MATCH NDR	BGT CCP CSR GIFT INOX MATI NER	BH CGD CTW GLAND JTS M-CHAI NNCL	BIG CHARAN CWT GLOCON JUBILE MCS NPK	BLAND CHAYO D GPI KASET MDX NUSA	BM CITY DIMET GREEN KCM META OCEAN	BR CMAN EKH GTB KKC MGT PAF	BROCK CMC EMC GYT KWG MJD PF
A ABICO AU B52 BSBM BSM CMO CMR EPCO ESSO HTTECH HUMAN KYE LEE MM MVP PICO PIMO ROJNA RPC	BCH BTNC CPL FE IHL LPH NC PK	BEAUTY CCET CPT FTE INGRS MATCH NDR PLE	BGT CCP CSR GIFT INOX MATI NER PMTA	BH CGD CTW GLAND JTS M-CHAI NNCL POST	BIG CHARAN CWT GLOCON JUBILE MCS NPK PPM	BLAND CHAYO D GPI KASET MDX NUSA PROUD	BM CITY DIMET GREEN KCM META OCEAN PTL	BR CMAN EKH GTB KKC MGT PAF RCI	BROCK CMC EMC GYT KWG MJD PF RJH
A ABICO AU B52 BSBM BSM CMO CMR EPCO ESSO HTECH HUMAN KYE LEE MM MVP PICO PIMO ROJNA RPC GQ SSP	BCH BTNC CPL FE IHL LPH NC PK RPH	BEAUTY CCET CPT FTE INGRS MATCH NDR PLE SF	BGT CCP CSR GIFT INOX MATI NER PMTA SGF	BH CGD CTW GLAND JTS M-CHAI NNCL POST SGP	BIG CHARAN CWT GLOCON JUBILE MCS NPK PPM SKN	BLAND CHAYO D GPI KASET MDX NUSA PROUD SLP	BM CITY DIMET GREEN KCM META OCEAN PTL SMART	BR CMAN EKH GTB KKC MGT PAF RCI SOLAR	BROCK CMC EMC GYT KWG MJD PF RJH SPG
A ABICO AU B52 8SBM BSM CMO CMR EPCO ESSO HTECH HUMAN KYE LEE MM MVP PICO PIMO ROJNA RPC GQ SSP TOPP TPCH	BCH BTNC CPL FE IHL LPH NC PK RPH STI	BEAUTY CCET CPT FTE INGRS MATCH NDR PLE SF SUPER	BGT CCP CSR GIFT INOX MATI NER PMTA SGF SVOA	BH CGD CTW GLAND JTS M-CHAI NNCL POST SGP TCCC	BIG CHARAN CWT GLOCON JUBILE MCS NPK PPM SKN THE	BLAND CHAYO D GPI KASET MDX NUSA PROUD SLP THMUI	BM CITY DIMET GREEN KCM META OCEAN PTL SMART TIC	BR CMAN EKH GTB KKC MGT PAF RCI SOLAR TIGER	BROCK CMC EMC GYT KWG MJD PF RJH SPG TNH
A ABICO AU B52 BSBM BSM CMO CMR EPCO ESSO HTECH HUMAN CYE LEE MM MVP PICO PIMO ROJNA RPC GQ SSP TOPP TPCH WIN WORK	BCH BTNC CPL FE IHL LPH NC PK RPH STI TPIPP WP	BEAUTY CCET CPT FTE INGRS MATCH NDR PLE SF SUPER TPLAS	BGT CCP CSR GIFT INOX MATI NER PMTA SGF SVOA TQM ZIGA	BH CGD CTW GLAND JTS M-CHAI NNCL POST SGP TCCC TTI	BIG CHARAN CWT GLOCON JUBILE MCS NPK PPM SKN THE TYCN	BLAND CHAYO D GPI KASET MDX NUSA PROUD SLP THMUI	BM CITY DIMET GREEN KCM META OCEAN PTL SMART TIC VCOM	BR CMAN EKH GTB KKC MGT PAF RCI SOLAR TIGER VIBHA	BROCK CMC EMC GYT KWG MJD PF RJH SPG TNH
A ABICO AU B52 8SBM BSM CMO CMR EPCO ESSO HTTECH HUMAN KYE LEE MM MVP PICO PIMO ROJNA RPC GQ SSP TOPP TPCH WIN WORK Score Ra	BCH BTNC CPL FE IHL LPH NC PK RPH STI TPIPP WP	BEAUTY CCET CPT FTE INGRS MATCH NDR PLE SF SUPER TPLAS	BGT CCP CSR GIFT INOX MATI NER PMTA SGF SVOA TQM ZIGA	BH CGD CTW GLAND JTS M-CHAI NNCL POST SGP TCCC TTI	BIG CHARAN CWT GLOCON JUBILE MCS NPK PPM SKN THE TYCN	BLAND CHAYO D GPI KASET MDX NUSA PROUD SLP THMUI	BM CITY DIMET GREEN KCM META OCEAN PTL SMART TIC VCOM	BR CMAN EKH GTB KKC MGT PAF RCI SOLAR TIGER VIBHA	BROCK CMC EMC GYT KWG MJD PF RJH SPG TNH
