29 SEPTEMBER 2020 THAILAND / HEALTHCARE



BANGKOK DUSIT MEDICAL SERVICES

BDMS TB



TARGET PRICE	THB28.00
CLOSE	THB20.10
UP/DOWNSIDE	+39.3%
PRIOR TP	THB28.00
CHANGE IN TP	UNCHANGED
TP vs CONSENSUS	+17.0%

กำไรกำลังฟื้นตัวใน 3Q20

กำไรมีแนวโน้มโตในระดับสูง

เราคาดว่าการดำเนินงานของ BDMS ได้ผ่านจุดต่ำสุดไปแล้ว รายได้จากผู้ป่วยชาวไทยฟื้นตัว ต่อเนื่องและมีพัฒนาการเชิงบวกเกี่ยวกับการฟื้นตัวของผู้ป่วยชาวต่างชาติ กำไรมีแนวโน้ม เพิ่มขึ้นและเราคาดว่ากำไรจากการดำเนินงานของ BDMS จะเพิ่ม q-q ในอีก 3 ไตรมาสถัดไป

3Q20E: กำไรจากการดำเนินงานอาจลดลง 58% y-y (เทียบกับ -75% y-y ใน 2Q20)

เราคาดว่ารายได้จะลดลง 24% y-y ใน 3Q20 ซึ่งดีขึ้นเมื่อเทียบกับที่เคยลดลง 29% y-y ใน 2Q20 เราคาดว่ารายได้จากผู้ป่วยชาวไทยจะลดลง 12% y-y จากตัวเลขผู้ป่วยโรคระบบ ทางเดินหายใจที่น้อยลงรวมถึงปัการชะลอตัวทางเศรษฐกิจ ซึ่งทำให้ผู้ป่วยบางรายเปลี่ยนจาก การรักษาด้วยเงินของตนเองเป็นการรักษาภายใต้ระบบประกันสังคม ในขณะที่รายได้จาก ผู้ป่วยชาวต่างชาติอาจยังคงอ่อนแอ โดยคาดว่าจะลดลง 53% y-y อย่างไรก็ดี EBITDA margin คาดว่าจะดีขึ้นจาก 18.5% ใน 2Q20 เป็น 20.3% ใน 3Q20E ทำให้เราคาดว่ากำไรจากการ ดำเนินงานใน 3Q20 จะอยู่ที่ 1.2พัน ลบ. ซึ่งดีขึ้นอย่างมีนัยสำคัญจาก 0.5พัน ลบ. ใน 2Q20

รายได้จาก AHQ และ ASQ จะช่วยลดผลกระทบจากรายได้นักท่องเที่ยวเชิงสุขภาพที่หายไป

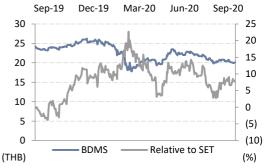
ณ วันที่ 18 ก.ย. มีผู้ป่วยชาวต่างชาติสะสมประมาณ 400 คนได้เดินทางมายังประเทศไทยเพื่อ เข้ารับการรักษาภายใต้มาตรการกักกันในโรงพยาบาลทางเลือก (Alternative Hospital Quarantine หรือ AHQ) ภายใต้โครงการดังกล่าวเราคาดว่า BDMS จะมีจำนวนผู้ป่วย ชาวต่างชาติสูงที่สุดจากโรงพยาบาลทั้งหมดที่อยู่ภายใต้โครงการดังกล่าว เนื่องจากบริษัทฯ มี บริการเที่ยวบินเช่าเหมาลำเพื่ออำนวยความสะดวกแก่ผู้ป่วยจากพม่าและกัมพูชา อย่างไรก็ดี จำนวนผู้ป่วยจากพม่ามีแนวโน้มลดลงหลังการแพร่ระบาด COVID-19 ในรอบที่ 2 รัฐบาลไทย ได้อนุญาตให้ผู้ป่วยจากตะวันออกกลางเดินทางเข้าประเทศไทยตั้งแต่กลางเดือน ส.ค. ทำให้เรา คาดว่าจะมีผู้ป่วยจากตะวันออกกลางเพิ่มขึ้นใน 4Q20 นอกจากนี้ BDMS ยังได้เข้าร่วม โครงการสถานกักกันทางเลือกของรัฐ (Alternative State Quarantine หรือ ASQ) โดยมี ความสามารถในการรับรองจำนวน 2,185 ห้องคิดเป็นส่วนแบ่งตลาดที่ 25% โครงการทั้งสอง คาดจะช่วยชดเชยรายได้จากผู้ป่วยชาวต่างชาติที่คาดว่าจะอ่อนแอได้บางส่วน

Valuation อยู่ในระดับที่น่าสนใจ เพื่อลุ้นการฟื้นตัวของการดำเนินงาน

เราปรับลดสมมติฐานจำนวนผู้ป่วยและ EPS ของเราลงเล็กน้อยเพื่อสะท้อน 3Q20E ของเรา แต่คงคำแนะนำซื้อและราคาเป้าหมายไว้ที่ 28 บาท (DCF) BDMS มีการซื้อขายเทียบเป็น FY21E P/E ที่ 33x ซึ่งต่ำกว่าค่าเฉลี่ยนย้อนหลัง 5 ปีที่ 43x เรามองว่าราคาหุ้นที่อ่อนแอ เป็น โอกาสที่ดีในการเข้าซื้อหุ้นเพื่อรอการฟื้นตัวของจำนวนผู้ป่วยชาวต่างชาติ ซึ่งอาจเกิดขึ้นได้ จากการมีวัคซีนหรือจำนวนผู้ป่วยชาวต่างชาติเพิ่มเติมจากการผ่อนคลายข้อกำหนดสำหรับ AHQ

KEY STOCK DATA

YE Dec (THB m)	2019	2020E	2021E	2022E
Revenue	83,774	67,573	83,603	96,260
Net profit	15,517	5,718	9,627	12,443
EPS (THB)	0.98	0.36	0.61	0.78
vs Consensus (%)	-	(9.3)	11.5	20.0
EBITDA	18,579	14,310	18,875	22,695
Core net profit	10,053	5,718	9,627	12,443
Core EPS (THB)	0.63	0.36	0.61	0.78
Chg. In EPS est. (%)	-	(8.0)	(3.1)	(1.1)
EPS growth (%)	1.8	(43.1)	68.4	29.3
Core P/E (x)	31.8	55.9	33.2	25.7
Dividend yield (%)	2.2	1.5	1.8	1.8
EV/EBITDA (x)	18.4	23.7	17.7	14.4
Price/book (x)	3.8	3.8	3.6	3.4
Net debt/Equity (%)	21.5	18.6	11.3	2.4
ROE (%)	13.0	6.8	11.1	13.5



Share price performance	1 Month	3 Month	12 Month
Absolute (%)	(1.5)	(8.6)	(16.6)
Relative to country (%)	3.2	(3.8)	8.5
Mkt cap (USD m)			10,072
3m avg. daily turnover (USD m)			17.1
Free float (%)			65
Major shareholder	Prasert P	rasatthong	osoj (16%)
12m high/low (THB)		2	6.50/15.60
Issued shares (m)			15,892.00

Sources: Bloomberg consensus; FSSIA estimates



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Investment thesis

BDMS has aggressively expanded its hospital network from 10 in 2004 to 48 currently. The company had a high capex level, averaging 17% of revenue over 2013-19. It is at the tail-end of its capex cycle, as it is close to its target of 50 hospitals.

BDMS plans to focus on its organic growth. We expect its EBITDA margin to improve from 22% in 2019 to 25% in 2023, led by a higher utilisation rate, its Centre of Excellence (CoE) project, and the turnaround of loss-making hospitals.

BDMS has a healthy balance sheet with FY20E D/E of only 0.3x. FCFF should accelerate, based on our estimates, and this would provide an upside to dividend payouts.

Company profile

BDMS is Thailand's largest healthcare provider in terms of market capital. It operates 48 hospitals under six brands.

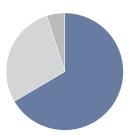
www.bangkokhospital.com

Principal activities (revenue, 2019)

■ Thai patient revenue - 66.5 %

International patient revenue - 28.5

Other revenue - 4.9 %

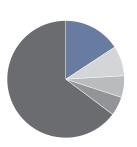


Source: Bangkok Dusit Medical Services

Major shareholders

- Prasert Prasatthongosoj 15.8 %
- Thai NVDR 8.3 %
- Viriyah Insurance 6.0 %
- Bangkok Airways 5.2 %
- Others 64.8 %

Source: Bangkok Dusit Medical Services



Catalyst

Key growth drivers include 1) higher insurance patient revenue; 2) rising demand for medical tourists; and 3) an improving EBITDA margin led by CoE hospitals.

Risk to our call

Downside risks to our DCF-based target price include 1) a slowdown in international patients due to economic concerns, political protests or floods; 2) regulatory risks from drug price and medical bill controls; and 3) higher-than-expected capex and opex for CoE projects.

Event calendar

Date	Event
November	3Q20 results announcement

Key assumptions

	2019	2020E	2021E	2022E
	(%)	(%)	(%)	(%)
No. of hospitals (no.)	48	49	49	49
OPD volume growth	4	(20)	19	12
OPD revenue / patient growth	4	2	3	3
IPD volume growth	4	(23)	22	12
IPD revenue / patient growth	2	2	3	3

Source: FSSIA estimates

Earnings sensitivity

- For every 1% increase in patient volume, we project 2020 earnings to rise by 2%, and vice versa, all else being equal.
- For every 1% increase in EBITDA margin, we project 2020 earnings to rise by 10%, and vice versa, all else being equal.

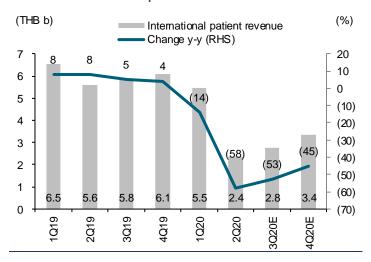
Source: FSSIA estimates

Exhibit 1: 3Q20E results preview

	3Q19	2Q20	3Q20E	Cha	nge	9M19	9M20E	% chg	2020E
	(THB m)	(THB m)	(THB m)	(q-q %)	(y-y %)	(THB m)	(THB m)	(y-y %)	(THB m)
Sales	21,887	13,977	16,634	19	(24)	62,295	50,614	(19)	67,573
COGS (incl. depreciation)	(13,961)	(9,853)	(11,465)	16	(18)	(40,097)	(34,353)	(14)	(45,712)
Gross profit	7,925	4,124	5,169	25	(35)	22,198	16,261	(27)	21,860
SG&A	(4,323)	(3,131)	(3,402)	9	(21)	(12,399)	(10,306)	(17)	(14,015)
Operating profit ¹	3,602	992	1,766	78	(51)	9,799	5,955	(39)	7,845
Net other income	0	5	0	(100)	n/a	10	5	(50)	10
Interest income	34	12	12	0	(65)	95	35	(63)	67
Interest expense	(173)	(218)	(218)	0	26	(723)	(664)	(8)	(878)
Pretax profit	3,463	791	1,561	97	(55)	9,182	5,331	(42)	7,044
Income tax	(710)	(226)	(312)	38	(56)	(1,902)	(1,044)	(45)	(1,409)
Associates	291	(37)	63	(270)	(79)	775	243	(69)	476
Minority interest	(154)	(71)	(108)	52	(30)	(373)	(302)	(19)	(394)
Core profit	2,890	458	1,203	163	(58)	7,682	4,229	(45)	5,718
Extraordinaries, GW & FX						5,513	0	n/a	
Reported net profit	2,890	458	1,203	163	(58)	13,195	4,229	(68)	5,718
Outstanding shares (m)	15,892	15,892	15,892	0	0	15,892	15,892	0	15,892
Core EPS (THB)	0.18	0.03	0.08	163	(58)	0.49	0.27	(45)	0.36
EPS (THB)	0.18	0.03	0.08	163	(58)	0.84	0.27	(68)	0.36
COGS excl. depreciation	12,475	8,259	9,855	19	(21)	35,844	29,555	(18)	39,248
Depreciation	1,487	1,595	1,610	1	8	4,253	4,798	13	6,465
EBITDA ²	5,089	2,587	3,376	31	(34)	14,052	10,753	(23)	14,310
Key ratios	(%)	(%)	(%)	(%)	(%)	(%)	(%)	(%)	(%)
Gross margin	36	30	31	2	(5)	36	32	(4)	32
SG&A/Revenue	20	22	20	(2)	1	20	20	0	21
EBITDA margin	23	19	20	2	(3)	23	21	(1)	21
Net profit margin	13	3	7	4	(6)	21	8	(13)	8
Operating state	(0/)	(9/)	(0/)						
Operating stats OPD revenue growth y-y	(%) 5	(%)	(%)						
		(25)	n/a						
OPD volume growth y-y OPD revenue per head growth y-y	4	(26)	n/a						
OFD revenue per nead growth y-y	1	1	n/a						
IPD revenue growth y-y	10	(34)	n/a						
IPD volume growth y-y	7	(45)	n/a						
IPD revenue per head growth y-y	2	20	n/a						
Thai revenue growth y-y	8	(22)	(12)						
International revenue growth y-y	5	(58)	(53)						

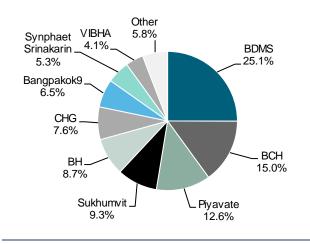
¹⁾ Gross profit calculated by revenue – COGS including depreciation; 2) EBITDA calculated by operating profit + operating income – depreciation Sources: BDMS; FSSIA estimates

Exhibit 2: International patient revenue



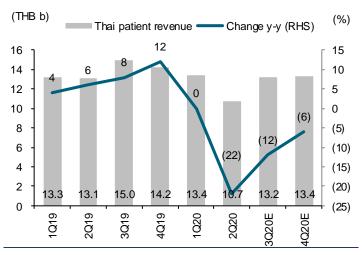
Sources: BDMS; FSSIA estimates

Exhibit 4: Partnered hospital market share of 8,722 ASQ rooms – breakdown by hospital chain



 $Sources: \underline{http://www.hsscovid.com/}, \underline{https://thaiontours.com/thailand/list-of-alternative-state-quarantine-asq-hotels-thailand$