A ABICO AU B52 BSBM BSM CMO CMR EPCO ESSO HTECH HUMAN CYE LEE MM MVP PICO PIMO ROJNA RPC GQ SSP TOPP TPCH WIN WORK	BCH BTNC CPL FE IHL LPH NC PK RPH STI TPIPP WP	BEAUTY CCET CPT FTE INGRS MATCH NDR PLE SF SUPER TPLAS	BGT CCP CSR GIFT INOX MATI NER PMTA SGF SVOA TQM ZIGA	BH CGD CTW GLAND JTS M-CHAI NNCL POST SGP TCCC TTI Number of Lc	BIG CHARAN CWT GLOCON JUBILE MCS NPK PPM SKN THE TYCN	BLAND CHAYO D GPI KASET MDX NUSA PROUD SLP THMUI	BM CITY DIMET GREEN KCM META OCEAN PTL SMART TIC VCOM	BR CMAN EKH GTB KKC MGT PAF RCI SOLAR TIGER VIBHA	BROCK CMC EMC GYT KWG MJD PF RJH SPG TNH
A ABICO AU B52 BSBM BSM CMO CMR EPCO ESSO HTTECH HUMAN YYE LEE MM MVP PICO PIMO ROJNA RPC SQ SSP TOPP TPCH MIN WORK Score Ra	BCH BTNC CPL FE IHL LPH NC PK RPH STI TPIPP WP ange	BEAUTY CCET CPT FTE INGRS MATCH NDR PLE SF SUPER TPLAS	BGT CCP CSR GIFT INOX MATI NER PMTA SGF SVOA TQM ZIGA	BH CGD CTW GLAND JTS M-CHAI NNCL POST SGP TCCC TTI	BIG CHARAN CWT GLOCON JUBILE MCS NPK PPM SKN THE TYCN	BLAND CHAYO D GPI KASET MDX NUSA PROUD SLP THMUI	BM CITY DIMET GREEN KCM META OCEAN PTL SMART TIC VCOM	BR CMAN EKH GTB KKC MGT PAF RCI SOLAR TIGER VIBHA	BROCK CMC EMC GYT KWG MJD PF RJH SPG TNH
A ABICO AU B52 BSBM BSM CMO CMR EPCO ESSO HTECH HUMAN KYE LEE MM MVP PICO PIMO ROJNA RPC SQ SSP TOPP TPCH WIN WORK Score Ra	BCH BTNC CPL FE IHL LPH NC PK RPH STI TPIPP WP ange	BEAUTY CCET CPT FTE INGRS MATCH NDR PLE SF SUPER TPLAS	BGT CCP CSR GIFT INOX MATI NER PMTA SGF SVOA TQM ZIGA	BH CGD CTW GLAND JTS M-CHAI NNCL POST SGP TCCC TTI Number of Lc	BIG CHARAN CWT GLOCON JUBILE MCS NPK PPM SKN THE TYCN	BLAND CHAYO D GPI KASET MDX NUSA PROUD SLP THMUI	BM CITY DIMET GREEN KCM META OCEAN PTL SMART TIC VCOM	BR CMAN EKH GTB KKC MGT PAF RCI SOLAR TIGER VIBHA Description Excellent	BROCK CMC EMC GYT KWG MJD PF RJH SPG TNH
A ABICO AU B52 BSBM BSM CMO CMR EPCO ESSO HTECH HUMAN KYE LEE MM MVP PICO PIMO ROJNA RPC GQ SSP TOPP TPCH WIN WORK Score Ra 90-100 80-89	BCH BTNC CPL FE IHL LPH NC PK RPH STI TPIPP WP ange	BEAUTY CCET CPT FTE INGRS MATCH NDR PLE SF SUPER TPLAS	BGT CCP CSR GIFT INOX MATI NER PMTA SGF SVOA TQM ZIGA	BH CGD CTW GLAND JTS M-CHAI NNCL POST SGP TCCC TTI	BIG CHARAN CWT GLOCON JUBILE MCS NPK PPM SKN THE TYCN	BLAND CHAYO D GPI KASET MDX NUSA PROUD SLP THMUI	BM CITY DIMET GREEN KCM META OCEAN PTL SMART TIC VCOM	BR CMAN EKH GTB KKC MGT PAF RCI SOLAR TIGER VIBHA Description Excellent Very Good	BROCK CMC EMC GYT KWG MJD PF RJH SPG TNH
ABICO	BCH BTNC CPL FE IHL LPH NC PK RPH STI TPIPP WP	BEAUTY CCET CPT FTE INGRS MATCH NDR PLE SF SUPER TPLAS	BGT CCP CSR GIFT INOX MATI NER PMTA SGF SVOA TQM ZIGA	BH CGD CTW GLAND JTS M-CHAI NNCL POST SGP TCCC TTI Number of LC	BIG CHARAN CWT GLOCON JUBILE MCS NPK PPM SKN THE TYCN	BLAND CHAYO D GPI KASET MDX NUSA PROUD SLP THMUI	BM CITY DIMET GREEN KCM META OCEAN PTL SMART TIC VCOM	BR CMAN EKH GTB KKC MGT PAF RCI SOLAR TIGER VIBHA Description Excellent Very Good Good	BROCK CMC EMC GYT KWG MJD PF RJH SPG TNH