Exhibit 3: Thai patient revenue



Sources: BDMS; FSSIA estimates

Exhibit 5: EBITDA margin trend



Sources: BDMS; FSSIA estimates

Financial Statements

Bangkok Dusit Medical Services

Revenue	Profit and Loss (THB m) Year Ending Dec	2018	2019	2020E	2021E	2022E
Gross profit 3,179 3,5619 29,325 3,797 41,704 Oberating picones (15,088) (17,040) (14,015) (16,922) (19,092) Operating EBITOA (17,175) (15,088) (6,752) (6,645) (6,721) Opcording EBIT (1,788) 12,227 7,845 12,171 15,848 Not financing costs (1,107) (819) (1012) 466 834 981 Recurring non-operating income (1,706) (1,022) 476 843 991 Recurring non-operating income (1,706) (1,022) 446 884 991 Recurring non-operating income (1,706) (1,022) 4486 884 991 Recurring non-operating income (1,706) (1,922) 4486 884 991 Recurring non-operating income (1,706) (1,922) (1,942) (1,942) (1,932) (1,942) (1,942) (1,942) (1,942) (1,942) (1,942) (1,942) (1,942) (1,942) (1,942) </td <td>Revenue</td> <td>78,288</td> <td>83,774</td> <td>67,573</td> <td>83,603</td> <td>96,260</td>	Revenue	78,288	83,774	67,573	83,603	96,260
Dener preparating income 1,16,988 17,104 14,105 16,829 17,109 18,075	Cost of goods sold	(45,116)	(48,155)	(39,248)	(47,806)	(54,466)
Departing Costs (15,968) (17,1040) (14,015) (16,022) (19,069) Departing EBITOA (17,175 18,75 14,10 18,75 22,955 Deparciation (5,366) (5,752) (6,465) (6,704) (7,211) (7,21) (Gross profit	33,173	35,619	28,325	35,797	41,794
Operating ENITOA 11,175 18,679 14,310 18,875 22,985 Oppraciation (5,386) (5,752) (6,465) (6,774) (711) Operating ENIT 11,786 12,227 7,845 12,171 (558) Associates 11,690 1,022 476 843 981 Associates 1,690 1,022 476 843 981 Recurring noro-operating income 1,766 1,580 7,521 1238 15919 Norrecurring items (727) 5,464 0 0 0 Profit affore tax 1,660 18,694 7,521 12,388 15,919 Tax 1,600 9,611 10,079 12,438 15,919 Tax 9,617 1,000 1,000 1,232 Minority interests 4,648 9,44 1,409 1,232 1,448 Profit affore tax 9,647 1,519 5,718 9,627 12,443 More tax 9,191 1,5,	Other operating income	-	-	-	-	-
Depreciation	Operating costs	(15,998)	(17,040)	(14,015)	(16,922)	(19,099)
Cooperaing EBIT	Operating EBITDA	17,175	18,579	14,310	18,875	22,695
Poperating EBIT 11,788	Depreciation	(5,386)	(5,752)	(6,465)	(6,704)	(7,211)
Net finanding costs	Goodwill amortisation	-	-	-	-	-
Associates 1,890 1,022 476 843 981 Recurring non-operating income 1,706 1,032 486 845 984 Nonrecurring items 7(727) 5,464 00 0 0 Profit before tax 11,660 18,504 7,521 12,388 15,919 Tax (2,013) (2,494) (1,409) (2,399) (2,988) Profit after tax 3,647 16,009 6,112 10,079 12,932 Minority interests 465 492 394 453 4893 Preferred dividends 727 5,464 0 0 0 0 Other items 727 (5,646) 0 0 0 0 Reported net profit 9,919 15,517 5,718 9,627 12,443 Nonrecurring items & goodwill (net) 727 (5,646) 0 0 0 0 0 Recurring EPS 0,62 0,63 0,36 0,61 0,78 Recurring EPS 0,62 0,83 0,36 0,61 0,78 Reported EPS 0,59 0,98 0,36 0,61 0,78 DPS 0,36 0,44 0,30 0,37 0,36 Dituled shares (used to calculate per share data) 15,892 15,892 15,892 Drowth 1,592 1,592 1,592 1,592 Reverue (%) 7,6 7,6 7,6 7,9 1,593 2,37 15,1 Reveruing EBITOR (%) 11,0 6,5 (83.1) 68.4 2,93 Reported EPS 0,10 0,65 0,63 0,64 0,20 Operating EBITOR (%) 1,10 6,5 0,63 0,64 0,20 Operating EBITOR (%) 1,10 6,5 0,63 0,64 0,20 Operating EBITOR (%) 3,5 3,5 3,2 3,4 3,4 3,5 Reported EPS (%) 2,27 1,8 4,3 4,3 4,3 3,5 Reported EPS (%) 3,5 3,5 3,5 3,2 3,4 3,4 3,5 Reported EPS (%) 3,5 3,5 3,5 3,2 3,4 3,4 3,5 Reported EPS (%) 3,5 3,5 3,5 3,5 3,4 3,4 3,5 Reported EPS (%) 3,5 3,5 3,5 3,5 3,5 3,5 3,5 Reported EPS (%) 3,5 3,5 3,5 3,5 3,5 3,5 Reported EPS (%) 3,5 3,5 3,5 3,5 3,5 3,5 Reported EPS (%) 3,5 3,5 3,5 3,5 3,5 3,5 Reported EPS (%) 3,5 3,5 3,5 3,5 3,5 3,5 Reported EPS (%) 3,5 3,5 3,5 3,5 3,5 3,5 Reported EPS (%) 3,5 3,5 3,5 3,5 3,5 Reported EPS (%) 3,5 3,5 3,5 3,5 3,5 Reported EPS (%) 3,5 3,5 3,5 3,5 Reported EPS (%) 3,5 3,5 3,5	Operating EBIT	11,788	12,827	7,845	12,171	15,484
Recurring non-operating income 1,706	3					
Nomerouring items						
Profit before tax 11,660 18,504 7,521 12,388 15,919 Tax (2,013) (2,494) (1,409) (2,039) (2,988) Profit after tax 9,647 16,009 6,112 10,079 12,932 Minority interests (456) (492) (394) (453) (489) Preferred dividends - - - - - - Other items - - 5,718 9,627 12,443 Reported net profit 9,191 15,517 5,718 9,627 12,443 Reported per profit 9,981 10,053 5,718 9,627 12,443 Per share (THB) - - 0,63 0,61 0,0 0 Recurring per profit 9,981 0,983 0,36 0,61 0,78 Recurring EPS* 0,62 0,63 0,36 0,61 0,78 Reported EPS 0,58 0,44 0,30 0,37 0,38 DPS						
Tax (2,013) (2,44) (1,009) (2,309) (2,393) Profit after tax 9,647 16,009 6,112 0,079 12,332 Minority interests (466) (492) (334) (453) (489) Prefered dividends 1 - - - - - - - Reported net profit 9,191 15,517 5,718 9,627 12,433 Norrecurring items & goodwill (net) 72,78 (5,64) 0 0 0 0 Recurring EPS 0.62 0.63 0.51 9,627 12,433 Per share (THB) 0.52 0.59 0.36 0.41 0.78 0.76 0.70 0.73 0.36 0.41 0.78 0.70 0.10 0.70 <th< td=""><td></td><td></td><td></td><td></td><td></td><td></td></th<>						
Profit after tax 9,647 16,009 6,112 10,079 12,332 Minority interests (456) (492) (394) (453) (489) Preferred dividends - - - - - - Cher items - - - - - - Cher items - - - - - - - Cher items -<					· ·	•
Minority interests (456) (492) (394) (453) (489) Preferred dividends • • • • • • • • • • • • • • • • • • •						
Preferred dividends 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 2 1 3 2 3 0						
Other items · <	•	(456)	(492)	(394)	(453)	(489)
Reported net profit 9,191 15,517 5,718 9,627 12,443 10,000 0 0 0 0 0 0 0 0		-	-	-	-	-
Nonrecurring items & goodwill (net)		-	-	-	-	-
Per share (THB) Recurring EPS		•	-		· ·	
Per share (THB) Recurring EPS *						
Recurring EPS	Recurring net profit	9,918	10,053	5,718	9,627	12,443
Reported EPS 0.59 0.98 0.36 0.61 0.78 DPS 0.36 0.44 0.30 0.37 0.36 DPS 15,996 15,892 20 20 20 20 20 20 20 20 20 20 20 20 20 20 20 2	Per share (THB)					