Disclaimer:

The disclosure of the survey results of the Thai Institute of Directors Association ('IOD") regarding corporate governance is made pursuant to the policy of the Office of the Securities and Exchange Commission. The survey of the IOD is based on the information of a company listed on the Stock Exchange of Thailand and the Market for Alternative Investment disclosed to the public and able to be accessed by a general public investor. The result, therefore, is from the perspective of a third party. It is not an evaluation of operation and is not based on inside information.

The survey result is as of the date appearing in the Corporate Governance Report of Thai Listed Companies. As a result, the survey results may be changed after that date.

Source: Thai Institute of Directors Association (IOD); FSSIA's compilation

FSS International Investment Advisory Company Limited does not confirm nor certify the accuracy of such survey results.

* CGR scoring should be considered with news regarding wrong doing of the company or director or executive of the company such unfair practice on securities trading, fraud, and corruption SEC imposed a civil sanction against insider trading of director and executive; ** delisted

Anti-corruption Progress Indicator

CERTIFIED										
ADVANC	AIE	AKP	AMANAH	AP	APCS	AQUA	ARROW	ASK	ASP	AYUD
BAFS	BANPU	BAY	BBL	BCH	BCP	BCPG	BGRIM	BJCHI	BKI	BLA
BROOK	BRR	BSBM	BTS	BWG	CEN	CENTEL	CFRESH	CGH	CHEWA	CIG
CIMBT	CM	COM7	CPALL	CPF	CPI	CPN	CSC	DCC	DEMCO	DIMET
DRT	DTAC	DTC	EASTW	ECL	EGCO	FE	FNS	FSS	GBX	GC
GCAP	GEL	GFPT	GGC	GJS	GOLD	GPSC	GSTEEL	GUNKUL	HANA	HARN
HMPRO	HTC	ICC	IFS	INET	INSURE	INTUCH	IRPC	IVL	K	KASET
KBANK	KBS	KCAR	KCE	KGI	KKP	KSL	KTB	KTC	KWC	L&E
LANNA	LHK	LPN	LRH	М	MAKRO	MALEE	MBAX	MBK	MBKET	MC
MCOT	MFC	MINT	MONO	MOONG	MSC	MTI	NBC	NINE	NKI	NMG
NNCL	NSI	OCC	OCEAN	OGC	PAP	PATO	РВ	PCSGH	PDG	PDI
PDJ	PE	PG	PHOL	PL	PLANB	PLANET	PLAT	PM	PPP	PPS
PREB	PRG	PRINC	PSH	PSTC	PT	PTG	PTT	PTTEP	PTTGC	PYLON
Q-CON	QH	QLT	QTC	RATCH	RML	S & J	SABINA	SAT	SC	SCB
SCC	SCCC	SCG	SCN	SE-ED	SELIC	SENA	SGP	SIRI	SIS	SITHAI
SMIT	SMK	SMPC	SNC	SNP	SORKON	SPACK	SPC	SPI	SPRC	SRICHA
SSF	SSI	SSSC	SST	STA	SUSCO	SVI	SYNTEC	TASCO	TCAP	TFG
TFI	TFMAMA	THANI	THCOM	THIP	THRE	THREL	TIP	TIPCO	TISCO	TKT
TMB	TMD	TMILL	TMT	TNITY	TNL	TNP	TNR	TOG	TOP	TPA
TPCORP	TRU	TRUE	TSC	TSTH	TTCL	TU	TVD	TVI	TWPC	U
UBIS	UEC	UKEM	UOBKH	VGI	VIH	VNT	WACOAL	WHA	WICE	WIIK
DECLARED										
2S	ABICO	AF	Al	AIRA	ALT	AMA	AMARIN	AMATA	ANAN	В
BM	BPP	BUI	CHG	CHO	CHOTI	CHOW	CI	CMC	COL	DDD
DELTA	EFORL	EPCO	ESTAR	ETE	FPI	FTE	ICHI	INOX	IRC	ITEL
JAS	JSP	JTS	KWG	LDC	LIT	META	MFEC	MPG	NEP	NOK
NWR	ORI	PRM	PSL	ROJNA	RWI	SAAM	SAPPE	SCI	SEAOIL	SHANG
SKR	SPALI	STANLY	SYNEX	TAE	TAKUNI	TMC	TOPP	TPP	TRITN	TVO
UV	UWC	WHAUP	XO	YUASA	ZEN					