DPS 0.36 0.44 0.30 0.37 0.36 Diluted shares (used to calculate per share data) 15,966 15,892 20,70 20,70 20,72 20,72 20,72 20,72 20,72 20,72 20,72 20,72 20,72 20,72 20,72 20,72 20,72 20,72 20,72 20,72 20,72 20,72 20,72 20	Recurring EPS *	0.62	0.63	0.36	0.61	0.78
Diluted shares (used to calculate per share data) 15,966 15,892 15,	•	0.59	0.98		0.61	
Revenue (%) 7.6 7.0 (19.3) 23.7 15.1 Operating EBITDA (%) 11.0 8.2 (23.0) 31.9 20.2 Operating EBIT (%) 14.4 8.8 (38.8) 55.1 27.2 Recurring EPS (%) 23.7 1.8 (43.1) 68.4 29.3 Reported EPS (%) (11.0) 66.5 (63.1) 68.4 29.3 Reported EPS (%) 35.5 35.7 32.4 34.8 35.9 Operating performance 35.5 35.7 32.4 34.8 35.9 Operating EBITDA margin (%) 35.5 35.7 32.4 34.8 35.9 Operating EBITDA margin (%) 21.9 22.2 21.2 22.6 23.6 Operating EBITDA margin (%) 15.1 15.3 11.6 14.6 16.1 Net margin (%) 12.7 12.0 8.5 11.5 12.9 Effective tax rate (%) 18.8 20.8 20.0 20.0 20.0 Dividend payout on recurring profit (%) 57.5 69.0 83.4 60.4 46.4 Interest cover (X) 12.2 16.9 10.3 20.5 29.5 Inventory days 14.2 13.8 15.6 12.7 13.1 Debtor days 33.8 35.7 49.1 41.8 38.0 Creditor days 40.2 42.4 50.6 41.3 42.6 Operating ROIC (%) 13.7 13.9 8.4 13.2 17.1 ROIC (%) 10.0 9.6 5.9 9.3 11.9 ROE (%) 14.9 13.0 6.8 11.1 13.5 ROE (%) 14.9 8.8 8.4 5.0 7.7 9.4 *Pre-exceptional, pre-goodwill and fully diluted ** Revenue By Division (THB m) 2018 2019 2020 2021 2022 20.4 Detaining patient revenue 52.000 55,741 46,322 56,739 67,373 International patient revenue 22.286 23.889 17,439 26,671 24,448 Revenue By Division (THB m) 2018 20.98 20.98 20.97 20.97 Revenue By Division (THB m) 2018 20.98 20.98 20.97 20.97 Revenue By Division (THB m) 2018 20.98 20.98 20.97 20.97 Revenue By Division (THB m) 20.98 20.98 20.97 20.97 20.97 Revenue By Division (THB m) 20.98 20.98 20.97 20.97 20.97 Revenue By Division (THB m) 20.98 20.98 20.97 20.97 20.97 Revenue By Division (THB m) 20.98 20.98 20.97 20.97 20.97 Revenue By Division (THB m) 20.98 20.98	DPS	0.36	0.44	0.30	0.37	0.36
Revenue (%) 7.6 7.0 (19.3) 23.7 15.1		15,966	15,892	15,892	15,892	15,892
Operating EBITDA (%) 11.0 8.2 (23.0) 31.9 20.2 Operating EBIT (%) 14.4 8.8 (38.8) 55.1 27.2 Recurring EPS (%) 23.7 1.8 (43.1) 68.4 29.3 Reported EPS (%) (11.0) 66.5 (63.1) 68.4 29.3 Operating performance Gross margin inc depreciation (%) 35.5 35.7 32.4 34.8 35.9 Gross margin fo key business (%) 35.5 35.7 32.4 34.8 35.9 Gross margin fo key business (%) 35.5 35.7 32.4 34.8 35.9 Gross margin fo key business (%) 35.5 35.7 32.4 34.8 35.9 Gross margin for key business (%) 35.5 35.7 32.4 34.8 35.9 Gross margin for key business (%) 35.5 35.7 32.4 34.8 35.9 Operating EBITDA argin (%) 15.1 15.3 11.6 14.6 16.1 Net margin (%) 18.8<						
Poperating EBIT (%)	• •					
Recurring EPS (%) 23.7 1.8 (43.1) 68.4 29.3 Reported EPS (%) (11.0) 66.5 (63.1) 68.4 29.3 Separation of Key business (%) 35.5 35.7 32.4 34.8 35.9 Gross margin of key business (%) 35.5 35.7 32.4 34.8 35.9 Gross margin of key business (%) 35.5 35.7 32.4 34.8 35.9 Gross margin of key business (%) 31.5 15.3 31.6 14.6 31.6 Departing EBITDA margin (%) 15.1 15.3 11.6 14.6 16.1 Net margin (%) 12.7 12.0 8.5 11.5 14.6 16.1 Net margin (%) 18.8 20.8 20.0 20.0 20.0 Dividend payout on recurring profit (%) 15.1 15.3 11.6 14.6 16.1 Interest cover (X) 12.2 16.9 10.3 20.5 29.5 Inventory days 14.2 13.8 15.6 12.7 13.1 Debtor days 33.8 35.7 49.1 41.8 38.0 Creditor days 40.2 42.4 50.6 41.3 42.6 Operating ROIC (%) 13.7 13.9 8.4 13.2 17.1 ROIC (%) 13.7 13.9 8.4 13.2 17.1 ROIC (%) 14.9 13.0 6.8 11.1 13.5 ROA (%) 8.8 8.4 5.0 7.7 9.4 *Pre-exceptional, pre-goodwill and fully diluted Revenue By Division (THB m) 2018 2019 2020 2021 2021 2024 Revenue By Division (THB m) 2018 22,286 23,889 17,439 22,671 24,444 Revenue By Division (THB m) 22,286 23,889 17,439 22,671 24,444 Revenue By Division (THB m) 22,286 23,889 17,439 22,671 24,444 Revenue By Division (THB m) 22,286 23,889 17,439 22,671 2	Operating EBITDA (%)					
Reported EPS (%)						
Operating performance Gross margin inc depreciation (%) 35.5 35.7 32.4 34.8 35.9 Gross margin of key business (%) 35.5 35.7 32.4 34.8 35.9 Operating EBITDA margin (%) 21.9 22.2 21.2 22.6 23.6 Operating EBIT margin (%) 15.1 15.3 11.6 14.6 16.1 Net margin (%) 12.7 12.0 8.5 11.5 12.9 Effective tax rate (%) 18.8 20.8 20.0 20.0 20.0 Dividend payout on recurring profit (%) 57.5 69.0 83.4 60.4 46.4 Interest cover (X) 12.2 16.9 10.3 20.5 29.5 Inventory days 14.2 13.8 15.6 12.7 13.1 Debtor days 33.8 35.7 49.1 41.8 38.0 Creditor days 40.2 42.4 50.6 41.3 42.6 Operating ROIC (%) 13.7 13.9 8.4						
Gross margin inc depreciation (%) 35.5 35.7 32.4 34.8 35.9 Gross margin of key business (%) 35.5 35.7 32.4 34.8 35.9 Operating EBITDA margin (%) 21.9 22.2 21.2 22.6 23.6 Operating EBIT margin (%) 15.1 15.3 11.6 14.6 16.1 Net margin (%) 12.7 12.0 8.5 11.5 12.9 Effective tax rate (%) 18.8 20.8 20.0 20.0 20.0 Dividend payout on recurring profit (%) 57.5 69.0 83.4 60.4 46.4 Interest cover (X) 12.2 16.9 10.3 20.5 29.5 Inventory days 14.2 13.8 15.6 12.7 13.1 Debtor days 33.8 35.7 49.1 41.8 38.0 Creditor days 40.2 42.4 50.6 41.3 42.6 Operating ROIC (%) 13.7 13.9 8.4 13.2 17.1		(11.0)	66.5	(63.1)	68.4	29.3
Gross margin of key business (%) 35.5 35.7 32.4 34.8 35.9 Operating EBITDA margin (%) 21.9 22.2 21.2 22.6 23.6 Operating EBIT margin (%) 15.1 15.3 11.6 14.6 16.1 Net margin (%) 12.7 12.0 8.5 11.5 12.9 Effective tax rate (%) 18.8 20.8 20.0 20.0 20.0 Dividend payout on recurring profit (%) 57.5 69.0 83.4 60.4 46.4 Interest cover (X) 12.2 16.9 10.3 20.5 29.5 Inventory days 14.2 13.8 15.6 12.7 13.1 Debtor days 33.8 35.7 49.1 41.8 38.0 Creditor days 40.2 42.4 50.6 41.3 42.6 Operating ROIC (%) 13.7 13.9 8.4 13.2 17.1 ROE (%) 14.9 13.0 6.8 11.1 13.5 ROE (%) <						
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Operating EBIT margin (%) 15.1 15.3 11.6 14.6 16.1 Net margin (%) 12.7 12.0 8.5 11.5 12.9 Effective tax rate (%) 18.8 20.8 20.0 20.0 20.0 Dividend payout on recurring profit (%) 57.5 69.0 83.4 60.4 46.4 Interest cover (X) 12.2 16.9 10.3 20.5 29.5 Inventory days 14.2 13.8 15.6 12.7 13.1 Debtor days 33.8 35.7 49.1 41.8 38.0 Creditor days 40.2 42.4 50.6 41.3 42.6 Operating ROIC (%) 13.7 13.9 8.4 13.2 17.1 ROIC (%) 10.0 9.6 5.9 9.3 11.9 ROE (%) 14.9 13.0 6.8 11.1 13.5 ROA (%) 8.8 8.4 5.0 7.7 9.4 * Pre-exceptional, pre-goodwill and fully diluted <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>						
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Effective tax rate (%) 18.8 20.8 20.0 20.0 20.0 Dividend payout on recurring profit (%) 57.5 69.0 83.4 60.4 46.4 Interest cover (X) 12.2 16.9 10.3 20.5 29.5 Inventory days 14.2 13.8 15.6 12.7 13.1 Debtor days 33.8 35.7 49.1 41.8 38.0 Creditor days 40.2 42.4 50.6 41.3 42.6 Operating ROIC (%) 13.7 13.9 8.4 13.2 17.1 ROIC (%) 10.0 9.6 5.9 9.3 11.9 ROE (%) 14.9 13.0 6.8 11.1 13.5 ROA (%) 8.8 8.4 5.0 7.7 9.4 * Pre-exceptional, pre-goodwill and fully diluted Revenue By Division (THB m) 2018 2019 2020E 2021E 2022E Thai patient revenue 52,000 55,741 46,322 56,739 67,373 International patient revenue 22,286 2						
Dividend payout on recurring profit (%) 57.5 69.0 83.4 60.4 46.4 Interest cover (X) 12.2 16.9 10.3 20.5 29.5 Inventory days 14.2 13.8 15.6 12.7 13.1 Debtor days 33.8 35.7 49.1 41.8 38.0 Creditor days 40.2 42.4 50.6 41.3 42.6 Operating ROIC (%) 13.7 13.9 8.4 13.2 17.1 ROIC (%) 10.0 9.6 5.9 9.3 11.9 ROE (%) 14.9 13.0 6.8 11.1 13.5 ROA (%) 8.8 8.4 5.0 7.7 9.4 * Pre-exceptional, pre-goodwill and fully diluted Revenue By Division (THB m) 2018 2019 2020E 2021E 2022E Thai patient revenue 52,000 55,741 46,322 56,739 67,373 International patient revenue 22,286 23,889 17,439 22,671						
Interest cover (X) 12.2 16.9 10.3 20.5 29.5 Inventory days 14.2 13.8 15.6 12.7 13.1 Debtor days 33.8 35.7 49.1 41.8 38.0 Creditor days 40.2 42.4 50.6 41.3 42.6 Operating ROIC (%) 13.7 13.9 8.4 13.2 17.1 ROIC (%) 10.0 9.6 5.9 9.3 11.9 ROE (%) 14.9 13.0 6.8 11.1 13.5 ROA (%) 8.8 8.4 5.0 7.7 9.4 * Pre-exceptional, pre-goodwill and fully diluted Revenue By Division (THB m) 2018 2019 2020E 2021E 2022E Thai patient revenue 52,000 55,741 46,322 56,739 67,373 International patient revenue 22,286 23,889 17,439 22,671 24,484	• •					
Inventory days 14.2 13.8 15.6 12.7 13.1 Debtor days 33.8 35.7 49.1 41.8 38.0 Creditor days 40.2 42.4 50.6 41.3 42.6 Operating ROIC (%) 13.7 13.9 8.4 13.2 17.1 ROIC (%) 10.0 9.6 5.9 9.3 11.9 ROE (%) 14.9 13.0 6.8 11.1 13.5 ROA (%) 8.8 8.4 5.0 7.7 9.4 * Pre-exceptional, pre-goodwill and fully diluted Revenue By Division (THB m) 2018 2019 2020E 2021E 2022E Thai patient revenue 52,000 55,741 46,322 56,739 67,373 International patient revenue 22,286 23,889 17,439 22,671 24,484						
Debtor days 33.8 35.7 49.1 41.8 38.0 Creditor days 40.2 42.4 50.6 41.3 42.6 Operating ROIC (%) 13.7 13.9 8.4 13.2 17.1 ROIC (%) 10.0 9.6 5.9 9.3 11.9 ROE (%) 14.9 13.0 6.8 11.1 13.5 ROA (%) 8.8 8.4 5.0 7.7 9.4 * Pre-exceptional, pre-goodwill and fully diluted Revenue By Division (THB m) 2018 2019 2020E 2021E 2022E Thai patient revenue 52,000 55,741 46,322 56,739 67,373 International patient revenue 22,286 23,889 17,439 22,671 24,484	* *					
Creditor days 40.2 42.4 50.6 41.3 42.6 Operating ROIC (%) 13.7 13.9 8.4 13.2 17.1 ROIC (%) 10.0 9.6 5.9 9.3 11.9 ROE (%) 14.9 13.0 6.8 11.1 13.5 ROA (%) 8.8 8.4 5.0 7.7 9.4 * Pre-exceptional, pre-goodwill and fully diluted Revenue By Division (THB m) 2018 2019 2020E 2021E 2022E Thai patient revenue 52,000 55,741 46,322 56,739 67,373 International patient revenue 22,286 23,889 17,439 22,671 24,484						
Operating ROIC (%) 13.7 13.9 8.4 13.2 17.1 ROIC (%) 10.0 9.6 5.9 9.3 11.9 ROE (%) 14.9 13.0 6.8 11.1 13.5 ROA (%) 8.8 8.4 5.0 7.7 9.4 * Pre-exceptional, pre-goodwill and fully diluted Revenue By Division (THB m) 2018 2019 2020E 2021E 2022E Thai patient revenue 52,000 55,741 46,322 56,739 67,373 International patient revenue 22,286 23,889 17,439 22,671 24,484	•					
ROIC (%) 10.0 9.6 5.9 9.3 11.9 ROE (%) 14.9 13.0 6.8 11.1 13.5 ROA (%) 8.8 8.4 5.0 7.7 9.4 * Pre-exceptional, pre-goodwill and fully diluted Revenue By Division (THB m) 2018 2019 2020E 2021E 2022E Thai patient revenue 52,000 55,741 46,322 56,739 67,373 International patient revenue 22,286 23,889 17,439 22,671 24,484	•					
ROE (%) 14.9 13.0 6.8 11.1 13.5 ROA (%) 8.8 8.4 5.0 7.7 9.4 * Pre-exceptional, pre-goodwill and fully diluted Revenue By Division (THB m) 2018 2019 2020E 2021E 2022E Thai patient revenue 52,000 55,741 46,322 56,739 67,373 International patient revenue 22,286 23,889 17,439 22,671 24,484	· · · · · · · · · · · · · · · · · · ·					
ROA (%) 8.8 8.4 5.0 7.7 9.4 * Pre-exceptional, pre-goodwill and fully diluted Revenue By Division (THB m) 2018 2019 2020E 2021E 2022E Thai patient revenue 52,000 55,741 46,322 56,739 67,373 International patient revenue 22,286 23,889 17,439 22,671 24,484	• •					
* Pre-exceptional, pre-goodwill and fully diluted Revenue By Division (THB m) 2018 2019 2020E 2021E 2022E Thai patient revenue 52,000 55,741 46,322 56,739 67,373 International patient revenue 22,286 23,889 17,439 22,671 24,484						
Revenue By Division (THB m) 2018 2019 2020E 2021E 2022E Thai patient revenue 52,000 55,741 46,322 56,739 67,373 International patient revenue 22,286 23,889 17,439 22,671 24,484	,	8.8	8.4	5.0	7.7	9.4
Thai patient revenue 52,000 55,741 46,322 56,739 67,373 International patient revenue 22,286 23,889 17,439 22,671 24,484	Pre-exceptional, pre-goodwill and fully diluted					
International patient revenue 22,286 23,889 17,439 22,671 24,484	Revenue By Division (THB m)	2018	2019	2020E	2021E	2022E
•	Thai patient revenue	52,000	55,741	46,322	56,739	67,373
Other revenue 4,002 4.144 3.812 4.193 4.403	International patient revenue	22,286	23,889	17,439	22,671	24,484
3,552	Other revenue	4,002	4,144	3,812	4,193	4,403