Level

Certified This level indicates practical participation with thoroughly examination in relation to the recommended procedures from the audit committee or the SEC's certified auditor, being a certified member of Thailand's Private Sector Collective Action Coalition Against Corruption programme (Thai CAC) or already passed examination to ensure independence from external parties.

Declared This level indicates determination to participate in the Thailand's Private Sector Collective Action Coalition Against Corruption programme (Thai CAC)

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Note: Companies participating in Thailand's Private Sector Collective Action Coalition Against Corruption programme (Thai CAC) under Thai Institute of Directors (as of June 24, 2019) are categorised into: 1) companies that have declared their intention to join CAC, and; 2) companies certified by CAC.

Source: The Securities and Exchange Commission, Thailand; * FSSIA's compilation

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Yuvanart Suwanumphai FSS International Investment Advisory Securities Co., Ltd

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Company	Ticker	Price	Rating	Valuation & Risks
JMT Network Services	JMT TB	THB 34.75	BUY	Downside risks to our GGM-based TP include 1) lower cash collection from its fully amortised portfolio; and 2) the lower-than-expected acquisition of new bad debt.
Bangkok Commercial Asset Mngt.	BAM TB	THB 20.60	BUY	Downside risks to our GGM-based TP include the expansion into auto-title loans by the Government Savings Bank; further weakening asset quality could potentially hit both loan yield and credit cost.
Chayo Group	СНАҮО ТВ	THB 8.15	BUY	Downside risks to our GGM-based TP include the expansion into auto-title loans by the Government Savings Bank; further weakening asset quality could potentially hit both loan yield and credit cost.

Source: FSSIA estimates

Additional Disclosures

Target price history, stock price charts, valuation and risk details, and equity rating histories applicable to each company rated in this report is available in our most recently published reports. You can contact the analyst named on the front of this note or your representative at Finansia Syrus Securities Public Company Limited

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All share prices are as at market close on 2 Oct 2020 unless otherwise stated.

RECOMMENDATION STRUCTURE

Stock ratings

Stock ratings are based on absolute upside or downside, which we define as (target price* - current price) / current price.

BUY (B). The upside is 10% or more.

HOLD (H). The upside or downside is less than 10%.

REDUCE (R). The downside is 10% or more.

Unless otherwise specified, these recommendations are set with a 12-month horizon. Thus, it is possible that future price volatility may cause a temporary mismatch between upside/downside for a stock based on market price and the formal recommendation.

* In most cases, the target price will equal the analyst's assessment of the current fair value of the stock. However, if the analyst doesn't think the market will reassess the stock over the specified time horizon due to a lack of events or catalysts, then the target price may differ from fair value. In most cases, therefore, our recommendation is an assessment of the mismatch between current market price and our assessment of current fair value.

Industry Recommendations

Overweight. The analyst expects the fundamental conditions of the sector to be positive over the next 12 months.

Neutral. The analyst expects the fundamental conditions of the sector to be maintained over the next 12 months.

Underweight. The analyst expects the fundamental conditions of the sector to be negative over the next 12 months.

Country (Strategy) Recommendations

Overweight (O). Over the next 12 months, the analyst expects the market to score positively on two or more of the criteria used to determine market recommendations: index returns relative to the regional benchmark, index sharpe ratio relative to the regional benchmark and index returns relative to the market cost of equity.

Neutral (N). Over the next 12 months, the analyst expects the market to score positively on one of the criteria used to determine market recommendations: index returns relative to the regional benchmark, index sharpe ratio relative to the regional benchmark and index returns relative to the market cost of equity.

Underweight (U). Over the next 12 months, the analyst does not expect the market to score positively on any of the criteria used to determine market recommendations: index returns relative to the regional benchmark, index sharpe ratio relative to the regional benchmark and index returns relative to the market cost of equity.