Sources: Bangkok Dusit Medical Services; FSSIA estimates

Financial Statements

Bangkok Dusit Medical Services

ash Flow (THB m) Year Ending Dec	2018	2019	2020E	2021E	2022E
Recurring net profit	9,918	10,053	5,718	9,627	12,443
Depreciation	5,386	5,752	6,465	6,704	7,211
ssociates & minorities	-	-	-	-	
Other non-cash items	117	6,341	250	318	442
Change in working capital Cash flow from operations	851 16,272	(718)	(2,778)	1,757	1,390
Capex - maintenance	(8,157)	21,429 (9,579)	9,654 (2,592)	18,407 (6,588)	21,486 (7,653)
Capex - new investment	(0,137)	(9,579)	(2,592)	(0,566)	(7,055)
let acquisitions & disposals	(6,721)	5,170	0	0	C
Other investments (net)	(0,721)	-	-	-	
cash flow from investing	(14,877)	(4,409)	(2,592)	(6,588)	(7,653)
Dividends paid	(5,594)	(6,941)	(4,768)	(5,815)	(5,776)
quity finance	4,186	5,447	0	0	()
Debt finance	619	(15,534)	4,000	(5,000)	(2,000)
Other financing cash flows	(418)	(246)	0	Ó	` '
ash flow from Financing	(1,207)	(17,274)	(768)	(10,815)	(7,776)
lon-recurring cash flows	-	-	-	-	
Other adjustments	0	0	0	0	(
let other adjustments	0	0	0	0	c
lovement in cash	187	(254)	6,294	1,004	6,056
ree cash flow to firm (FCFF)	2,559.81	17,948.13	7,940.45	12,598.31	14,545.74
ree cash flow to equity (FCFE)	1,595.78	1,239.39	11,062.00	6,818.85	11,832.05
er share (THB)					
CFF per share	0.16	1.13	0.50	0.79	0.92
CFE per share	0.10	0.08	0.70	0.43	0.74
lecurring cash flow per share	0.98	1.39	0.78	1.05	1.26
Salance Sheet (THB m) Year Ending Dec	2018	2019	2020E	2021E	2022E
angible fixed asset (gross)	120,436	128,953	131,656	138,344	146,045
ess: Accumulated depreciation	(45,623)	(50,159)	(56,624)	(63,328) 75.016	(70,539)
angible fixed assets (Net) ntangible fixed assets (Net)	74,813 18,812	78,794 18,883	75,032 18,883	75,016 18,883	75,500 18,883
ong-term financial assets	10,012	10,003	10,003	10,003	10,00
vest. In associates & subsidiaries	23,174	18,004	18,004	18,004	18,00
ash & equivalents	5,850	5,596	11,890	12,895	18,95
/C receivable	7,545	8,850	9,323	9,825	10,210
nventories	1,786	1,843	1,502	1,830	2,08
Other current assets	17	36	29	36	4
Current assets	15,198	16,325	22,745	24,585	31,28
Other assets	1,502	1,655	1,689	1,722	1,722
otal assets	133,499	133,662	136,353	138,211	145,402
Common equity	70,320	83,813	84,764	88,576	95,24
finorities etc.	3,118	3,368	3,762	4,214	4,70
otal Shareholders' equity	73,438	87,182	88,526	92,790	99,94
ong term debt	24,734	19,099	23,099	18,099	16,09
ther long-term liabilities	6,828	8,118	8,118	8,118	8,11
ong-term liabilities	31,562	27,217	31,217	26,217	24,21
/C payable	5,192	5,990	4,882	5,947	6,77
hort term debt	15,182	5,283	5,283	5,283	5,28
ther current liabilities	8,125	7,990	6,445	7,974	9,18
current liabilities	28,499	19,263	16,610	19,203	21,23
otal liabilities and shareholders' equity	133,499	133,662	136,353	138,211	145,40
et working capital	(3,969)	(3,251)	(473)	(2,230)	(3,620
ivested capital Includes convertibles and preferred stock which is be	ing treated as debt	114,086	113,135	111,396	110,49
<u> </u>	3				
er share (THB)					= -
ook value per share	4.49	5.27	5.33	5.57	5.99
angible book value per share	3.29	4.09	4.15	4.39	4.8
inancial strength		a: =	4.5.5		
et debt/Equity (%)	46.4	21.5	18.6	11.3	2.
et debt/total assets (%)	25.5	14.1	12.1	7.6	1.
urrent ratio (x)	0.5	0.8	1.4	1.3	1. 22.
F interest cover (x)	2.4	2.5	14.6	11.7	
aluation	2018	2019	2020E	2021E	2022
ecurring P/E (x) *	32.4	31.8	55.9	33.2	25.
ecurring P/E @ target price (x) *	45.1	44.3	77.8	46.2	35.
eported P/E (x)	34.3	20.6	55.9	33.2	25.
ividend yield (%)	1.8	2.2	1.5	1.8	1.
rice/book (x)	4.5	3.8	3.8	3.6	3.
rice/tangible book (x)	6.1	4.9	4.8	4.6	4.
V/EBITDA (x) **	20.5	18.4	23.7	17.7	14.
V/EBITDA @ target price (x) **	27.7	25.1	32.5	24.4	19.
V/invested capital (x)	3.1	3.0	3.0	3.0	3.

Sources: Bangkok Dusit Medical Services; FSSIA estimates

Corporate Governance report of Thai listed companies 2019

EXCELLE	NT LEVEL										
AAV	ADVANC	AIRA	AKP	AKR	AMA	AMATA	AMATAV	ANAN	AOT	AP	
ARROW	BAFS	BANPU	BAY	BCP	BCPG	BOL	BRR	BTS	BTW	BWG	
CFRESH	CHEWA	CHO	CK	CKP	CM	CNT	COL	COMAN	CPALL	CPF	
CPI	CPN	CSS	DELTA	DEMCO	DRT	DTAC	DTC	EA	EASTW	ECF	
EGCO	GBX	GC	GCAP	GEL	GFPT	GGC	GOLD	GPSC	GRAMMY	GUNKUL	
HANA	HARN	HMPRO	ICC	ICHI	III	ILINK	INTUCH	IRPC	IVL	JKN	
JSP	K	KBANK	KCE	KKP	KSL	KTB	KTC	KTIS	LH	LHFG	
LIT	LPN	MAKRO	MALEE	MBK	MBKET	MC	MCOT	MFEC	MINT	MONO*	
MTC	NCH	NCL	NKI	NSI	NVD	NYT	OISHI	OTO	PAP	PCSGH	
PDJ	PG	PHOL	PJW	PLANB	PLANET	PORT	PPS	PR9	PREB	PRG	
PRM	PSH	PSL	PTG	PTT	PTTEP	PTTGC	PYLON	Q-CON	QH	QTC	
RATCH	ROBINS**	RS	S	S&J	SABINA	SAMART	SAMTEL	SAT	SC	SCB	
SCC	SCCC	SCN	SDC	SEAFCO	SEAOIL	SE-ED	SELIC	SENA	SIS	SITHAI	
SNC	SORKON	SPALI	SPI	SPRC	SSSC	STA	STEC	SVI	SYNTEC	TASCO	
TCAP	THAI	THANA	THANI	THCOM	THIP	THREL	TIP	TISCO	TK	TKT	
			TOA								
TMB	TMILL	TNDT		TOP	TRC	TRU	TRUE	TSC	TSR	TSTH	
TTA	TTCL	TTW	TU	TVD	TVO	U	UAC	UV	VGI	VIH	
WACOAL	WAVE	WHA	WHAUP	WICE	WINNER						
	OD LEVEL	455	^=	105	A1:	4110	A 17	A1: A	A1 =	A. A	
2S	ABM	ADB	AF	AGE	AH	AHC	AIT	ALLA	ALT	AMANAH	
AMARIN	APCO	APCS	AQUA	ARIP	ASAP	ASIA	ASIAN	ASIMAR	ASK	ASN	
ASP	ATP30	AUCT	AYUD	В	BA	BBL	BDMS	BEC	BEM	BFIT	
BGC	BGRIM	BIZ	BJC	BJCHI	BLA	BPP	BROOK	CBG	CEN	CENTEL	
CGH	CHG	CHOTI	CHOW	CI	CIMBT	CNS	COLOR	COM7	COTTO	CRD	
CSC	CSP	DCC	DCON	DDD	DOD	EASON	ECL	EE	EPG	ERW	
ESTAR	ETE	FLOYD	FN	FNS	FORTH	FPI	FPT	FSMART	FSS	FVC	
GENCO	GJS	GL	GLOBAL	GLOW**	GULF	HPT	HTC	HYDRO	ICN	IFS	
INET	INSURE	IRC	IRCP	IT	ITD***	ITEL	J	JAS*	JCK	JCKH	
JMART	JMT	JWD	KBS	KCAR	KGI	KIAT	KOOL	KWC	KWM	L&E	
LALIN	LANNA	LDC	LHK	LOXLEY	LRH	LST	M	MACO	MAJOR	MBAX	
MEGA	METCO	MFC	MK	MODERN	MOONG	MPG	MSC	MTI	NEP	NETBAY	
NEX	NINE	NOBLE	NOK	NTV	NWR	OCC	OGC	ORI	OSP	PATO	
PB	PDG	PDI	PL	PLAT	PM	PPP	PRECHA	PRIN	PRINC	PSTC	
PT	QLT	RCL	RICHY	RML	RWI	S11	SAAM	SALEE	SAMCO	SANKO	
SAPPE	SAWAD	SCG	SCI	SCP	SE	SFP	SIAM	SINGER	SIRI	SKE	
SKR	SKY	SMIT	SMK	SMPC	SMT	SNP	SONIC	SPA	SPC	SPCG	
SPVI	SR	SRICHA	SSC	SSF	SST	STANLY	STPI	SUC	SUN	SUSCO	
SUTHA	SWC	SYMC	SYNEX	T	TACC	TAE	TAKUNI	TBSP	TCC	TCMC	
TEAM	TEAMG	TFG	TFMAMA	THG	THRE	TIPCO	TITLE	TIW	TKN	TKS	
TM	TMC	TMD	TMI	TMT	TNITY	TNL	TNP	TNR	TOG	TPA	
TPAC	TPBI	TPCORP	TPOLY	TRITN	TRT	TSE	TSTE	TVI	TVT	TWP	
TWPC	UBIS	UEC	UMI	UOBKH	UP	UPF	UPOIC	UT	UWC	VNT	
WIIK	XO	YUASA	ZEN	ZMICO							
GOOD LE	VEL										
A	ABICO	ACAP***	AEC	AEONTS	AJ	ALUCON	AMC	APURE	AS	ASEFA	
AU	B52	BCH	BEAUTY	BGT	BH	BIG	BLAND	BM	BR	BROCK	
BSBM	BSM	BTNC	CCET	CCP	CGD	CHARAN	CHAYO	CITY	CMAN	CMC	
CMO	CMR	CPL	CPT	CSR	CTW	CWT	D	DIMET	EKH	EMC	
EPCO	ESSO	FE	FTE	GIFT	GLAND	GLOCON	GPI	GREEN	GTB	GYT	
HTECH	HUMAN	IHL	INGRS	INOX	JTS	JUBILE	KASET	KCM	KKC	KWG	
KYE	LEE	LPH	MATCH	MATI	M-CHAI	MCS	MDX	META	MGT	MJD	
MM	MVP	NC	NDR	NER	NNCL	NPK	NUSA	OCEAN	PAF	PF	
PICO	PIMO	PK	PLE	PMTA	POST	PPM	PROUD	PTL	RCI	RJH	
ROJNA	RPC	RPH	SF	SGF	SGP	SKN	SLP	SMART	SOLAR	SPG	
SQ	SSP	STI	SUPER	SVOA	TCCC	THE	THMUI	TIC	TIGER	TNH	
TOPP	TPCH	TPIPP			TTI				VIBHA	VPO	
			TPLAS	TQM	111	TYCN	UTP	VCOM	VIDHA	VPO	
WIN	WORK	WP	WPH	ZIGA							
	Score				Number of L	_			Description		
	90-1	00							Excellent		
	80-	89							Very Good		
	70-	79							Good		
		00		AA				Satisfactory			
	60-	69							,		
	60- 50-				And the second s				Pass		

Disclaimer:

The disclosure of the survey results of the Thai Institute of Directors Association ('IOD") regarding corporate governance is made pursuant to the policy of the Office of the Securities and Exchange Commission. The survey of the IOD is based on the information of a company listed on the Stock Exchange of Thailand and the Market for Alternative Investment disclosed to the public and able to be accessed by a general public investor. The result, therefore, is from the perspective of a third party. It is not an evaluation of operation and is not based on inside information.

The survey result is as of the date appearing in the Corporate Governance Report of Thai Listed Companies. As a result, the survey results may be changed after that date.

Source: Thai Institute of Directors Association (IOD); FSSIA's compilation

FSS International Investment Advisory Company Limited does not confirm nor certify the accuracy of such survey results.

* CGR scoring should be considered with news regarding wrong doing of the company or director or executive of the company such unfair practice on securities trading, fraud, and corruption SEC imposed a civil sanction against insider trading of director and executive; ** delisted

Anti-corruption Progress Indicator

CERTIFIED										
ADVANC	AIE	AKP	AMANAH	AP	APCS	AQUA	ARROW	ASK	ASP	AYUD
BAFS	BANPU	BAY	BBL	BCH	BCP	BCPG	BGRIM	BJCHI	BKI	BLA
BROOK	BRR	BSBM	BTS	BWG	CEN	CENTEL	CFRESH	CGH	CHEWA	CIG
CIMBT	CM	COM7	CPALL	CPF	CPI	CPN	CSC	DCC	DEMCO	DIMET
DRT	DTAC	DTC	EASTW	ECL	EGCO	FE	FNS	FSS	GBX	GC
GCAP	GEL	GFPT	GGC	GJS	GOLD	GPSC	GSTEEL	GUNKUL	HANA	HARN
HMPRO	HTC	ICC	IFS	INET	INSURE	INTUCH	IRPC	IVL	K	KASET
KBANK	KBS	KCAR	KCE	KGI	KKP	KSL	KTB	KTC	KWC	L&E
LANNA	LHK	LPN	LRH	М	MAKRO	MALEE	MBAX	MBK	MBKET	MC
MCOT	MFC	MINT	MONO	MOONG	MSC	MTI	NBC	NINE	NKI	NMG
NNCL	NSI	occ	OCEAN	OGC	PAP	PATO	РВ	PCSGH	PDG	PDI
PDJ	PE	PG	PHOL	PL	PLANB	PLANET	PLAT	PM	PPP	PPS
PREB	PRG	PRINC	PSH	PSTC	PT	PTG	PTT	PTTEP	PTTGC	PYLON
Q-CON	QH	QLT	QTC	RATCH	RML	S&J	SABINA	SAT	SC	SCB
SCC	SCCC	SCG	SCN	SE-ED	SELIC	SENA	SGP	SIRI	SIS	SITHAI
SMIT	SMK	SMPC	SNC	SNP	SORKON	SPACK	SPC	SPI	SPRC	SRICHA
SSF	SSI	SSSC	SST	STA	SUSCO	SVI	SYNTEC	TASCO	TCAP	TFG
TFI	TFMAMA	THANI	THCOM	THIP	THRE	THREL	TIP	TIPCO	TISCO	TKT
TMB	TMD	TMILL	TMT	TNITY	TNL	TNP	TNR	TOG	TOP	TPA
TPCORP	TRU	TRUE	TSC	TSTH	TTCL	TU	TVD	TVI	TWPC	U
UBIS	UEC	UKEM	UOBKH	VGI	VIH	VNT	WACOAL	WHA	WICE	WIIK
DECLARED										
2S	ABICO	AF	Al	AIRA	ALT	AMA	AMARIN	AMATA	ANAN	В
ВМ	BPP	BUI	CHG	CHO	CHOTI	CHOW	CI	CMC	COL	DDD
DELTA	EFORL	EPCO	ESTAR	ETE	FPI	FTE	ICHI	INOX	IRC	ITEL
JAS	JSP	JTS	KWG	LDC	LIT	META	MFEC	MPG	NEP	NOK
NWR	ORI	PRM	PSL	ROJNA	RWI	SAAM	SAPPE	SCI	SEAOIL	SHANG
SKR	SPALI	STANLY	SYNEX	TAE	TAKUNI	TMC	TOPP	TPP	TRITN	TVO
UV	UWC	WHAUP	хо	YUASA	ZEN					

Level

Certified This level indicates practical participation with thoroughly examination in relation to the recommended procedures from the audit committee or the SEC's

certified auditor, being a certified member of Thailand's Private Sector Collective Action Coalition Against Corruption programme (Thai CAC) or already passed examination to ensure independence from external parties.

Declared This level indicates determination to participate in the Thailand's Private Sector Collective Action Coalition Against Corruption programme (Thai CAC)

The disclosure of the Anti-Corruption Progress Indicators of a listed company on the Stock Exchange of Thailand, which is assessed by Thaipat Institute, is made in order to comply with the policy and sustainable development plan for the listed companies of the Office of the Securities and Exchange Commission. Thaipat Institute made this assessment based on the information received from the listed company, as stipulated in the form for the assessment of Anti-corruption which refers to the Annual Registration Statement (Form 56-1), Annual Report (Form 56-2), or other relevant documents or reports of such listed company. The assessment result is therefore made from the perspective of Thaipat Institute that is a third party. It is not an assessment of operation and is not based on any inside information. Since this assessment is only the assessment result as of the date appearing in the assessment result, it may be changed after that date or when there is any change to the relevant information. Nevertheless, FSS International Investment Advisory Company Limited does not confirm, verify, or certify the accuracy and completeness of the assessment results.

Note: Companies participating in Thailand's Private Sector Collective Action Coalition Against Corruption programme (Thai CAC) under Thai Institute of Directors (as of June 24, 2019) are categorised into: 1) companies that have declared their intention to join CAC, and; 2) companies certified by CAC.

Source: The Securities and Exchange Commission, Thailand; * FSSIA's compilation

GENERAL DISCLAIMER

ANALYST(S) CERTIFICATION

Teerapol Udomvej, CFA FSS International Investment Advisory Securities Co., Ltd

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History of change in investment rating and/or target price



Date	Rating	Target price	Date	Rating	Target price	Date	Rating	Target price
05-Feb-2019 16-Oct-2019	BUY BUY	32.00 31.00	02-Apr-2020 30-Jul-2020	BUY BUY	31.00 28.00	-	-	-

Teerapol Udomvej, CFA started covering this stock from 30-Jul-2020

Price and TP are in local currency

Source: FSSIA estimates

Company	Ticker	Price	Rating	Valuation & Risks
Bangkok Dusit Medical Services	BDMS TB	THB 20.10	BUY	Downside risks to our DCF-based target price include 1) a slowdown in international patients due to economic concerns, political protests or floods; 2) regulatory risks from drug price and medical bill controls; and 3) higher-than-expected capex and opex for CoE projects.

Source: FSSIA estimates

Additional Disclosures

Target price history, stock price charts, valuation and risk details, and equity rating histories applicable to each company rated in this report is available in our most recently published reports. You can contact the analyst named on the front of this note or your representative at Finansia Syrus Securities Public Company Limited

FSSIA may incorporate the recommendations and target prices of companies currently covered by FSS Research into equity research reports, denoted by an 'FSS' before the recommendation. FSS Research is part of Finansia Syrus Securities Public Company Limited, which is the parent company of FSSIA.

All share prices are as at market close on 28-Sep-2020 unless otherwise stated.

RECOMMENDATION STRUCTURE

Stock ratings

Stock ratings are based on absolute upside or downside, which we define as (target price* - current price) / current price.

BUY (B). The upside is 10% or more.

HOLD (H). The upside or downside is less than 10%.

REDUCE (R). The downside is 10% or more.

Unless otherwise specified, these recommendations are set with a 12-month horizon. Thus, it is possible that future price volatility may cause a temporary mismatch between upside/downside for a stock based on market price and the formal recommendation.

* In most cases, the target price will equal the analyst's assessment of the current fair value of the stock. However, if the analyst doesn't think the market will reassess the stock over the specified time horizon due to a lack of events or catalysts, then the target price may differ from fair value. In most cases, therefore, our recommendation is an assessment of the mismatch between current market price and our assessment of current fair value.

Industry Recommendations

Overweight. The analyst expects the fundamental conditions of the sector to be positive over the next 12 months.

Neutral. The analyst expects the fundamental conditions of the sector to be maintained over the next 12 months.

Underweight. The analyst expects the fundamental conditions of the sector to be negative over the next 12 months.

Country (Strategy) Recommendations

Overweight (O). Over the next 12 months, the analyst expects the market to score positively on two or more of the criteria used to determine market recommendations: index returns relative to the regional benchmark, index sharpe ratio relative to the regional benchmark and index returns relative to the market cost of equity.

Neutral (N). Over the next 12 months, the analyst expects the market to score positively on one of the criteria used to determine market recommendations: index returns relative to the regional benchmark, index sharpe ratio relative to the regional benchmark and index returns relative to the market cost of equity.

Underweight (U). Over the next 12 months, the analyst does not expect the market to score positively on any of the criteria used to determine market recommendations: index returns relative to the regional benchmark, index sharpe ratio relative to the regional benchmark and index returns relative to the market cost of equity.